

Wes Moore, Governor · Aruna Miller, Lt. Governor · Laura Herrera Scott, M.D., M.P.H., Secretary

May 14, 2024

The Honorable Guy Guzzone Chair, Senate Budget and Taxation Committee 3 West Miller Senate Office Bldg. Annapolis, MD 21401-1991 The Honorable Ben Barnes Chair, House Appropriations Committee 121 House Office Bldg. Annapolis, MD 21401-1991

RE: 2023 Joint Chairmen's Report (p. 122-123) – Quarterly Report with Data and Status Updates Related to Redeterminations - Quarter 4

Dear Chairs Guzzone and Barnes:

Pursuant to the requirements of the 2023 Joint Chairmen's Report (p. 122-123), the Maryland Department of Health (the Department) respectfully submits this Quarter 4 report with information on the Medicaid eligibility-redetermination process following the termination of the national declaration of a COVID-19 public health emergency.

The Medicaid Check in Campaign is currently underway and the latest data on Medicaid renewals is available at https://health.maryland.gov/mmcp/Pages/MedicaidCheckIn-Data.aspx.

To ensure eligible individuals continue to receive their Medicaid benefits, the Department has successfully obtained approval for a number of strategies, known as waivers and disaster plans in partnership with the Centers for Medicare and Medicaid Services (CMS). These strategies are designed to support states to protect eligible Medicaid participants to maintain coverage by requesting authority to implement by approval with CMS. To date, Maryland has received approval for 14 waivers and/or disaster plan flexibilities that are currently listed on the <u>CMS waivers and flexibilities webpage</u>.

If further information is needed, please contact Sarah Case-Herron, Director, Office of Governmental Affairs, at <u>sarah.case-herron@maryland.gov</u>.

Sincerely,

Laura Herrera Scott, M.D., M.P.H. Secretary

Attachments:

Attachment 1: Medicaid Data Dashboard Attachment 2: JCR Requested Metrics Attachment 3: Unwinding Data FAQ Attachment 4: Medicaid Check-In Presentation Attachment 5: Medicaid Redetermination Comprehensive Communications Campaign Summary, September 2023

cc: Marie Grant, Assistant Secretary for Health Policy Ryan Moran, Deputy Secretary, Health Care Financing & Medicaid Director Tricia Roddy, Deputy Medicaid Director Alyssa Brown, Director of Innovation, Research, and Development Laura Goodman, Deputy Director of Innovation, Research, and Development Debbie Ruppert, Executive Director, Office of Eligibility Services Sarah Albert, Department of Legislative Services (5 copies) Sarah Case-Herron, Director, Office of Governmental Affairs



FY24 Quarter 4 Report on the Medicaid Redetermination Process

Pursuant to the 2023 Joint Chairmen's Report (p. 122-123)

April 2024

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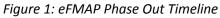
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Status of the Public Health Emergency Declaration

The Secretary of the Department of Health and Human Services (HHS) first declared a public health emergency (PHE) due to COVID-19 on January 31, 2020. HHS subsequently renewed the PHE every 90 days. The last renewal occurred on February 9, 2023 (effective February 11, 2023) and expired on May 11, 2023. On December 29, 2022, the <u>Consolidated Appropriations Act</u>, 2023 (CAA) became law. The CAA altered certain requirements for state Medicaid programs.

The Families First Coronavirus Response Act (FFCRA) of 2020 provided an enhanced Federal Medical Assistance Percentage (eFMAP) of an additional 6.2 percent to states that met Maintenance of Eligibility (MoE) requirements throughout the PHE. Among other requirements, the MoE provisions obligated states to extend continuous eligibility (CE) to all participants through the end of the PHE in order to qualify for the eFMAP. As a result, disenrollments during the PHE have been limited.¹ The CAA amends certain provisions of FFCRA, including phasing-out the eFMAP and decoupling the CE requirement from the PHE. The CE requirement sunset on April 1, 2023, at which time states were able to begin unwinding procedures. Maryland continued standard redetermination mailings in April 2023, and the first disenrollments for participants who no longer qualify for coverage occurred at the end of May 2023. The 6.2 percent eFMAP was phased out in calendar year 2023 as follows:

- 6.2% March 18, 2020 March 31, 2023
- 5% April 1, 2023 June 30, 2023
- 2.5% July 1, 2023 September 30, 2023
- 1.5% October 1, 2023 December 31, 2023





Federal Reporting Requirements

The Department is required to submit various reports to the Centers for Medicare and Medicaid Services (CMS) both prior to beginning and during the unwinding period. The *State Report on Plans for Prioritizing and Distributing Renewals Following the End of the Medicaid Continuous-Enrollment Provisions* and *Systems Readiness Artifacts (Testing and Configuration Plans)*, also referred to as the "implementation plan," was submitted to CMS on February 15, 2023. CMS approved Maryland's implementation plan, indicating Maryland's compliance with federal provisions in the FFCRA, CAA, and

¹ During the PHE, individuals continued to be disenrolled for the following reasons: participant moved out of state, death of the participant, or participant requested to be disenrolled from coverage.

Title 42 of the Code of Federal Regulations (CFR), which defines the statutory provisions for all state Medicaid programs.

The Department submitted a baseline data report summarizing the State's pending eligibility and enrollment actions on April 10, 2023. Additionally, during the unwinding period, the Department submits monthly reports to CMS that track data related to call center volume, applications, renewals, and pending fair hearings. Data submitted by the Department to CMS from April 2023 through March 2024, reflecting March 2023 through February 2024 data, is included at the end of this report. This report also includes the following additional requested data for the period of May through January 2024:²

- 1. The number of eligibility renewals initiated;
- 2. The number of new individuals enrolled;
- 3. The number of individuals enrolled who received medical assistance and were subsequently disenrolled any time in the six months prior to re enrolling;
- 4. The number of individuals disenrolled along with the number disenrolled by reason for disenrollment, identifying disenrollments due to failure to apply for recertification, missing information/verifications, overscaled income, aging out of a Medicaid eligibility category, and other common reasons for disenrollment;
- 5. Call center volume, average wait times, and any other data related to call center activities that are required to be submitted to the Center for Medicare and Medicaid Services; and
- 6. Measures of application processing times and total numbers of applications processed for Modified Adjusted Gross Income eligibility groups and non-Modified Adjusted Gross Income eligibility groups shown separately.

Maryland is closely monitoring changes in enrollment, churn to other types of coverage, and other data to understand the impact of resumption of redeterminations on Medicaid participants and evaluate the State's ongoing response. As this data is important information for all Marylanders, the Department is publicly posting data monthly on a designated webpage.³

Redeterminations

In a non-pandemic environment, the eligibility status of most Medicaid participants is reviewed every 12 months through a process called "redetermination." However, due to the CE MoE requirement, individuals were continuously enrolled in Medicaid during the PHE. Medicaid enrollment grew substantially, from 1,415,631 participants in February 2020 to 1,800,029 participants as of May 31, 2023.

In contrast to many states around the country, Maryland continued to perform redeterminations on a monthly basis throughout the PHE. Automatic renewal rates in Maryland Health Connection remained high, with an average of 55 percent of households auto-renewing throughout the PHE. Due to the CE

² Many of these metrics require additional analysis of the Medicaid data to ensure accuracy. Due to the extra time this takes, the Department is only able to provide these data points through January 2024.

³ <u>https://health.maryland.gov/mmcp/Pages/MedicaidCheckIn-Data.aspx</u>

requirement, individuals who were no longer eligible for coverage, based on information reported or due to failure to return to the system to re-apply, had their coverage extended administratively by the Department. The continuation of redetermination efforts throughout the pandemic is expected to help mitigate case volume and potential coverage churn during Maryland's unwinding period.

