

Maryland Rural Health Transformation Program

Pillar 2: Promote Sustainable Access and Innovative Care Transformation Funds

Award Offers, Budget Period 1

Rooted and Resilient Rural Maryland: Transformation through Sustainable Access, Innovative Care, and Tech Innovation

Issuing Partners: Maryland Department of Health, Maryland Health Services Cost Review Commission

Lead Organization	Award Offer	Summary	Rural Counties Served
Allegany County Health Department	\$1,674,661	This project aims to modernize data infrastructure and address health disparities in rural Maryland through the implementation of a meaningful use Electronic Health Record (EHR) system, a specialized EHR module designed for inpatient substance use disorder facilities within the Behavioral Health divisions of Allegany and Kent counties, dental practice management software platform and closed-loop referrals.	Allegany, Washington, Kent
Calvert County Health Department	\$1,504,451	There are three key components: the first focuses on upstream prevention through community training, while the second key component embeds Care Navigators in primary care clinics to facilitate early identification and integrated behavioral treatment. The third key component optimizes the clinical workforce by delegating routine assessments to graduate interns and using cost-savings metrics to establish financial sustainability for crisis infrastructure.	Calvert, Charles, St. Mary's
Carroll County Health Department	\$4,358,127	The CHAIN-LINC project aims to transform rural healthcare in Carroll County, Maryland, by addressing systemic barriers to care. Key	Carroll

		components include health hubs, closed-loop referrals, paramedicine/care coordination, chronic disease self-management, and behavioral health integration and expansion.	
Cecil County Health Department	\$2,000,000	This initiative is designed to address healthcare access barriers and system fragmentation in rural Cecil County by implementing a coordinated, community-based system of care. Key components include establishment of a community health worker (CHW) network, mobile screenings and chronic disease management, mobile integrated health, development of a maternal care plan, and closed-loop referrals.	Cecil
Center for a Healthy Maryland Inc	\$1,935,651	The PRISM (AI-Enabled Rural Brain Health Navigation) project is a community-based initiative designed to improve dementia-related care in rural Maryland for adults aged 50 and older. Key components include AI-enabled risk stratification, health monitoring, navigator follow-up, and nutrition and adherence support.	18 rural
Charles County Department of Health	\$511,347	The project aims to establish an integrated rural oral healthcare model to address provider shortages, transportation barriers, and high costs through expansion of preventive, restorative, and specialty care; in-house 3D digital printing for dentures and prosthetics; and care coordination.	Charles
Chester River Health System Inc (UM Shore Regional)	\$4,913,250	RISE-PC aims to shift primary care delivery in eight rural counties from a fragmented, episodic model to an integrated, team-based, and value-based system. Key components include recruitment of primary care clinicians and a multidisciplinary workforce, integrated behavioral health, care navigation and social care coordination, practice transformation coaches, regional learning collaboratives, telehealth, and closed-loop referrals.	Caroline, Dorchester, Kent, Queen Anne's, Talbot, Harford, Cecil, Charles
Choptank Community Health System Inc	\$1,976,042	The project seeks to transition from a reactive, fee-for-service model to a proactive, value-based care system to improve health outcomes and reduce total cost of care. Key components include expansion of CHW	Caroline, Dorchester, Kent, Queen Anne's,

		workforce, mobile health, specialty dental services, integrated care, and remote patient monitoring.	Talbot
Community Education Group	\$5,745,751	The initiative is designed to transform rural health delivery by establishing Regional Care Coordination Center (RCCC) hubs. These centers provide centralized access to clinical care, maternal-focused services, and social service referrals, addressing significant regional barriers such as provider shortages, poverty, and transportation challenges.	Allegany, Garrett, Washington
Cornerstone Southern Maryland	\$1,000,000	The project addresses a critical distribution failure in behavioral health care. Rather than constructing new facilities, the mobile clinic will bring psychiatric care, therapy, Medication for Opioid Use Disorder (MOUD), peer support, and care coordination directly to underserved rural communities.	Calvert, Charles, St. Mary's
For All Seasons Inc	\$466,000	For All Seasons, Inc. is a behavioral health and rape crisis center serving Maryland's Mid-Shore since 1986. The CARE Initiative aims to modernize the agency's technology infrastructure to transform rural behavioral health care delivery. Key components include telehealth, standardized screening and assessment tools closed-loop referrals, AI-enabled workflows, and data infrastructure improvements.	Caroline, Dorchester, Kent, Queen Anne's, Talbot
Frederick Memorial Hospital	\$3,948,645	The initiative aims to expand equitable access to primary, behavioral, and specialty care, along with coordinated supportive services. Key components include establishment of a prevention, outreach, and navigation community hub; expansion of primary and specialty care, paramedicine, creation of a behavioral health continuum of care, data integration and closed-loop referrals, and alignment with value-based care.	Frederick
Frostburg Housing Authority	\$997,346	The project aims to address health disparities in Allegany and Garrett Counties, a rural region facing significant behavioral health shortages, geographic isolation, transportation barriers, and low healthcare	Allegany, Garrett

