



MARYLAND Department of Health

Larry Hogan, Governor · Boyd K. Rutherford, Lt. Governor · Robert R. Neall, Secretary

June 25, 2018

The Honorable Thomas M. Middleton, Chair
Senate Finance Committee
3 East Miller Senate Office Bldg.
Annapolis, MD 21401-1991

The Honorable Shane E. Pendergrass, Chair
House Health and Government Operations
Committee
241 House Office Bldg.
Annapolis, MD 21401-1991

The Honorable Edward J. Kasemeyer, Chair
Senate Budget and Taxation Committee
3 West Miller Senate Office Bldg.
Annapolis, MD 21401-1991

The Honorable Maggie McIntosh, Chair
House Appropriations Committee
121 House Office Bldg.
Annapolis, MD 21401-1991

**Re: HB 1181 (Chapter 303 of the Acts of 2016) – Report on the State’s Progress in
Determining the Eligibility of Applicants for Long-Term Care Services Under the
Medical Assistance Program Within 30 Days**

Dear Chairs Middleton, Kasemeyer, Pendergrass and McIntosh:

Enclosed please find a report pursuant to HB 1181 – *Maryland Medical Assistance Program – Determinations of Eligibility for Long-Term Care Services – Reports and Meetings* (Ch. 303 of the Acts of 2016). The report addresses the State’s progress in determining the eligibility of applicants for long-term care services under the Maryland Medical Assistance program within 30 days after the filing of the applications as required by State law.

Thank you for your consideration of this information. If you have questions or need more information on the subjects included in this report, please contact Webster Ye, Deputy Chief of Staff at (410) 767-6480 or webster.ye@maryland.gov.

Sincerely,

Robert R. Neall
Secretary

Enclosure

cc: Lourdes R. Padilla, Secretary, Department of Human Services
Debbie Ruppert
Vesta Kimble
Sarah Albert, MSAR#10764

**Report on the State's Progress
In Determining Long-Term Care Services Eligibility**

Maryland Department of Health
Maryland Department of Human Services

House Bill 1181 – Chapter 303 of the Acts of 2016

June 25, 2018

2016 REPORT REQUIREMENT

The Maryland Department of Health (MDH) in consultation with, the Maryland Department of Human Services, is required by HB 1181 (Ch. 303 of the Acts of 2016) to report on the State's progress in determining the eligibility of applicants for long-term care services under the Maryland Medical Assistance Program within 30 days after the filing of the applications as required under State law.

OVERVIEW

Effective July 2016, DHS introduced an initiative to further streamline application processing by developing a tracking system to track the Long-Term Care (LTC) application processing every 15 days. This report shows the progress to date in improving the processing of applications within the 30-day timeframe.

1. THE NUMBER OF NEW APPLICATIONS FILED EACH MONTH WITH EACH LOCAL DEPARTMENT OF SOCIAL SERVICES (LDSS), THE BUREAU OF LONG-TERM CARE (BLTC) AND THE MARYLAND DEPARTMENT OF HEALTH (MDH) WAIVER UNIT.

DHS continues to track the number of new applications filed each month in each LDSS, BLTC and the MDH Waiver Unit. *Table 1* provides the numbers filed for each office.

