

Continuous Quality Improvement Webinar Three: “We Are All In This Together”

ACT PLAN
STUDY DO

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Today's Objectives

- ▶ To review the **PDSA** cycle step by step
- ▶ To discuss a framework for **Performance Improvement**
- ▶ Defining a **Degree of Excellence**
- ▶ **Why CQI?**
- ▶ **CQI self-assessment**
- ▶ To address **key components** of CQI

Housekeeping

- ▶ Please feel free to ask questions
- ▶ Participate via speaker or chatbox
- ▶ Webinar is being recorded
- ▶ Powerpoint will be available after webinar

REVIEW

Continuous Quality Improvement (CQI)

- ▶ What is Continuous Quality Improvement (CQI)?

A continuous and ongoing effort to achieve measureable improvements in quality.

A method of improving services to maximize reaching as many individuals in the most efficient way.

Quality is a term used in professional and personal settings.

Continued.....

- ▶ Continuous Quality Improvement is a transformational change in an organization's culture.
- ▶ The Plan, Do, Study, Act (PDSA) cycle is the basic tool to guide continuous quality improvement.
- ▶ The cycle is executed by a team of frontline staff, with their collective experience and knowledge, to improve work related processes and outcomes.

PDSA Cycle

Plan – Do – Study – Act Cycle



Think About.....

- ▶ If change or changes have made a true improvement.
- ▶ If you were able to sustain changes.
- ▶ If changes should be spread throughout other areas of your processes.
- ▶ When or if it's time to stop measuring.

Framework for Performance Improvement

- ▶ Determine appropriate measures
- ▶ Identify aims and goals of measures
- ▶ Determine theory and predictions
- ▶ Test theory and implement change
- ▶ Revisit or revise strategy or strategies if needed

Design an Improvement Plan

- ▶ What processes would you like to improve/redesign?
- ▶ Do the processes have a special cause or causes?
- ▶ What steps will you take toward making improvements?
- ▶ What effect did your plan have on the process?

Framework for Learning and Changing

- ▶ What is it that you are trying to accomplish?
- ▶ How will we know if there was improvement?
- ▶ What changes can we make that may result in improvement?

Quality: A Degree of Excellence

- ▶ CQI is important to the families and children we serve
- ▶ CQI is important for identifying efficiency and effectiveness
- ▶ CQI aids with attracting and retaining quality staff
- ▶ CQI attracts and sustains families throughout communities

So.... WHY CQI?

- ▶ Improved staff morale
- ▶ Flexibility to meet changes in service need
- ▶ Ability to determine & track program integrity and effectiveness
- ▶ Allows creative/innovative solutions
- ▶ Improved quality of work
- ▶ Improved health outcomes
- ▶ Streamlined processes
- ▶ Increased accountability



CQI Self-Assessment

Ask Yourself.....

- ▶ What is your current level of knowledge?
- ▶ Do you need guidance from the CQI Consultant?
- ▶ Do you know how to appropriately apply the PDSA Cycle to a project?
- ▶ Do you have knowledge of the process/program?
- ▶ Are you familiar with the project but need to study the method more before making changes?

During Your Team CQI Meetings

- ▶ Help people on your team determine what they are measuring
- ▶ Discuss the team's plan for data collection
- ▶ Help your team link measurements to improvements
- ▶ Understand each team member's roles

Motivation for Measuring

- ▶ Quality Control
- ▶ Quality Assurance
- ▶ Quality Improvement

Three Facets of Performance Measurement

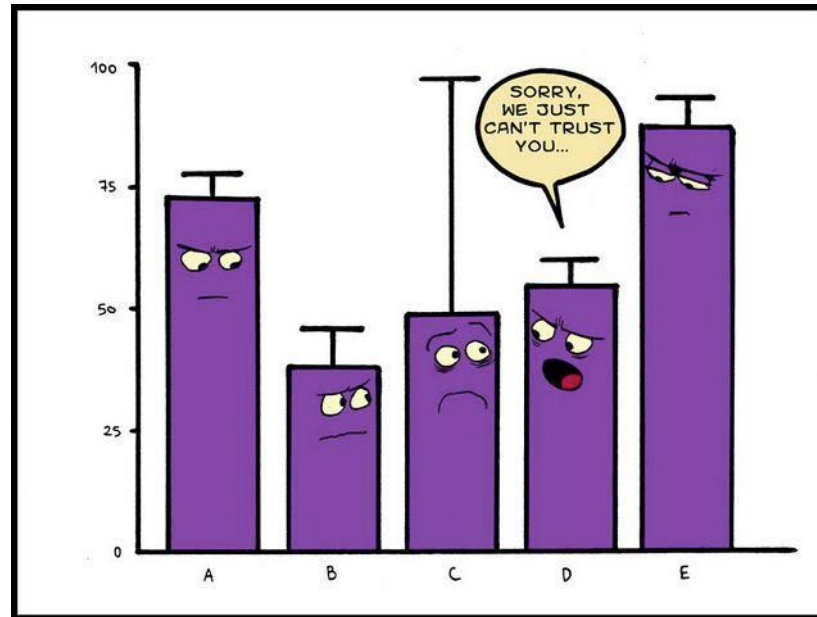
- ▶ Improvement
- ▶ Accountability (Judgment)
- ▶ Research

Three Types of Measures

- ▶ Outcome Measures
- ▶ Process Measures
- ▶ Balancing Measures

Collection of Data

- ▶ Frequency
- ▶ Duration



You Have Data

- ▶ Analyze it
- ▶ Look for trends and patterns
- ▶ Identify gaps
- ▶ Decide if change or changes are necessary
- ▶ Execute

Data

Defectives & Defects

Defectives – in this instance there are only two outcomes: an item/event is either ok or not

Defects – in this instance something has been identified as not “ok.” You should determine how many things make the item or event not ok.

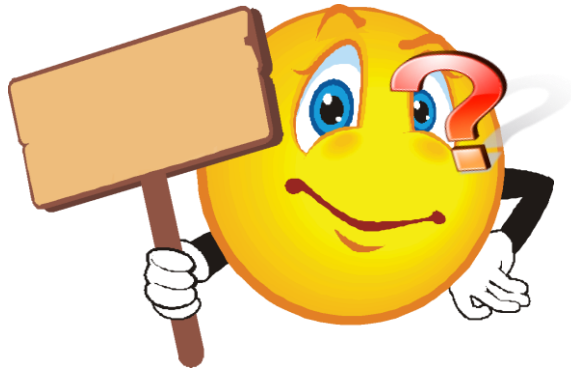
CQI Documents & Purpose

- ▶ Team Charter – used to describe overall goals, identify team members, and tell who, what, when, where, and how.
- ▶ Process Map – designed to help anyone reviewing the document to understand the process of your programs and how they work.
- ▶ Fishbones – a tool used to identify possible causes of a process that may not be working efficiently.

CQI Deliverables & Deadlines

- PDSA Worksheet
- Monthly Calls
- Webinars
- Monitoring tool

Questions?



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References & Resources

- ▶ Ohio State University -- CQI Training:
<https://www.cphplearn.org/>
- ▶ IHI-Institute- Institute for Healthcare Improvement