As the CE requirement of the MoE sunset on April 1, 2023, Maryland began standard redetermination processing in April. The first disenrollments for participants who no longer qualify for coverage occurred at the end of May 2023. Unwinding redeterminations are spread out across the twelve-month unwinding period into 12 cohorts. In addition, Maryland is adhering to CMS guidance recommending states initiate renewals for no more than one-ninth of the state's total caseload in a given month. Certain special category cohorts comprised of individuals who appear to be categorically ineligible for coverage, for example due to substantial increases in income or aging out of Medicaid coverage during the PHE, are incorporated into the early cohorts, two through seven. Normal operations will resume beginning in May 2024.

Maryland is taking all necessary precautions to avoid inappropriate disenrollments of Medicaid participants. However, certain positive life events may make someone ineligible for Medicaid coverage. For example, some participants may have had changes in employment and income resulting in them no longer being eligible for Medicaid. If a participant's income increases and is above the Medicaid eligibility threshold, they will no longer be eligible for Medicaid. In the case of increased income, these individuals may now be eligible for low-cost Qualified Health Plans (QHP). Participants are able to enroll in QHPs through the Maryland Health Connection (MHC) portal - the same portal they use for Medicaid coverage. Other participants may age out of Medicaid coverage. For example, if a participant has turned 65, they are now eligible for Medicare coverage. The Department, the Maryland Department of Human Services (DHS), and the Maryland Health Benefit Exchange (MHBE) have processes in place to make coverage transitions as seamless as possible for participants.

Attachment 1 includes Maryland's March-February data.

Maryland Waiver Authorities, Flexibilities, and Strategies During Unwinding

Maryland Medicaid has elected to both continue certain waiver authorities active during the PHE and make use of new waiver authorities during the unwinding period. CMS has enabled states to use extensions of certain Disaster State Plan authorities as well as strategies authorized under Section 1902(e)(14)(A) of the Social Security Act ("1902(e)(14)(A) strategies"). The following outlines the various flexibilities Maryland has requested during unwinding, as well as other strategies Maryland has implemented to ensure eligible individuals stay covered by Medicaid or transition to other appropriate coverage.

- (e)(14)(A) Strategy: Renewal for Individuals Based on SNAP Eligibility (MAGI)–*Approved by CMS;* effective 4/1/2023
 - Maryland received approval to temporarily renew Medicaid eligibility for individuals who are receiving benefits under the Supplemental Nutrition Assistance Program (SNAP)

despite the differences in household composition and income-counting rules. Under this authority, the State will renew Medicaid eligibility for SNAP participants using gross income as determined by SNAP without conducting a separate income determination. This authority will remain in effect permanently as required by 2023 legislation. The Department is pursuing separate authorities to continue renewals based on SNAP eligibility when the temporary authority expires.

- (e)(14)(A) Strategy: Renewal for Individuals Based on SNAP Eligibility (non-MAGI)–*Approved by CMS; effective 6/29/2023*
 - Maryland has applied for authority to use the SNAP strategy outlined above for non-MAGI participant renewals. Under this authority, the State will renew Medicaid eligibility for SNAP participants using gross income as determined by SNAP without conducting a separate income determination.
- (e)(14)(A) Strategy: Facilitating Renewal for Individuals with no Asset Verification System (AVS) Data Returned within a Reasonable Timeframe–*Approved by CMS; effective 8/26/2023*
 - Maryland is permitted to assume there has been no change in resources that are verified through the AVS when no information is returned through the AVS or when the AVS call is not returned within a reasonable timeframe, and to complete an ex parte renewal process without any further verification of assets.
- (e)(14)(A) Strategy: Extended Timeframe to Take Final Administrative Action on Fair Hearing Requests–*Approved by CMS; effective 5/1/2023*
 - Maryland applied for time limited authority to extend the timeframe permitted for the state to take final administrative action on fair hearing requests. Final administrative action typically must be provided within 90 days. The waiver enables Maryland to take additional time, if necessary.
- (e)(14)(A) Strategy: Waive the Recording of the Telephonic Signature from the Applicant or Beneficiary–*Approved by CMS; effective 5/12/2023*
 - Maryland requested authority to waive the recording of a telephonic signature which will enable Medicaid caseworkers to collect consent verbally from participants without an audio recording by following a written protocol.
- (e)(14)(A) Strategy: Permitting the Designation of an Authorized Representative via the Telephone without a Signed Designation from the Applicant or Beneficiary–*Approved by CMS; effective 5/12/2023*

- Maryland applied for the authority to permit applicants and beneficiaries to designate an authorized representative via the telephone without requiring a signed designation from the applicant or beneficiary.
- The state will use this authority at application and renewal by allowing applicants and beneficiaries to designate a Navigator as their authorized representative to assist with applications or renewals without requiring a signature of that designation.
- The authority will additionally allow inmates of correctional facilities to designate Department of Public Safety & Correctional Services Staff as their authorized representative at application without requiring a signature of that designation.
- (e)(14)(A) Strategy: Ex Parte Renewal for Individuals with No Income and No Data Returned–*Approved by CMS; effective 6/13/2023*
 - Maryland applied for flexibility to assume there has been no change in zero-income that was verified in the last twelve months and there is no information received and is permitted to complete an ex parte renewal without requesting additional income information or documentation.
- (e)(14)(A) Strategy: Renew Medicaid Eligibility for Individuals with Income at or Below 100% FPL and No Data Returned on an Ex Parte Basis–*Approved by CMS; effective 6/13/2023*
 - Maryland applied for the authority to assume that there is no change in income verified in the last twelve months that is at or below 100% FPL and there is no information received and is permitted to complete an ex parte renewal without requesting additional income information or documentation.
- (e)(14)(A) Strategy: Renew Medicaid eligibility without regard to the asset test for non-MAGI beneficiaries who are subject to an asset test–*Approved by CMS; effective 6/22/2023*
 - Maryland requested to temporarily waive asset requirements for all non-MAGI beneficiaries subject to an asset test. This strategy will allow for an eligibility determination system for a state's unwinding period that is more protective of beneficiaries.
 - This strategy has been expanded to temporarily waive the beneficiary asset test for renewals and assessing eligibility based on potential changes in circumstances for non-MAGI eligibility groups subject to an asset test.
- (e)(14)(A) Strategy: Suspend the Requirement to Cooperate with the Agency in Establishing the Identity of a Child's Parents and in Obtaining Medical Support–*Approved by CMS; effective* 6/13/2023
 - Maryland applied for temporary authority to suspend the requirement to cooperate with the agency in establishing the identity of a child's parents and in obtaining medical

support to minimize churn for individuals who meet all eligibility requirements, except for meeting the requirement to cooperate with medical support enforcement or establish good cause for not doing so.

- (e)(14)(A) Strategy: Permit managed care plans to provide assistance to enrollees to complete and submit Medicaid renewal forms–*Approved by CMS; effective 6/28/2023*
 - Maryland requested to temporarily permit Medicaid managed care plans to assist their enrollees in completing the Medicaid renewal process, including completing certain parts of renewal forms.
- Disaster SPA: Suspension of Premiums–Approved by CMS; 5/12/2023
 - Maryland received approval for an extension to continue to suspend premiums for the following groups during the unwinding period:
 - Employed Individuals With Disabilities (§1902(a)(10)(A)(ii)(XV) TWWIIA Basic group) such premiums will be suspended through December 31, 2023.
 - Maryland Children's Health Program (MCHP) (§1902(a)(10)(A)(ii)(XIV) targeted low-income children) – such premiums will be suspended through April 30, 2024.
 - Effective September 1, 2023, the Department implemented 12-month continuous eligibility for all children enrolled in Medical Assistance. Federal law required states to implement this change no later than January 1, 2024. As a result, MCHP Premium enrollees' eligibility is no longer contingent on timely payment of a premium. Therefore, the Department cannot enforce collection of MCHP premium payments throughout the year. During the 2024 legislative session, the Department introduced a departmental bill, House Bill (HB) 1521, *Maryland Children's Health Program Eligibility and Administration*. If enacted, the bill would eliminate collection of premiums for individuals enrolled in MCHP Premium Program and abrogate certain sections of the Insurance Article that are no longer reflective of current program operations. At the time this report was drafted, this legislation was still pending before the General Assembly.
- Disaster SPA: Resource Disregard–Approved by CMS; effective 5/12/2023
 - Maryland requested Disaster SPA authority to disregard as a resource income that would otherwise have been part of an individual's liability for his or her institutional or homeand community-based waiver services based on application of the post-eligibility treatment-of-income (PETI) rules but which became countable resources on or after March 18, 2020 for certain non-MAGI coverage groups. Such resources will be

disregarded through the twelve months following the end of the month in which the COVID-19 public health emergency ends (May 2023).