Table 1. Long-Term Care Applications Filed, by Month, By Jurisdiction

| Applications Filed In | Totals | BLTC | Allegany | Calvert | Caroline | Carroll | Cecil | Charles | Dorchester | Frederick | Garrett | Harford | Howard | Kent | Montgomery | Queen Anne's | St. Mary's | Somerset | Talbot | Washington | Wicomico | Worcester | DHMH Waiver Unit |
|-----------------------|--------|------|----------|---------|----------|---------|-------|---------|------------|-----------|---------|---------|--------|------|------------|--------------|------------|----------|--------|------------|----------|-----------|------------------|
| Jun-16 | 780 | 416 | 29 | 16 | 6 | 28 | 11 | 11 | 7 | 31 | 3 | 37 | 15 | 2 | 74 | 10 | 13 | 9 | 11 | 33 | 8 | 10 | 0 |
| Jul-16 | 725 | 387 | 37 | 4 | 11 | 15 | 15 | 13 | 6 | 41 | 8 | 21 | 7 | 6 | 57 | 3 | 13 | 9 | 7 | 32 | 19 | 12 | 2 |
| Aug-16 | 730 | 385 | 27 | 9 | 6 | 18 | 12 | 22 | 3 | 29 | 11 | 27 | 20 | 1 | 75 | 7 | 12 | 9 | 4 | 26 | 17 | 7 | 3 |
| Sep-16 | 685 | 351 | 31 | 8 | 4 | 12 | 21 | 13 | 11 | 32 | 10 | 23 | 17 | 5 | 55 | 5 | 8 | 8 | 6 | 36 | 17 | 9 | 3 |
| Oct-16 | 604 | 319 | 26 | 7 | 6 | 23 | 12 | 11 | 6 | 15 | 11 | 28 | 16 | 5 | 58 | 2 | 8 | 6 | 2 | 23 | 18 | 2 | 0 |
| Nov-16 | 635 | 355 | 13 | 4 | 3 | 14 | 15 | 20 | 8 | 22 | 7 | 23 | 16 | 3 | 65 | 2 | 10 | 7 | 1 | 23 | 13 | 6 | 5 |
| Dec-16 | 667 | 382 | 21 | 4 | 6 | 13 | 10 | 13 | 2 | 20 | 7 | 20 | 15 | 7 | 68 | 6 | 15 | 5 | 2 | 28 | 13 | 6 | 4 |
| Jan-17 | 661 | 347 | 18 | 16 | 4 | 24 | 20 | 13 | 17 | 31 | 11 | 24 | 12 | 4 | 42 | 6 | 12 | 8 | 3 | 24 | 14 | 11 | 0 |
| Feb-17 | 644 | 330 | 27 | 15 | 6 | 23 | 14 | 19 | 12 | 30 | 8 | 18 | 9 | 9 | 52 | 5 | 8 | 6 | 5 | 30 | 12 | 6 | 0 |
| Mar-17 | 722 | 398 | 27 | 8 | 3 | 13 | 15 | 12 | 10 | 28 | 15 | 30 | 14 | 4 | 49 | 4 | 20 | 10 | 3 | 32 | 15 | 11 | 1 |
| Apr-17 | 633 | 340 | 20 | 11 | 6 | 14 | 9 | 18 | 7 | 19 | 11 | 25 | 18 | 0 | 57 | 5 | 11 | 7 | 2 | 24 | 15 | 11 | 3 |
| May-17 | 706 | 360 | 39 | 4 | 4 | 26 | 25 | 16 | 9 | 30 | 11 | 22 | 19 | 6 | 50 | 6 | 11 | 8 | 7 | 29 | 13 | 9 | 2 |
| Jun-17 | 678 | 415 | 49 | 10 | 0 | 12 | 11 | 17 | 5 | 22 | 16 | 26 | 15 | 2 | 3 | 2 | 12 | 1 | 5 | 33 | 15 | 7 | 0 |
| Jul-17 | 620 | 382 | 19 | 8 | 3 | 12 | 14 | 13 | 7 | 6 | 4 | 25 | 16 | 5 | 52 | 1 | 4 | 1 | 1 | 24 | 15 | 5 | 3 |
| Aug-17 | 750 | 433 | 20 | 6 | 3 | 17 | 13 | 18 | 7 | 22 | 13 | 33 | 20 | 2 | 55 | 3 | 22 | 5 | 4 | 20 | 19 | 10 | 5 |
| Sep-17 | 696 | 419 | 19 | 10 | 4 | 24 | 16 | 14 | 13 | 27 | 14 | 11 | 7 | 5 | 39 | 1 | 4 | 11 | 5 | 33 | 7 | 9 | 4 |
| Oct-17 | 716 | 426 | 18 | 11 | 6 | 13 | 16 | 15 | 5 | 15 | 13 | 28 | 7 | 0 | 67 | 0 | 11 | 15 | 8 | 24 | 5 | 12 | 1 |
| Nov-17 | 636 | 344 | 17 | 12 | 9 | 12 | 11 | 16 | 5 | 31 | 8 | 23 | 18 | 3 | 67 | 0 | 11 | 7 | 3 | 20 | 10 | 9 | 0 |
| Dec-17 | 721 | 401 | 30 | 5 | 7 | 12 | 14 | 19 | 9 | 30 | 10 | 14 | 13 | 9 | 60 | 24 | 10 | 4 | 14 | 21 | 6 | 9 | 0 |
| Jan-18 | 798 | 430 | 28 | 5 | 3 | 20 | 8 | 15 | 11 | 34 | 5 | 40 | 17 | 5 | 72 | 6 | 13 | 5 | 7 | 31 | 17 | 14 | 12 |

