Maryland Medicaid Advisory Committee Update on SIM

October 22, 2015

State Transformation Activities

Maryland's All-Payer Model

- Approved by the Center for Medicare and Medicaid Innovation (CMMI) and effective January 1, 2014
- All 46 acute care hospitals are now on global budgets
- Hospital spending growth per capita limited to 3.58 percent annually
- Required to save Medicare \$330 million over five years
- Quality components addressing readmissions, hospital-acquired conditions and potentially-avoidable utilization, among others
- Year 1 results: Under growth limit, ~\$100 million in Medicare savings, positive results in quality programs

Maryland's State Innovation Model (SIM) Design Award

- Approved by CMMI in December 2014
- \$2.5 million with a project period though August 2016
- Activities will integrate with and complement the All-Payer Model

Maryland's Current Situation & Future Focus

- Year 1 Model results were good: Financial targets were exceeded and quality was improved.
- Hospitals are engaging with partners to plan and implement changes to the delivery system.

Year I Focus

Shift to person-centric model

Initiate payment reform (Hospital Global budgets)

Focus policies on potentially avoidable utilization that result from care improvements

Engage stakeholders

Build regulatory infrastructure

Year 2 Focus (Now)

Work on clinical improvement, care coordination, integration planning, and infrastructure development

Partner across hospitals, physicians and other providers, post-acute and long-term care, and communities to plan and implement changes to care delivery

Alignment planning and development

Years 3-5 Focus

Implement changes, and improve care coordination and chronic care

Implement alignment models

Develop new models focusing on costs beyond hospitals

Engage patients, families, and communities

Prepare for "Phase 2", and focus on total cost of care and extending the model

Maryland's Alignment Progression

Goal: Build clinical integration and supporting financial arrangements over time with the ultimate goal of accountability for Total Cost and Outcomes of Care





What is an ICN?

A not-for-profit state-wide structure that creates a framework (in concert with government) to help facilitate the engagement of all providers in clinical and financial integration through:

- Developing value-based payment templates (with stakeholders) that can be used to help align PCPs, long-term care/post-acute providers, specialists, etc. around care delivery improvement and smarter spending
- State-level infrastructure supporting investments of payers and providers
 - ▶ Enhanced health information exchange (HIE) data and tools to support care coordination, especially at the point of care (being undertaken by CRISP)
- Management tools and support
 - Patient assignment and attribution, building on attribution already in place
 - Opportunity identification
 - Transparent, actionable performance reports

Accountability models

- Facilitate participation for Medicare providers not enrolled in other ACOs and for Medicaid dual eligibles
- Plan tools to support accountability models (e.g. outliers, corridors, data collection and reporting, administration, etc.)

SIM Design Monies are Supporting Alignment and Transformation

- Maryland's SIM Project will fund the design of the necessary components for dual eligibles to plug into the State's greater Integrated Care Network and Care Coordination infrastructure.
 - The State proposed a dual eligible Accountable Care Organization in its SIM application
 - The contract with EBG Advisors was signed this week to assist us with a dual strategy
- The Department's Public Health Administration is also using SIM monies to develop statewide population health metrics
 - The contract with Berkeley Research Group was signed this week to assist us with metrics development and projections

Stakeholder Process

- CMMI has urged HSCRC and DHMH to integrate their stakeholder processes, and stakeholders have urged to HSCRC and DHMH to simplify the process
 - HSCRC will reconfigure its Advisory Council that was formed when the new All-Payer Model was signed with CMMI; it will include more community and longterm care providers
 - A stakeholder group will be formed to focus on the ICN
 - Additional subgroups will be formed, including one to focus on Duals

Questions?