- Maryland Strategy: CMS Consumer Information and Insurance Oversight: Easy Enrollment into Qualified Health Plans (QHP)
 - Maryland implemented "easy enrollment" for individuals who no longer qualify for Medicaid due to having too high an income into a QHP and to conduct advance premium tax credit (APTC)/cost sharing reduction (CRS) determinations using federal and state third-party data sources for individuals who are no longer eligible for Medicaid or are procedurally terminated when Medicaid has determined the individual is over the Medicaid MAGI income limits based on third-party data sources. These individuals will receive a notice about their disenrollment that includes information on a QHP they are now eligible for. The individual will opt into coverage by revisiting the Maryland Health Connection portal (if they had not done so already), or paying the premium stated in the letter, as applicable.
- Maryland Strategy: Additional 30 Days for Non-MAGI Cases
 - Non-MAGI cases will be granted an additional 30 days to return renewal applications to allow for additional time to coordinate with case managers as needed.
- Maryland Strategy: 120-day Reconsideration Period
 - Maryland extended the reconsideration period to 120 days to enable participants who were disenrolled based on procedural reasons to come back into the system and complete their renewal without needing to begin a new application.
- Maryland Strategy: Partnering with Enrollment Brokers to Update Beneficiary Contact Information
 - Maryland will permit the acceptance of updated enrollee contact information from enrollment brokers without additional confirmation from the individual.
 - The state will treat updated contact information confirmed by and received from the enrollment broker as reliable and update the beneficiary record with the new contact information without first sending a notice to the beneficiary address on file with the state.
 - Note that Maryland originally requested (e)(14)(A) waiver authority for this flexibility.
 CMS determined that an (e)(14)(A) strategy waiver was not needed to permit this strategy due to Maryland's definition of an enrollment broker.
- Special Enrollment Period (SEP) Overscale Income

- Participants who are no longer eligible for Medicaid due to overscale income may enroll in low-cost health insurance options available through MHC. The SEP starts when a participant has been notified that Medicaid coverage is ending, and ends July 31, 2024.
- As discussed above, MHC is implementing "easy enrollment" into qualified QHPs for individuals who lose Medicaid coverage. Individuals will receive information on how to opt-in to QHP coverage.
- Special Enrollment Period Age 65+
 - Participants who are no longer eligible for Medicaid due to being age 65 or older have a 6-month SEP to enroll in Medicare Part A and Part B. Benefits for these individuals will begin the month after enrollment.
 - Participants may also enroll in a Medicare Advantage or a Medicare Supplemental Plan (also known as Medigap Plans).
 - Medicare Advantage: Participants have a 3-month enrollment period after losing Medicaid coverage.
 - Medicare Supplemental Plans: Participants have a 6-month Guaranteed Issue Right to purchase a policy.
- Other: Continuous Eligibility for Children
 - As noted above, the Consolidated Appropriations Act 2023 requires states to implement continuous eligibility for children by January 1, 2024. Maryland has implemented this coverage as of September 1, 2023.

Medicaid Mitigation of Ex Parte Renewals

In August 2023, CMS released clarification on ex parte renewal requirements defined in 42 CFR §435.916.⁴ Ex parte is a process that enables the state to renew participants based on available data, rather than requiring a participant to submit additional data to the state. It makes the process more efficient and less burdensome for both the state and individual. This guidance asserts that states must conduct ex parte renewals on an individual basis, rather than at the household level.⁵ In Maryland and many other states, ex parte renewals were conducted on a household basis. Therefore, if someone in the household was up for redetermination and were found eligible for Medicaid during the ex parte process, the whole household was deemed eligible and renewed. There is a chance, however, that if a household member was found ineligible during the ex parte process, others in the household may be referred to the manual redetermination process, even if they could have been found eligible on an ex parte basis. If they then do not complete the manual renewal process, the entire household would lose coverage, including persons who could have been found eligible under the ex parte process.

⁴ <u>https://www.govinfo.gov/content/pkg/CFR-2015-title42-vol4/pdf/CFR-2015-title42-vol4-sec435-916.pdf</u>

⁵ https://www.medicaid.gov/sites/default/files/2023-08/state-ltr-ensuring-renewal-compliance.pdf

CMS required states conducting ex parte processes on the household level to make the necessary systems changes to enable the processes to be conducted on the individual level and to submit a mitigation plan prior to September 13. Prior to the systems changes being completed, states could use mitigation strategies to comply with CMS requirements. As described below, cohorts were moved subject to the timeline of the necessary systems changes.

Medicaid takes the issue of ensuring access to health coverage for all those eligible during this unwinding period very seriously and as such proactively identified and initiated the following steps:

- 1. Paused all procedural terminations for the month of August and extended the redetermination date for all procedural terminations dated August 31, 2023 to November 30, 2023.
 - In August, approximately 16,016 procedural terminations would have closed for MAGI, and 3,922 procedural terminations for non-MAGI; these cases were assigned a new renewal date of 11/30/23.
 - In September, approximately 19,439 procedural terminations would have closed for MAGI; these cases were assigned a new renewal date of 11/30/23. Non-MAGI procedural terminations were suspended in August, and will be included as a part of the December reporting.
 - In October, approximately 40,555 procedural terminations would have closed for MAGI; these cases were assigned a new renewal date of 12/31/2023. Non-MAGI procedural terminations were suspended in August; the October potential terminations will be included in January 2024 reporting.
- Reinstated coverage for children under the age of 19 who were not renewed via the ex parte process and who were procedurally terminated, as well as those with information pending, from May 2023 through August 2023. Coverage resumed from the date of their disenrollment and was reinstated for a full, 12-month period.
 - 5,153 children had their coverage reinstated.
- 3. Submitted a comprehensive mitigation plan to CMS on September 13, 2023. This plan was approved by CMS in February 2024.
- 4. Evaluated whether any other populations were impacted by this issue based on CMS guidance and worked to immediately restore coverage.
- 5. Expedited system changes to come into full compliance with CMS guidance.

The updated ex parte systems process was utilized beginning November 2023. Moving forward, Medicaid will use these changes while conducting the ex parte process.

Medicaid's goal throughout the Medicaid unwinding process is to ensure that all eligible individuals keep coverage, and that individuals no longer eligible for Medicaid are referred to other sources of low or no cost health coverage. Medicaid remains committed to ensuring those who are still eligible for Medicaid coverage remain enrolled in coverage.

"Medicaid Check-In" Communications Strategy

The Department launched a statewide multimedia communications campaign, entitled "Medicaid Check-In" to raise awareness about the upcoming changes in Medicaid. The campaign is a two-phased approach to communications. The first phase was a four week social media-based pre-launch campaign. The pre-launch campaign aimed to generate awareness among participants and encourage them to update their contact information. This stage ran from February 28, 2023 and March 31, 2023. The main campaign is a 12-month integrated media plan aimed at encouraging participants to keep their information current and educating them on the process for renewing. The campaign launched April 12, 2023 and ends April 30, 2024. The following sections (A, B) discuss the two phases in more detail. A subsequent section discusses updates to the campaign (C).

The Department partnered with essential stakeholders in designing the communications campaign. Messaging is coordinated, consistent, and straightforward across all stakeholders. The Department, Maryland Medicaid Managed Care Organizations (MCOs), MHBE, and DHS are working closely together on this initiative. The nine MCOs collectively procured the services of a professional communications firm, GKV, to assist with development of our comprehensive communications strategy.

