

Maryland PACE Expansion Update to the Maryland Medicaid Advisory Committee

Medicaid Office of Innovation, Research and Development

July 28, 2022

Presentation Overview

- Background: The Program of All-Inclusive Care of the Elderly (PACE) Nationwide and in Maryland
- Solicitation Process: Expanding PACE to Additional Marylanders
- New PACE Organizations



Maryland and the U.S.

PACE Overview



Purpose

PACE provides comprehensive medical and social services to eligible individuals to empower them to remain living in the community, including:

- Primary care
- Prescription drugs
- Adult day health care
- Home and personal care
- Nutrition services
- Hospital and nursing care
- Transportation



Philosophy

- Voluntary
- Individually-tailored
- Uses an interdisciplinary team responsible for authorizing and providing a wide range services
- Integrates acute and long-term care services in a community setting
- Avoids costly and often preventable nursing facility and hospital stays



National PACE Statistics

- As of March 2021, 30 states operate 138 PACE programs
- Net enrollment increased 55% in 2019
- 89% of new enrollments were at PACE organizations operating during the previous year
- Programs serve an estimated 55,000 participants
- The average participant is 77 years old
- Approximately 90% of participants are dually-eligible for Medicare and Medicaid
- 95% of participants live at home
- 98% of family caregivers would recommend PACE



PACE in Maryland

- Individuals must meet the following criteria:
 - Be at least 55 years old
 - Be certified to need a nursing facility level of care (NFLOC)
 - Agree to receive all health and long-term care services from the PACE provider
 - Have income of no more than 300% of the Supplemental Security Income (SSI) benefit level
 - Live in the PACE service area
 - Be able to live in a community setting with PACE services without jeopardizing their health and safety



2021 Competitive Solicitation

PACE Expansion



Rationale

PACE expansion is a key part of Maryland's strategy for improving care for individuals dually-eligible for Medicare and Medicaid.

- Fully-integrated, capitated program
- Existing authority
- Precedent in Maryland

Hopkins ElderPlus

- Located on the campus of Johns Hopkins Bayview Medical Center
- Participants must live within the 20 ZIP codes within the Baltimore City vicinity
- Current enrollment of approximately 150 participants
- Can serve up to 200 participants



1997

• Hopkins ElderPlus established

History of PACE in Maryland

2018

Maryland changed regulations to allow additional PACE sites

2019

• Internal planning ramps up

2020

Budget initiative submitted

2021

Solicitation developed and released

2022

 Selections announced, state operational infrastructure under development, PACE organizations working toward CMS applications

2023-

Implementation (and hopefully future expansions!)



Expansion Regions

- MDH sought to increase populations served by expanding to 3* more service areas with an initial cap of 200 individuals each:
 - Baltimore Metro (excluding zip codes served by Hopkins ElderPlus)
 - Montgomery County
 - Prince George's County
- Rural
 - Initial cap of 100 participants
 - Applicants to propose zip codes intending to cover; indicating jurisdictions



Overview of Process

- 1. Letter of Intent (LOI)
- 2. Request for Additional Information (RAI)
- 3. CMS PACE Application
- 4. Maryland Adult Medical Day Care Facility License
- 5. State Readiness Review
- 6. PACE Agreement





Competitive Letter of Intent: Process

Solicitation drafted Spring-Summer 2021

Presolicitation conference held **September 17, 2021**

Solicitation due
November 3,
2021

Selected providers announced March 15, 2022















Solicitation posted
September 1, 2021

Questions accepted until **September 30, 2021**

Evaluation panel met November 2021 – February 2022



Competitive Letter of Intent: Contents

Four principal sections, plus a cover letter:

- 1. Details experience developing/operating a PACE organization and/or directly providing home- and community-based services
- 2. Demonstrates familiarity with the service area (or a similar service area)
- 3. Provides a detailed plan for service delivery
- Outlines financial capability and readiness to assume risk, including a fiscally-sound financial plan for implementing a new program







- Selected applicants must submit response to RAI within six months of receipt.
- Contents:
 - Providing specific applicant information (proof of legal status, identification of key leadership and their roles and responsibilities, org chart, job descriptions, etc.)
 - Identifying target populations for Selected Service Area including barriers to enrollment and strategies for overcoming these barriers
 - Service delivery arrangements including pharmaceutical and transportation services
 - Proposing the PACE Physical Plant (location, description, potential problems, alternate care sites, construction/renovation needs)
 - Planning for marketing and enrollment
 - Demonstrating financial capacity (fiscal soundness, financial projections, provisions for insolvency
 - Preparation for Quality Improvement Activities and data collection
 - PACE Technical Assistance Center information (if used)
 - Provide a PACE Development Timetable



New PACE Organizations and Next Steps

Implementation



West Baltimore

Selected Provider: West Baltimore PACE Community Collaborative

- Partnership between:
 - Edenbridge Health
 - Element
 - Keswick
 - Catholic Charities



Prince George's County

Selected Provider: Volunteers of America National States (VOANS) Senior CommUnity Care

- Partnership between:
 - VOANS
 - Volunteers of America Chesapeake and the Carolinas
 - CCI Health and Wellness