		literacy. Key components include a community wellness hub, integration of public/private transit into a unified hub, and workforce development.	
Garrett Regional Medical Center	\$1,682,177	Targeting vulnerable, isolated, and low-income populations in rural Garrett County and western Allegany County, Maryland, the program shifts the traditional reactive healthcare model toward proactive prevention. Key components include mobile cancer and chronic disease screenings, remote patient monitoring, direct patient transportation, and a one-stop health hub.	Allegany, Garrett
Greater Baden Medical Services Inc	\$1,448,100	The project aims to reduce barriers to care, such as transportation issues, limited provider availability, and fragmented referral pathways. Key components include expanded primary care and integrated behavioral health, care coordination and closed-loop referrals, pharmacist-led counseling, and remote patient monitoring.	Charles
Kennedy Krieger Institute	\$1,000,000	The program aims to establish a unified virtual and mobile front door to specialized pediatric care, bypassing traditional barriers such as long wait times, lack of local specialists, and transportation difficulties. With intended multi-year expansion, the project aims to serve as a permanent pediatric specialty front door for all 18 rural Maryland counties.	18 rural
Kent County Health Department	\$562,596	KCHD aims to establish a central hub for addiction services at the A.F. Whitsitt Center, providing a "full life cycle" of care. Proposed services include development of an ASAM Level 3.1 Inpatient Residential Facility and an Opioid Treatment Program.	Kent
Lower Shore Clinic Inc aka HealthPort	\$621,612	HealthPort, a Maryland-based nonprofit Certified Community Behavioral Health Clinic (CCBHC), proposes to expand its Assertive Community Treatment (ACT) services to improve behavioral health outcomes in Worcester and Somerset Counties. The project aims to transition from fragmented, emergency-driven care to a preventive, community-based model for individuals with serious mental illness	Worcester, Somerset

		(SMI). Key components include mobile health, integrated care, and sustainable reimbursement.	
MedStar St. Mary's Inc	\$2,522,586	The initiative establishes a system-wide mobile and virtual delivery network to deploy medical services directly into historically underserved communities. The operational structure features five key components, including the deployment of a mobile health unit, the equipment of community telehealth hubs, the integration of embedded CHWs, a virtual geriatrics care model, and around-the-clock behavioral health care coordination.	Charles, Calvert, St. Mary's
Meritus Health Center	\$3,583,406	This proposal targets primary care shortages and high care costs through three initiatives: establishment of a precision medicine clinic to offer advanced diagnostics and preventive care plans, recruitment of five primary care providers, and development and deployment of the "All-In-Health" Model, an innovative value-based payment framework extending financial and quality accountability across hospital, physician, and post-acute settings.	Washington
Mid-Shore Behavioral Health Inc	\$1,800,000	MSBH, serving as the lead entity and Core Service Agency for Caroline, Dorchester, Kent, Queen Anne's, and Talbot counties, proposes a regional collaborative to address behavioral health barriers in Maryland's rural mid-shore region. The initiative targets underserved populations, including youth at risk of suicide, adults with serious mental illness, and individuals involved with the justice system.	Caroline, Dorchester, Kent, Queen Anne's, Talbot
Mountain Laurel Medical Center	\$1,058,750	Mountain Laurel Medical Center (MLMC), a Federally Qualified Health Center (FQHC), proposes the Rural Integrated Oral Health Access Initiative to address significant oral healthcare disparities in Garrett and Allegany Counties. The initiative aims to integrate preventive and restorative dental services into MLMC's existing healthcare system to better serve underserved populations, including Medicaid recipients, low-income households, children, and older adults.	Garrett, Allegany