Outreach is being coordinated with other partner agencies through social media and other channels with the Behavioral Health Administration (BHA), the Developmental Disabilities Administration (DDA), the Department of Disabilities (DoD), the Maryland Department of Labor (DoL), and the Maryland State Department of Education (MSDE). Many of these partner agencies have reached out to their respective stakeholders as well. More information about partnerships is included in later sections.

To inform the Medicaid Check-In campaign, GKV conducted focus groups with Maryland Medicaid participants to assess their awareness of the PHE Unwinding and the redetermination process. GKV also incorporated research conducted on the Medicaid population on a national level. Research indicated that participants are largely unaware of the upcoming redeterminations that will be taking place.

A. Medicaid Check-In Pre-launch Campaign

The Department, MCOs, MHBE, and DHS coordinated outreach during the Pre-launch Campaign to generate awareness among all participants to update their contact information as early as possible. The campaign included paid social media through the Department's account (Facebook, Twitter, Instagram) as well as organic social media posts. MHBE also conducted direct outreach to enrollees. HealthChoice MCOs (~85% of all enrollment) conducted outreach to all members by text, email, and robocall, in addition to providing information on their respective websites, newsletters, and provider portals. MCOs engaged in the social media campaign from their own platforms.

DHS, responsible for eligibility for non-MAGI participants (~15% of enrollment), engaged in the social media campaign through their dedicated account and sharing of information prominently on their website. For non-MAGI enrollees that are eligible for a home- and community-based services (HCBS) program, information about the importance of updating contact information was shared by case managers, as well as in weekly and monthly stakeholder meetings.

As mentioned above, the Department engaged in the social media campaign leveraging its own platforms, using both paid social media and organic social media. Updated information on the resumption of redeterminations and the need to keep contact information current are also included prominently on the website targeting both providers and participants.⁶

During the pre-launch campaign (February 28-March 31, 2023), the main launch webpage saw 54 thousand new users and 184 thousand pageviews. The majority of these views came from direct outreach to participants, specifically text messages sent to participants by MCOs.

B. Medicaid Check-In Campaign

The main, 12-month integrated media plan aimed at encouraging enrollees to keep their contact information current and educating them on the process for renewing began in April 2023. The campaign uses a variety of strategies to reach consumers, listed below:

- Public Service Announcement (PSA)⁷: Governor Wes Moore released a PSA encouraging all Medicaid participants to "check-in" and make sure that all contact information is up to date and renew their coverage when it is time. This video is being shared on a variety of platforms, including state agency websites and social media pages.
- Paid Search: Use paid search as an "always on" tactic to reach the audience when they are searching for Medicaid options and updates.
- Paid Social Media: Facebook and Instagram to reach the audience with multiple messages regarding the redetermination process and need to keep contact information current.
- Digital Media (display banners, streaming TV/radio, apps): Provides additional frequency of message when users are on their mobile devices. Where possible, geotarget locations (C-stores, laundromats, prepaid phone stores, select county health department offices) where the audience is likely to frequent to serve impressions.
- TV: TV is used to generate awareness among Marylanders that current Medicaid members will need to go through a redetermination process. As the process is on a rolling basis, TV will be used tactically across the year. The 15 second and 30 second TV messages can be viewed at the links below:
 - 15 second Medicaid Check-In message (2023): <u>https://www.youtube.com/watch?v=fyXOAOkczg0</u>
 - 30 second Medicaid Check-In message (2023): <u>https://www.youtube.com/watch?v=DZfx7jvVQ9c</u>

⁶ Participant webpage: <u>https://health.maryland.gov/mmcp/Pages/MedicaidCheckIn-Participants.aspx;</u> provider webpage: <u>https://health.maryland.gov/mmcp/Pages/MedicaidCheckIn-Providers.aspx;</u> main launch webpage: <u>https://www.marylandhealthconnection.gov/checkin/</u>.

⁷ PSA: <u>https://www.youtube.com/watch?v=M9R</u>

- 30 second Medicaid Check-In message (2024): <u>https://health.maryland.gov/mmcp/Documents/Medicaid%20Check-In/2024/tv/MMCO</u> <u>A_CheckIn_TV_30_2024.mp4</u>
- Radio: Use for broad frequency and to reach both urban and rural areas of the state.
- Outdoor of Home (OOH): Use primarily in areas with heavier concentrations of Medicaid recipients, namely in Baltimore City/County and in Montgomery and Prince George's counties. Outdoor boards and transit advertising.
- Location-based media: Use poster advertising at C-stores/laundromats and sales receipts at Family Dollar/Dollar General stores. Additionally, serve ads on TV monitors within physician waiting rooms to reach the audience during medical appointments for themselves or their children.
- Prominent display of campaign information on the Department's, MBHE, and DHS websites and dissemination of information through social media, public meetings and webinars, and other venues.

C. Medicaid Check-In Campaign Updates

As mentioned in an above section, Maryland is analyzing data throughout the unwinding period in an effort to improve and adjust strategies as necessary. The Department and its partners are using both ZIP code and county specific disenrollment data to understand what areas of the state are being most impacted by procedural disenrollments. In addition, Medicaid is analyzing demographic data to identify disenrollment trends. Procedural disenrollments occur when an individual has not completed their renewal. While some of these participants may no longer be eligible for Medicaid coverage, others may still be eligible. In general, the Department encourages everyone to complete their renewals, even if they think they are no longer eligible for Medicaid.

GKV uses disenrollment data to strengthen the Medicaid Check-In campaign and pivot certain aspects to focus on the most impacted communities, defined as the top 60 ZIP codes impacted by procedural disenrollments. GKV launched targeted communications in these geographic areas to continue to increase awareness of the renewal process and reach additional participants. These ZIP codes experience increased presence and frequency of communications, specifically in non-digital mediums such as radio advertisements, advertisements on the light rail and bus shelters, and convenience store advertisements. Specifically, GKV made the following updates to the campaign:

- Expanded advertising at convenience and laundromat stores in 35 zip codes using both print and digital advertisements;
- Updated light rail advertisements in Baltimore;
- Expanded radio advertisement in Washington DC, Hagerstown, and Frederick;
- Expanded bus shelter advertisements in Hyattsville, Prince George's County, and Silver Spring;
- Expanded billboard advertising to Hagerstown and Frederick;

• Expanded paid search to include additional search terms.

GKV partnered with Live Chair, a grassroots organization with community ties, and Cool and Associates, a consulting firm with expertise in the Hispanic community, to continue to increase awareness in partnership with trusted community partners. These efforts specifically focus on attending existing community events to meet people where they are. GKV also established a partnership with Fabric Health, an organization that brings critical health information to the community in laundromats. Fabric Health has a successful track record partnering with plans to provide on-site health support and access to social services for individuals within laundromats. Through Fabric Health, the Medicaid Check-In campaign has a presence in four laundromats in key areas within Prince George's County and Montgomery County where data indicated higher procedural disenrollments. The program provides additional awareness and engagement to support the campaign as Medicaid Check-In branded flyers and other educational materials are distributed, along with promotional tactics such as digital signage on TVs. Fabric Health also provides free children's books to kids which includes a Medicaid Check-In branded bookmark and installs free Wi-Fi for use within the selected laundromats.

As of the end of January 2024, GKV was informed that Live Chair Health would no longer be able to support the Medicaid Check-In outreach efforts. GKV quickly pivoted and approached Fabric Health to determine if they could assist increasing presence in some of the key areas with higher levels of procedural disenrollments. Beginning in early February 2024, Fabric Health activated additional laundromats in Silver Spring and Adelphi to help spread the word. These two additional locations along with locations in Suitland, Landover Hills, Gaithersburg and Hyattsville continue to engage and educate families about Medicaid redetermination. The Fabric Health outreach efforts in conjunction with the Latino outreach efforts conducted by Cool & Associates are supported by the consistent and recently reinforced advertising campaign that continues to penetrate and help spread the word in the areas that have experienced higher levels of procedural disenrollments.