Montgomery County

Selected Provider: Trinity Health

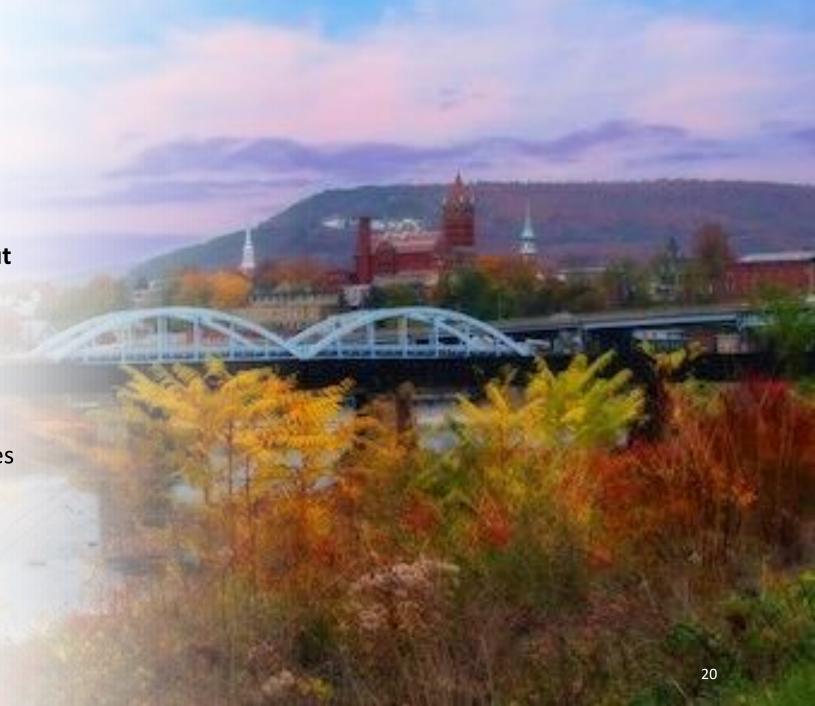
- Partnership between:
 - Trinity Health PACE
 - Holy Cross Health



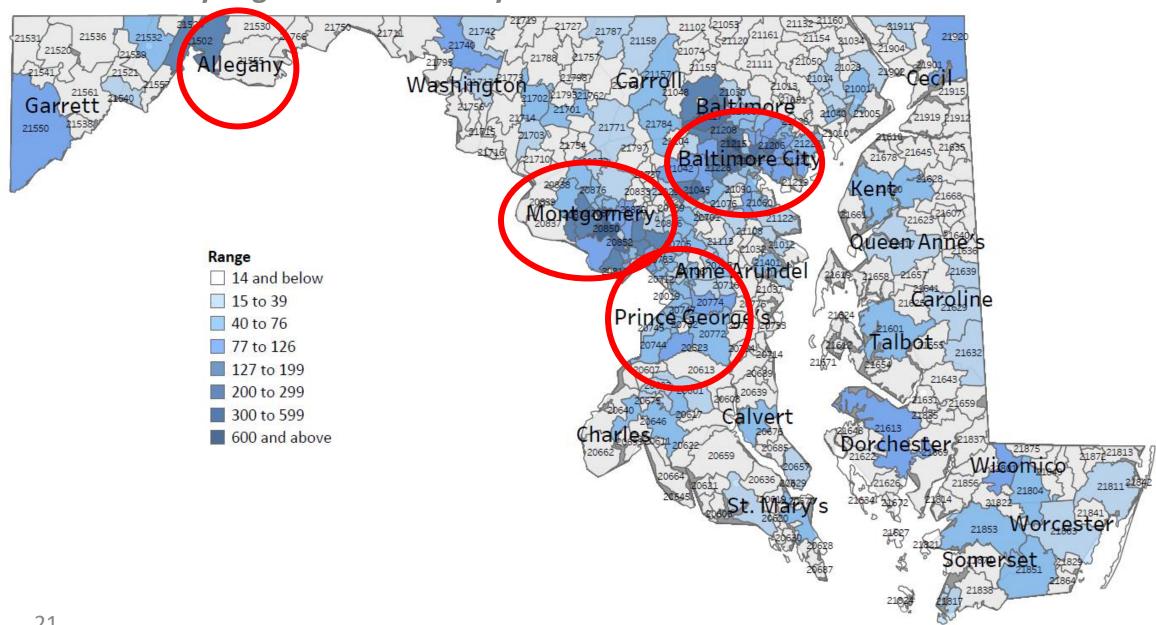
Expanding to Rural Counties

Maryland's 2021 solicitation focused on population centers but welcomed applications from potential rural sites.

- Selected Provider: Community LIFE for Allegany County
- Currently operates PACE programs in contiguous counties in western Pennsylvania
- Aligned with University of Pittsburgh Medical Center



Potentially Eligible Individuals by ZIP Code



Next Steps

PACE Organizations

- RAI Completion
- CMS Application Preparation

Data Collection and Systems

- Encounter Data Workgroup
- MMIS Updates and Rate-Setting

Onboarding

- Eligibility Workflows
- Marketing and Enrollment

Staffing

- Identification of Roles
- Funding



Questions?





Contact

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