MPhA Foundation	\$2,399,650	The Maryland Pharmacists Association Foundation (MPhA Foundation) proposes establishment of the "Maryland Interoperable Pharmacy Initiative" (MIPI). This initiative aims to integrate approximately 20 rural Maryland community pharmacies into the state's clinical data infrastructure to improve chronic disease management.	Allegany, Carroll, Frederick, Garrett, Washington, Cecil, Dorchester, Somerset, Talbot, Wicomico, Worcester
St. Mary's County Health Department	\$3,530,907	St. Mary's 360 is a countywide initiative. It aims to redesign the delivery of healthcare, behavioral health, oral health, wellness services, and social supports. The initiative utilizes a "Connected Care Everywhere" framework, integrating services across schools, homes, emergency services, and community environments. Key components include community-integrated care coordination, closed-loop referrals, Mobile Integrated Health, and digital health literacy.	St. Mary's
Talbot Hospice Foundation Inc	\$29,750	Talbot Hospice proposes a technology-enabled initiative to improve palliative care coordination and remote patient monitoring (RPM) for rural patients with serious chronic illnesses in Talbot County, Maryland. Key components include deployment of a care management platform, care coordination, and remote patient monitoring.	Talbot
The Beacon Institute Inc	\$860,000	The Beacon Institute, as the primary applicant, aims to establish a Sustainable Collaborative Post-Acute Integrated Network (MRN). The initiative focuses on transforming care in Maryland's 18 rural counties by integrating nursing home care, reducing Medicare/Medicaid costs, and enhancing primary and behavioral care services.	18 rural
TidalHealth	\$4,911,052	The project addresses critical barriers such as provider shortages, transportation deficits, high chronic disease rates, and digital inequity. Key components include Epic-based risk stratification, expanding remote patient monitoring and telehealth, integrating standardized behavioral health screenings into primary care, enhancing	Somerset, Wicomico, Worcester

		post-discharge care transitions, and piloting closed-loop digital referral platforms.	
Washington County Community Action Council	\$149,964	Entitled "Rooted and Resilient Washington County," the project seeks to address critical rural health disparities and transportation barriers in Washington County by expanding and optimizing the agency's existing Non-Emergency Medical Transportation (NEMT) program.	Washington
Worcester County Health Department	\$2,600,000	The proposed project focuses on expanding behavioral health services and sustainable healthcare access in Worcester County. Key components include care coordination, case management focused on seniors, expansion of school-based therapy, menopause education, physical wellness enhancements, and an "Exercise is Medicine" framework.	Worcester
Johns Hopkins University	\$6,340,198	The proposed NAVIGATE-MD collaborative will create a statewide prehospital neurological triage platform integrating emergency medical services (EMS), teleneurology, and Maryland's CRISP health information exchange infrastructure to speed early diagnosis, improve access to neurologic expertise, streamline prehospital destination decisions, reduce unnecessary utilization, and improve patient-centered outcomes for rural patients with acute neurological symptoms, for which diagnostic recognition can be delayed.	18 rural
Children's Hospital	\$1,100,000	The project aims to establish an integrated pediatric behavioral health ecosystem to address severe provider shortages and long wait times for youth ages 0-18 in rural Maryland. The program will launch in Southern Maryland and aims to subsequently expand statewide. Key components include integrating primary care through the evidence-based Collaborative Care Model (CoCM), establishing rapid evaluation and telepsychiatry workflows in rural emergency departments to reduce psychiatric boarding, expanding substance use treatment and Peer Recovery Coaches in emergency departments, care coordination, and	Calvert, Charles, St. Mary's

		delivering school-based tele-behavioral health.	
West Cecil Health Center	\$1,159,875	The project, based at the West Cecil Health Center, a Federally Qualified Health Center, will integrate primary care, behavioral health, and dental services with care management, nutrition services, and an embedded clinical pharmacist to manage chronic diseases, improve medication adherence, and reduce avoidable emergency department visits.	Cecil
University of Maryland Medical System	\$4,020,144	The project aims to expand virtual care and telehealth infrastructure to improve clinical outcomes and timely access to specialists across eight state-designated rural counties. The centralized model, operated out of the University of Maryland Access Center (UMAC), will focus on high-risk chronic diseases, maternal health, post-discharge timely follow-ups, and rural dementia care.	Caroline, Dorchester, Kent, Queen Anne's, Talbot, Harford, Cecil, Charles