In addition, the Department is sharing information with other stakeholders intending that their on-the-ground efforts may shift as necessary. These stakeholders include the Maryland Hospital Association (MHA) and Local Health Officers (LHOs). Both these partners have the opportunity to increase communications in certain geographic areas given their increased knowledge of the communities they serve.

The Department worked with the Maryland State Department of Education (MSDE) to leverage the connection with parents who may have children enrolled in Medicaid or MCHP. The Department and GKV created new communication materials flagging to parents that even if they are no longer eligible for Medicaid, their children may be. This work led to the creation of a new resource for stakeholders, the Partner Outreach and Communications Toolkit.⁸ Medicaid was able to attend and present on a monthly MSDE Public Information Officer (PIO) call to discuss the new materials. In addition, MSDE shared information and materials with their Nutrition Liaisons and Local Education Agencies in weekly wrap up emails. Further, information was shared in a monthly parent newsletter, Maryland Messenger (30,000

⁸ https://health.maryland.gov/mmcp/Pages/medicaidcheckin-partners.aspx

subscribers), and a bi-weekly child care community newsletter, Tuesday Tidbits (90,000 subscribers). Deputy Secretary Moran sent a letter to former Superintendent Choundhury explaining the Medicaid Check-In campaign and available materials.

Beginning in January 2024, all Medicaid Check-In materials reflect the year "2024" rather than "2023." Updates were made to website content accordingly.

Partnerships and Stakeholder Engagement

The Department has leveraged both existing and new relationships to amplify the reach of the Medicaid Check-In campaign. Appendix A includes tables depicting the Department's partnerships and engagement efforts with a wide variety of stakeholders to date. Please note, these tables are not exhaustive and Medicaid continues to engage in outreach.

The Department continues to present to and reach out to both internal and external stakeholders on upcoming redeterminations and the Medicaid Check-In campaign to share information and build partnerships throughout the state. These presentations also serve as a forum to address stakeholder questions and concerns. Please see Attachment 3 for an example of the slide deck presentation used for these discussions.

The Department, along with DHS, MHBE, MMCOA, and GKV, held a bilingual press conference on May 11, 2023 to discuss the Medicaid Check-In campaign and increase public awareness.⁹ The press conference was a joint effort and speakers included Laura Herrera Scott, Secretary of Health, Ryan Moran, Deputy Secretary of Health Care Financing and Medicaid Director, Rafael López, Secretary of Human Services, Michele Eberle, Executive Director of the Maryland Health Benefit Exchange, Kathlyn Wee, CEO of UnitedHealthcare Community Plan of Maryland and President of the MMCOA Board of Directors, and Delegate Peña-Melnyk, Chair of the Health and Government Operations Committee. A multitude of media organizations provided coverage of the event. Soon after the press conference, Governor Wes Moore released a PSA encouraging participants to renew their coverage when it is their time to do so, further building off of the momentum of the press conference.¹⁰

The Department and GKV have developed a toolkit for partners to use when engaging with their own stakeholders. These materials are included in the Provider Toolkit posted on the Department's website.¹¹

⁹ See English press release here:

https://health.maryland.gov/newsroom/Pages/Maryland-Department-of-Health-promotes-%E2%80%9CMedicaid-Check-In%E2%80%9D-campaign-to-educate-Marylanders-about-redetermination-and-action.aspx; see Spanish press release here:

https://health.maryland.gov/newsroom/Pages/Campa%C3%B1a-multimedia-%E2%80%9CMedicaid-Check-in%E2% 80%9D-para-informar-a-los-habitantes-de-Maryland-sobre-la-redeterminaci%C3%B3n-y-la-acci%C3%B3n-requ.aspx ¹⁰ https://www.youtube.com/watch?v=M9R

¹¹ <u>https://health.maryland.gov/mmcp/Pages/MedicaidCheckIn-Providers.aspx</u>.

The Department has created a dedicated email for the Medicaid Check-In campaign to field questions regarding the Medicaid Check-In Campaign.¹² The Department has shared this email address widely and encourages all partners and stakeholders to share any ideas or questions over the coming weeks and months.

The Department's Office of Communications has also developed a toolkit of information and materials for the General Assembly which was shared by Secretary of Health Laura Herrera Scott. Elected officials play a major role in the communities they serve and serve as another touch point for constituents impacted by the resumption of redeterminations and disenrollments. The Communications Department continues to field media inquiries, draft press releases, and generate organic social media posts. Importantly, the Communications Department printed 15 thousand Medicaid Check-In flyers in various languages that are being distributed to stakeholders and at events throughout the state.

Partnerships with Providers

Both the Department and the MCOs have played a role in engaging providers regarding the Medicaid Check-In Campaign. Providers serving the Medicaid population are engaged through deployment of a dedicated Department web page, provider toolkit, webinars, and other resources.¹³ The toolkit includes information to educate providers about the resumption of renewals, collateral that can be posted in clinics where Medicaid participants access services about the Medicaid Check-In campaign.

Due to their trusted relationship with patients, providers are uniquely suited to discussing the importance of renewing coverage timely with their patients. The Department has undertaken two initiatives critical to ensuring providers know when their patients are up for redetermination through the eligibility verification system (EVS) and Chesapeake Regional Information System for our Patients (CRISP). Redetermination date information has been incorporated into EVS and is available through CRISP to facilitate these conversations. The Department also worked with the behavioral health administrative services organization (BHASO), Optum, to make this information available to providers through their system.¹⁴ The Department has information on how to access redetermination information through these systems through the Provider Toolkit website.

The Department wants to highlight the unique partnership with Maryland's HIE, CRISP. CRISP will provide a file of patients up for redetermination in the next three months to any provider participant who would like to receive this file.¹⁵ This capability expanded to all providers in June 2023. The file enables providers to know exactly which patients are up for redeterminations and they may target outreach to their patients. This innovative partnership with CRISP includes 48 provider organizations and 108 outbound provider panel files representing over 200,000 participants up for redetermination in a given 3-month span. The partnership has garnered the interest of other Medicaid programs that use

¹² mdh.medicaidcheckin@maryland.gov

¹³ <u>https://health.maryland.gov/mmcp/Pages/MedicaidCheckIn-Providers.aspx</u> ¹⁴

https://maryland.optum.com/content/dam/ops-maryland/documents/provider/Alerts/april-2023/Eligibility%20Report%20Provider%20ALert%20-%204.19.23.docx.pdf

¹⁵ <u>https://www.crisphealth.org/medicaid-redetermination/</u>

CRISP as their health information exchange, including Washington, D.C., who are exploring implementation of similar functionalities in their regions as well.

The Department has sent a provider transmittal to all providers which includes information on the Medicaid Check-In campaign and accessing patient redetermination dates.

Direct Outreach to Participants

Direct outreach strategies to reach Medicaid participants are also being utilized, as described below:

- MHBE contacts all individuals up for redetermination by email, text, and robocall to remind them that they need to come back in and reapply. This effort ensures that all individuals up for redetermination are contacted through at least two other modalities in addition to mail.
- The Department is also working closely with its Medicaid MCOs to ensure that all possible
 participant connection points are utilized. The Department provides MCOs with data files to
 conduct direct outreach to their enrollees. MCOs contact members who are currently up for
 redetermination via text, email, and robocall. These communications are coordinated to ensure
 they augment and do not overlap with contact from MHBE. Files are also being shared providing
 details of members who have disenrolled due to procedural reasons so that MCOs can engage in
 direct follow up.
- MHBE is sending redetermination notices with a special red circle with an URGENT message on the envelope and a yellow insert to get consumers' attention and propel action for participants whose eligibility was extended during the PHE.
- Medicaid MCOs are contacting participants who were disenrolled due to procedural reasons during the 120-day reconsideration period. MCOs are using specific messaging for this outreach and conducting outreach via text, robocall, and email.