a) The totals from July 2017 to October 2017 were adjusted to include the LTC cases reported by the waiver unit included above.

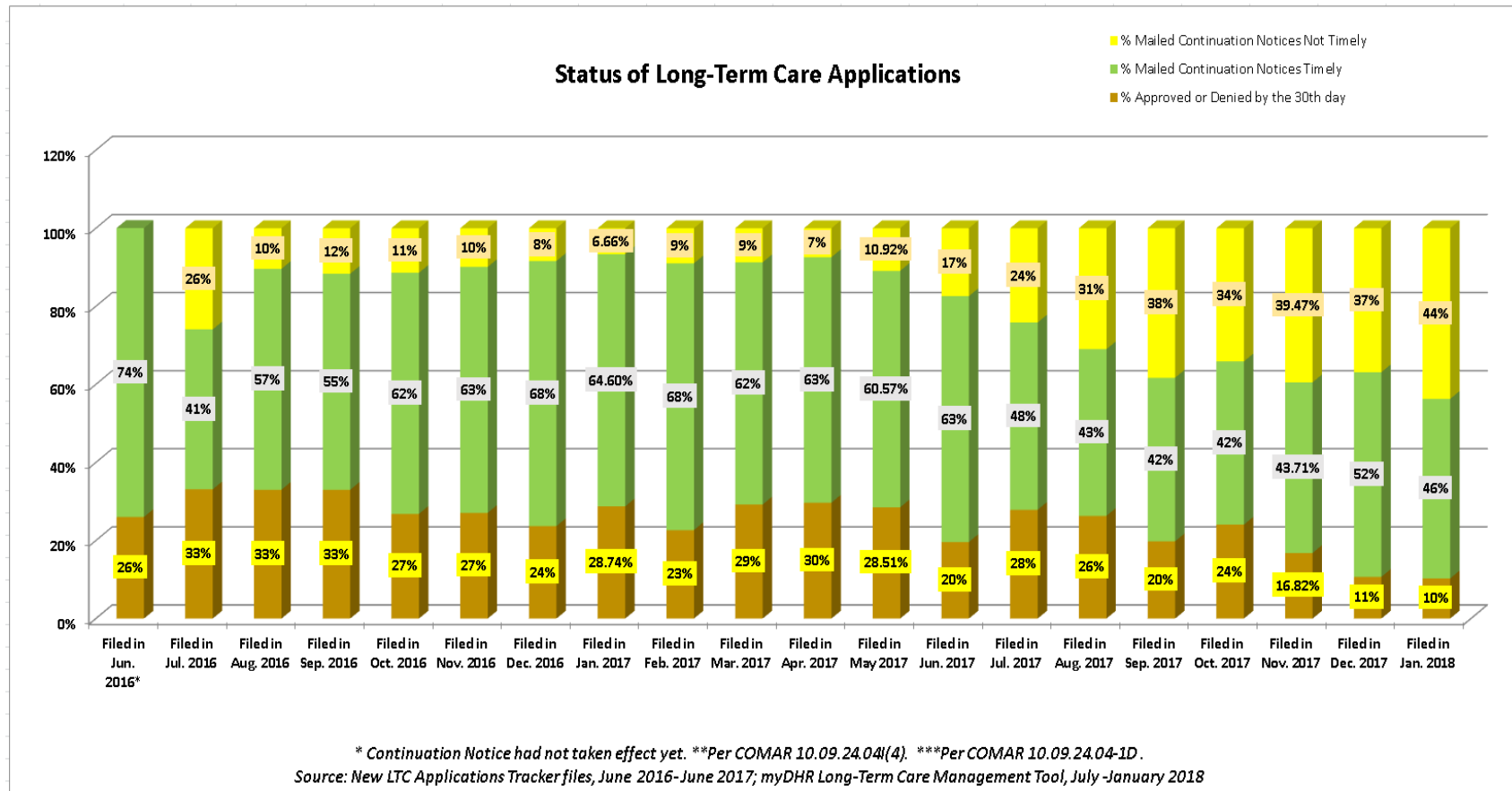
b) The complete reconciled November 2017 data was unavailable for the January 1, 2018 report that was submitted.