Conclusion

Throughout Maryland's unwinding period (April 2023 through April 2024), the Department made every effort to effectively and efficiently review the eligibility of Medicaid participants, leverage policy flexibilities, and work with stakeholders and partners to minimize the removal of participants who continued to meet all eligibility requirements. Outreach and coordination with other state agencies, key stakeholders, and providers in tandem with a coordinated multimedia public awareness and education campaign encouraged Medicaid participants to renew their coverage or, for those no longer eligible for Medicaid, to transition to other forms of health care coverage such as QHPs or Medicare. As Medicaid approaches the end of the unwinding process, Medicaid notes that updates to the communications campaign continue up until the end of the unwinding period, highlighting the ongoing importance of unwinding and redeterminations. Following the unwinding period, participants will renew their coverage on a yearly basis moving forward, as was the case prior to the COVID-19 PHE. Maryland

Medicaid hopes to continue its strong partnerships with other departments, state agencies, and the community in day-to-day work, as participants ultimately benefit from this coordination.

Table 1: Outreach to Maryland Department of Health (MDH) Administrations and Other State Agencies

| State Agency/Departments | Description/Potential Impact |
|---|--|
| Maryland Department of Disabilities (DoD) | DoD has shared Medicaid Check-In social media posts and helped Medicaid make connections with and reach other stakeholders, including Centers for Independent Living. |
| | Medicaid also met with the Housing Policy and Programs office to discuss the use of campaign materials. Flyers and other information will be shared with affordable housing developments around the state to increase participant awareness. |
| Maryland Department of Labor (DoL) | DoL is including information in their monthly Benchmarks of Success newsletter. The newsletter is distributed to 6,500 individuals each month. In addition, a Medicaid Check-In slide has been added to presentations given by the Division of Workforce Development and Adult Learning (DWDAL) on reemployment. 300-400 people attend these workshops each week. Materials, including flyers, were distributed to the 32 American Job Centers (AJCs) throughout the state. |
| Maryland Insurance Administration (MIA) | Medicaid and MIA are in ongoing conversations about Medicaid Check-In and a Special Enrollment Period for those participants who will now be eligible for Medicare due to turning age 65 at some point over the last three years. A special notice is being sent to these participants with information on SEPs for Medicare Advantage and Medicare Supplemental Plans, as well as how to reach Social Security and Maryland's State Health Insurance Program (SHIP). |
| Maryland State Department of Education (MSDE) | Medicaid is in continued conversations with MSDE to determine how best to reach MSDE stakeholders and share information. In addition, MSDE has attended Medicaid Check-In presentations for the Medicaid Home- and Community-Based Services waiver programs for which they are responsible. |
| | MSDE is also including information in monthly emails to parents and in a monthly parent newsletter, Maryland Messenger (30,000 subscribers). Information is also included in the child care community bi-weekly newsletter, Tuesday Tidbits (90,000 |

| | subscribers). |
|---|--|
| | MSDE has continued to send updates on the campaign in internal emails and invited Medicaid to present updates at the December Public Information Officer (PIO) Meeting. |
| MDH - Behavioral Health Administration | Medicaid has met with BHA staff about the Medicaid Check-In Campaign. An initiative to make redetermination date information available to providers through the behavioral health administrative services organization (BHASO) system. |
| MDH - Center for HIV Prevention and Health Services, Prevention and Health Promotion Administration | The Center for HIV Prevention and Health Services partnered with Medicaid to spread awareness to participants across the state. The Center plans to bring Medicaid Check-In flyers to various Pride events to generate awareness of upcoming redeterminations. |
| | Medicaid also presented to case managers at the monthly UnPACK! meeting on the Medicaid Check-In Campaign to facilitate awareness and answer questions. |
| MDH - Division of Long Term Services and Supports - Money Follows the Person Demonstration | Medicaid presented to various stakeholders of the Money Follows the Person demonstration program to share information about the Medicaid Check-In campaign and stakeholder resources available for use. |
| MDH - Environmental Health Bureau, Prevention and Health Promotion Administration | Medicaid met with the Environmental Health Bureau to discuss partnership in increasing awareness of the Medicaid Check-In campaign among families enrolled in the Childhood Asthma/Lead Poisoning Prevention and Environmental Case Management Program. Nurses and/or caseworkers in the lead and asthma program bring flyers with them to family home visits to share information about upcoming redeterminations. |
| MDH - Maryland AIDS Drug Assistance Program (MADAP)/HIV Planning Group (HPG) | Medicaid presented during a special meeting called in May on the Medicaid Check-In campaign. The audience included both MADAP stakeholders and HPG stakeholders. |
| MDH - Maternal and Child Health Bureau | The Maternal and Child Health Bureau will share Medicaid Check-In information with the various programs that may see Medicaid participants such as home visiting, care |

| | coordination, and Title V. |
|--|--|
| MDH - MD Primary Care Program (MDPCP) | MDPCP has shared information on the campaign via the provider newsletter. Medicaid presented the campaign to MDPCP providers at a special meeting on PHE Unwinding in Maryland. |
| MDH - Office of Long Term Services and Supports (OLTSS) | Medicaid has presented the Medicaid Check-In campaign to each of the Medicaid Home- and Community-Based Services (HCBS) waiver programs and their stakeholders listed below. OLTSS has also sent a memo to waiver participants with information reminding them to keep their contact information current and to raise awareness about upcoming changes to Medicaid redeterminations. |
| | Model Waiver Advisory Board Meeting Medical Day Care (MDC) Waiver Advisory Committee Quarterly Hospice Provider Meeting Non-Emergency Medical Transportation (NEMT) Grant Manager's Meeting - Grantees only HCBS Council Meeting (OLTSS, Operating State Agencies, Office of Health Care Quality (OHCQ), and Rare and Expensive Case Management (REM) Program) Community Options (CO) Advisory Council Supports Planning Agency (SPA) Monthly Call (Home- and Community-Based Options Waiver (HCBOW), Community Personal Assistance Services (CPAS), Increased Community Supports (ICS), and Community First Choice (CFC)) Autism Waiver Advisory Council Brain Injury Waiver Advisory Committee Nursing Facility Liaison Committee (NFLC) OLTSS is in the process of including language on remittance advice documents as a reminder to providers that patients should keep contact information up to date. |
| MDH - Office of Minority Health and Health Disparities (MHHD) | Medicaid partnered with the MHHD on stakeholder outreach. MHHD is conducting outreach to community groups with which it has relationships. These organizations will share the message of the campaign and distribute flyers to their own, broader stakeholder networks. MHHD also included Medicaid Check-In information in |

| handouts for their December event, Stronger Together - Accelerating Health Equity. As of the beginning of April, MHHD has conducted outreach to the following groups: |
|--|
| of the beginning of April, MHHD has conducted outreach to the following groups: Community Based Organizations Greater Mount Holly Community Development Corporation, Baltimore Board of Childcare, Baltimore Prince George's County Cert Team, Prince George's County Montgomery County Coalition for the Homeless, Montgomery Dorothy Day Place, Montgomery. Suitland Crime Action Team, Prince George's County CASA de MD, Prince George's County/Montgomery Germantown Hub Community, Montgomery Crossroads Community Food Network, Prince George's County/Montgomery County Hispanic Heritage Foundation, various locations PGC Memorial Library, Prince George's County(various locations) Food Justice DMV, various locations Nuestras Raices, Inc, various locations Town of Bladensburg, Prince George's County Bowie Next Door, Prince George's County Masjid UI Haqq, Baltimore United Communities Against Poverty, Prince George's County NAACP, St. Mary's County NAACP, Baltimore Citizens Police Academy, Prince George's County Perfect Timing, Charles County Love the Hopeful, Baltimore United Communities Against Poverty, Prince George's County |
| New Day Wellness and Recovery Center, Harford Revelation of all Resources, Prince George's County Crossway Community, Baltimore |

| South County Community Roundtable, Prince George's County CASA, various locations The Garden Church, Baltimore Harford County Local Homeless Coalition, Baltimore Latino Community, Hyattsville Helping Hands Shelter, Montgomery Union Rescue Mission of Western Maryland, Cumberland Latino Community of Maryland, Montgomery Prince George's County Health Connect, Prince George's County Montgomery County Health Connect, Montgomery Top Ladies of Distinction, Prince George's County Department of Family Services, Domestic Violence & Human Trafficking Division, Prince George's County |
|---|
| Faith Based Organizations: Hemingway Memorial Church, Prince George's County First Baptist Church of Guildford, Howard Mt. Pisqah Church, Talbot Mount Pleasant Church and Ministries, Baltimore First Baptist Church Highland Park, Prince George's County St. Stephen Baptist Church, Prince George's County Chew Memorial United Methodist Church, Baltimore First Apostolic Faith Church, Baltimore St. Mark Roman Catholic Church, Harford Cross Community Church, Montgomery The O.W.E Center, Baltimore Holy Temple Cathedral, Baltimore The Ark of Safety Church, Prince George's County Created For So Much More Ministries, Baltimore LIFE Church Ministries, Baltimore Restoration House International, Prince George's County Mount Olive Freewill Baptist Church, Baltimore |

| Mount Olive AME Church, Anne Arundale First Baptist Church of Glen Arden, Prince George's County City of Praise Baptist Church, Prince George's County Bethany Baptist Church, Baltimore Union Baptist Church, Talbot Carters United Methodist Church, Anne Arundale Central Baptist Church of Camp Springs, Prince George's County Abyssinia Baptist Church, Prince George's County Iglesia Pentecostal Voz Que Clama En El Desierto, Prince George's County St. Mark's Church, Prince George's County Diyanet Center of America, Prince George's County Nottingham-Myers UMC, Prince George's County St. Mark's Church, Prince George's County Liberty Grace Church of God, Baltimore Cornerstone Peaceful Bible Baptist Church, Prince George's County Mission of Love Charities, Prince George's County First Baptist Church of Salisbury, Salisbury Bethel Way of the Cross Church, Calvert Mt. Hope United Methodist Church, Calvert Mt. Olive United Methodist Church, Calvert The Master's Touch Praise Ministries, Prince George's County The Words of Life Fellowship, Prince George's County The Shepherds House International Christian Church, Prince George's County |
|--|
| Universities: Bowie State, Prince George's County Morgan State, Baltimore Coppin State, Baltimore University of Maryland Eastern Shore, Wicomico Fraternities and Sororities: |
| Zeta Phi Beta, various chapters |

| | Sigma Gamma Rho, various chapters Kappa Alpha Psi, various chapters Omega Psi Phi, various chapters Delta Sigma Theta, various chapters Iota Phi Theta, various chapters Alpha Kappa Alpha, various chapters Alpha Psi Phi, various chapters Phi Beta Sigma, various chapters National Pan-Hellenic Council of Prince George's County (NPHCPGC), Prince George's County Chapter Zeta's Sorority, Waldorf Chapter |
|---|--|
| MDH - Office of Population Health Improvement | Medicaid met with the Office of Population Health Improvement to discuss potential overlap with the Medicaid Check-In campaign and a CDC grant, National Initiative to Address COVID-19 Health Disparities Among Populations at High-Risk and Underserved, Including Racial and Ethnic Minority Populations and Rural Communities (CDC-RFA-OT21-2103) housed in the Office of Population Health Improvement. The Office is planning to spend approximately \$1 million to fund up 15 community-based organizations and faith-based organizations focusing on communities and populations that have been disproportionately affected by COVID-19 to provide culturally-informed and language-accessible education and outreach, as well as additional activities to engage communities, address health disparities, and prevent future disparate outcomes. They plan to include suggestions for outreach and communications, including the Medicaid Check-In campaign/campaign materials. This will enhance the reach of the Medicaid Check-In to communities across the state. |
| MDH - School Based Health Centers | The School Based Health Center (SBHC) program shared materials in their fiscal year wrap up correspondence with the statewide SBHC administrators, including contact information for local health departments, flyers, the Medicaid Check-In provider webpage, and important information they should be aware of. |
| MDH - WIC | Maryland's WIC program is sharing campaign materials with the local agencies that work with WIC and began including Medicaid Check-In messaging in social media |

| | posts. |
|--------------------------|---|
| Public Defender's Office | Medicaid reached out to the Public Defender's Office to share information and increase awareness on the potential impact on clients as disenrollments begin again. Medicaid also presented to the Office on the Medicaid Check-In campaign. |

| Providers/Provider Associations/Advisory Boards | Description/Potential Impact |
|--|---|
| Behavioral Health Provider Council | Medicaid has presented on the Medicaid Check-In campaign at the monthly Behavioral Health Provider Council meeting run by Optum, the Medicaid behavioral health Administrative Services Organization (ASO) since December 2022. |
| CareFirst Community Advisory Committee | The CareFirst Community Advisory Committee is made up of 200 community partners and providers. Medicaid and the MMCOA presented on a standing meeting to generate awareness and answer questions. |
| East Montgomery County's Health & Wellness Committee | The Medicaid Check-In campaign and the redetermination process was presented to East Montgomery County's Health and Wellness Committee to generate awareness amongst community members. |
| EPIC Rx | Medicaid, MMCOA, and GKV presented to the Maryland Association of Chain Drug Stores to provide information on the Medicaid Check-In campaign and encourage the use of campaign materials to generate awareness. This presentation was also attended by EPIC Rx, an independent pharmacy group. |
| Managed Care Organization (MCO) Medical Directors | Medicaid presented to the Medical Directors of the MCOs to talk about the campaign and how they can assist in generating provider awareness. |
| Maryland Association for the Treatment of Opioid Dependence (MATOD) | Medicaid presented to MATOD to speak about the Medicaid Check-In campaign and how community members they work with may be impacted. |
| Maryland Association of Chain Drug Stores | Medicaid, MMCOA, and GKV presented to the Maryland Association of Chain Drug Stores to provide information on the Medicaid Check-In campaign and encourage the use of campaign materials to generate awareness. This presentation was also attended by EPIC Rx, an independent pharmacy group. |
| Maryland Commission on Disabilities | Medicaid presented to the Maryland Commission on Disabilities to discuss the potential impact of Medicaid redeterminations on the disabled community and how to generate awareness. |

Table 2: Outreach to Providers, Provider Associations, and Advisory Boards

| Maryland Hospital Association (MHA) | Medicaid, along with the MMCOA and GKV, presented to the MHA on Medicaid Check-In and the role they can play as hospitals in the community. Medicaid has also met with MHA to continue to share information and receive provider ideas and feedback on the campaign. MHA sent an email to members reminding them of resources available to providers and where to find more information on the campaign. In addition, MHA reached out to their network to generate awareness of the un-pausing of procedural disenrollments to encourage providers to continue to speak with their patients about redeterminations. |
|---|--|
| Maryland Medicaid Advisory Committee (MMAC) | Medicaid continues to provide updates on the Medicaid Check-In campaign and redeterminations on standing MMAC meetings. |
| Maryland Medicaid Dental Administrative Services Organization (SKYGEN) Providers | Medicaid presented to Medicaid enrolled dental providers to discuss the Medicaid Check-In campaign, share how redeterminations may impact their patients, and strategies they can use to spread the Medicaid Check-In message. |
| MedChi | The MMCOA has engaged with MedChi. MedChi has been including information in their newsletter and are adding information in the May issue of their magazine. MedChi has also sent out an email regarding the campaign, along with where to find materials, to their stakeholder list. |
| Mid-Atlantic Association of Community Health Centers (MACHC) | Medicaid, along with the MMCOA and GKV, presented to the MACHC on Medicaid Check-In and the role they can play as FQHCs in the community. |

Appendix A

Table 3: Outreach to Local Organizations/Groups

| Local Organizations/Groups | Description/Potential Impact |
|---|--|
| B'MORE Healthy Expo | MDH's Office of Communications and MHBE Navigators attended this community event in April and brought flyers pertaining to Medicaid Check-In for attendees to view and scan the QR code for information. |
| Centers for Independent Living (CIL) | Through DoD, campaign materials were shared with various CILs. Some of the CILS plan to include information in their monthly newsletters. CILs who received information are below: Accessible Resources For Independence Bay Area Center for Independent Living Independence Now The Freedom Center, Inc. The IMAGE Center of Maryland Resources for Independence Southern Maryland Center for Independent Living |
| Greater Baltimore HIV Health Services Planning Council (GBHHSPC) | GBHHSPC is composed of a diverse group of stakeholders, including community members, providers, and state employees, and community organizations. Medicaid gave a presentation to this group, which in turn was able to share information with a wider group of stakeholders. |
| Local Health Officers/Local Health Departments | Medicaid has met with the Local Health Department employees involved in the Home- and Community-Based Services waiver programs as well as Maryland's Local Health Officers to explain the impact the Medicaid Check-In campaign can have on their constituents and encourage broader dissemination of materials available in the Provider Toolkit. |
| Moveable Feast | After hearing about the Medicaid Check-In campaign in a stakeholder presentation, Movable Feast is including flyers with meal deliveries to community members, reaching roughly 800 people per week. |

Table 4: MCO Conducted Outreach

| MCO Outreach Examples | | Description/Potential Impact |
|---|--|--|
| 40 West Assistance & Referral Center Absolute Care Access Art Agape Pediatrics America Works American Diversity Group Arbutus Permanent Supportive Housing Program Arc of Prince George's County Association of Chain Drug Stores, EPIC (independent pharmacy group) Atlantic General Health System Atlantic Orthopedic Baltimore City Public Schools K-12 Representative Baltimore City WIC Baltimore Medical System, Inc (multiple locations) Banneker Community Center Bear Creek Elementary Beth-El Temple Church of Christ Boys and Girls Clubs of Metropolitan Baltimore Brian Safe Haven Brighter Bites Brooklyn Homes Cambridge Pediatrics | Laurel Children Clinic Life Bridge Life Church Lifebridge Lifestyles of Maryland Lincoln Park Community Center – International Night Local Housing authorities Love and Cornbread Luminis Health Medical Manna Foods Mary's Center (multiple locations) Maryland Chapter – American Academy of Pediatrics Maryland Children Care Maryland Hospital Association MD Diaper Bank MedChi MEGAN's Place Harford MFA Mid-Atlantic Association of Community Health Centers (FQHCs) Midlebrook Pediatrics Milestone Mission of Love Charities Montgomery County Head Start Moravia Judy Center Moravia Park Elementary | Maryland's nine MCOs and the MMCOA have conducted their own outreach to a multitude of stakeholders. Listed on the left, are some of the groups that they have conducted outreach with. The MCOs are attending a variety of community events to conduct outreach to participants and are working with Cool & Associates to facilitate additional outreach with Hispanic participants. |

- Campfield Judy Center
- Capital Pediatrics
- Capitol Cardiology
- Captain James Daly Elementary School
- CareFirst Community Advisory
 Committee
- Caring Communities
- Carroll County Recreation and Parks
- Catherine's Family and Youth Services
- Catholic Charities Head Start
- Catholic Charities Head Start of Baltimore City
- CC Jackson Recreation Center
- CCI Gaithersburg
- CCI Greenway
- CCI Health and Wellness
- Cecil County Chamber of Commerce
- Centro de Ayuda
- Centro Hispano
- Charles Carroll Middle School
- Chase Brexton Health Services, Inc (multiple locations)
- Cherry Hill Community Center
- Child and Teen Wellness Center
- Child First Authority
- Children's First Pediatrics
- Church of the Annunciation
- City of Refuge Baltimore
- Clarksburg Pediatrics
- Community Clinics, Inc
- Community Crisis Center
- Community Outreach and Development CDC

- Moveable Feast
- Mt Zion United Methodist Church
- Neighborhood Service Center
- Neighborhood Service Center Talbot County Community Resource Expo
- Oaklands Elementary School Community Resource Fair
- Our House Early Head Start
- Park Peds
- Park West Health Systems, Inc
- Paul's Place
- Pediatric Associates of Montgomery County
- Pediatric Group
- Pediatric Health Care Assoc
- Pediatric Health Partners
- Pediatrics PC
- Peds in a Pod
- PG Community Pediatrics
- Planned Parenthood
- Potomac Physicians
- Pratt Library
- Primrose Apt complex
- Prince George's Child Resource Center
- Pro Health Primary Care
- RightCare
- Riverdale Pediatrics
- Sandy Plains Elementary
- Share Baby
- Shepherds Table
- Skypoint FCU Bank/Credit Union
- Soul Harvest Church & Ministries
- South Lake Elementary

- Community Services Foundation
- Complete Care 4 Kids
- Cross Community
- Crossroads Farmers Market
- Damascus House
- Dayspring Head Start
- DC Diaper Bank
- Division of Workforce Development and Adult Learning
- Doctors First
- Druid Heights Community Health and Wellness Day
- Dundalk High School
- Dundalk Pediatrics
- Eastern Family Resource Center
- Ellicott City PCP
- Envision Care
- Epiphany Lutheran Church
- Every Mind
- Family and Medical
- Family Health Centers (multiple events)
- Family HealthCare of Elkton
- Family Services Agency
- Featherbed Lane Judy Center
- Fort Washington Park
- Franciscan Center
- Gaithersburg Book Festival
 Montgomery
- Gardenville Elementary School
- Health Care Columbia
- Georgian Courts Community Center
- Global Sustainable Partnerships
- Gold Pediatrics

- Southern Community Action Center
- Southern Maryland Medical Group
- Spectrum Pediatrics
- St Vincent de Paul Head Start information board
- St Vincent de Paul Head Start -Wellness Wednesday Day
- St. Frances Neighborhood Center
- St. Vincent DePaul of Baltimore
- Stepping Stones to a Successful Foundation
- Stewartown Family Resource Center
- Susquehanna OB/GN
- Talbot Hunger
- The Community Behavioral Health Association of Maryland
- The Lourie Center
- The Rich Center
- The Y in Central Maryland
- Theresa Hoffman & Associates
- Three Lower Counties aka Chesapeake Health Care
- Thurgood Marshall Middle School
- Tienda Latin Emmanuel
- Total Health Care (multiple locations)
- UMMS
- Union Rescue Mission of Western Maryland
- United Communities Against Poverty (UCAP)
- University of Maryland Capital Region Medical Group
- University of Maryland Physicians JOC

- Goodtime Pediatrics
- Greater Baden Medical Service, Inc (multiple locations)
- Harford Family Houser
- Head Start-Rocking Horse Road Center
- Health Care for the Homeless/ Maryland Healthcare for All
- HealthCare for Children
- Helping Up Mission Bi-Annual Health Fair
- Heritage Community Church
- Housing Authorities
- Hyattsville Middle School Attendance
 Workshop for Parents
- International Pediatrics
- Joann Leleck Elementary School at Broad Acres
- John Ruhrah Elementary/Middle School
- Johnnycake Elementary
- Johns Hopkins WIC
- Judy Center, Princess Anne
- Judy Centers Princess Anne -Community Baby Shower
- KinderHealth
- Kingdom Global Community
- Lakewood
- Langley Park Community Center
- Latino Health Initiative

- University of Maryland, Baltimore Community Engagement Center
- University of MD Workforce
- Valley Pediatrics
- Village Pediatrics and Wellness
- Volunteers of America
- Weekend Backpacks
- White Oak
- WIC Capitol Heights/Greater Baden Medical Services
- WIC Gaithersburg/CCI
- WIC Germantown/CCI
- WIC Greenbelt/CCI
- WIC @ Edmondson Ave
- WIC- Takoma/CC
- WIC-Wheaton/CCI
- WIN Family Services
- Winfield Elementary
- Women of Valor
- Woodlawn High School
- Worcester County Health Department
- Word of Faith Church Food Distribution, Prince George's
- Word of Faith Church of Jesus Christ Inc
- YMCA
- YMCA Head Start
- Your Infinite Paths Foundation