2. INFORMATION ON PENDING ELIGIBILITY CASES, INCLUDING (TO THE EXTENT AVAILABLE), DETAILED INFORMATION ON THE LENGTH OF TIME BEYOND 30 DAYS IT IS TAKING FOR THE STATE TO COMPLETE ELIGIBILITY DETERMINATIONS. A BREAKDOWN OF THE INFORMATION PRESENTED IN 15-DAY INCREMENTS.

Within 10 days of the receipt of LTC applications, all applicants or authorized representatives are informed in a written or electronic notice of the required information and verifications needed to determine eligibility, and the applicable pending time limit. On average, 80% of all applications are addressed within 30 days. Of the 80%, one-third are approved or denied, and two-thirds are awaiting documents to validate factors of eligibility. All applications that cannot be decisioned within 30 days are provided a Continuation Notice to the applicant and/or authorized representative informing them that their applications are still pending and awaiting the return of specified required verifications. The average days to address an application (approve, deny or send a Continuation Notice) is 35 days. This is an 8% improvement from the 38 day average in the January report.

During this quarter, DHS continued to track the status of each new long-term care application filed. Table 2 shows the progress, as of January 31, 2018, with all applications filed from June 2016 through January 2018.

Table 2. Status of Long-Term Care Applications, by Month, Filed, Statewide



| Trend Analysis for | Jun 16* | Jul 16 | Aug 16 | Sep 16 | Oct 16 | Nov 16 | Dec 16 | Jan 17 | Feb 17 | Mar 17 | Apr 17 | May 17 | Jun 17 | Jul 17 | Aug 17 | Sep 17 | Oct 17 | Nov 17 | Dec 17 | Jan 18 |
|---|---------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--|--------|--------|--------|
| Applications Filed | 780 | 725 | 730 | 685 | 604 | 635 | 667 | 661 | 644 | 722 | 633 | 703 | 678 | 620 | 750 | 696 | 716 | 636 | 721 | 798 |
| Decisioned Within 30 Days** | 203 | 240 | 235 | 221 | 162 | 172 | 158 | 190 | 146 | 211 | 188 | 126 | 117 | 172 | 196 | 137 | 172 | 107 | 77 | 82 |
| Incomplete Applications, Continuation Notices Mailed by the 30th Day*** | | 297 | 413 | 379 | 373 | 400 | 453 | 427 | 440 | 439 | 360 | 427 | 427 | 296 | 318 | 290 | 299 | 278 | 378 | 367 |
| Mailed Continuation Notices After the 30th Day | | 188 | 82 | 85 | 69 | 63 | 56 | 44 | 58 | 63 | 47 | 77 | 118 | 149 | 231 | 265 | 244 | 251 | 266 | 349 |
| Average Days To Decision | 71 | 70 | 70 | 67 | 77 | 72 | 73 | 71 | 73 | 70 | 70 | 75 | 100 | 56 | 44 | 38 | Applications remain pending for the duration of the consideration period | | | |
| Denial Rate | 22% | 20% | 20% | 17% | 20% | 19% | 19% | 21% | 19% | 17% | 20% | 26% | 27% | 17% | 17% | 18% | | | | |

a) See notes on Table 1, page 3 about total applications filed from July 2017 through November 2017.

Table 3. Trends in Long-Term Care Applications, June 2016 – January 2018

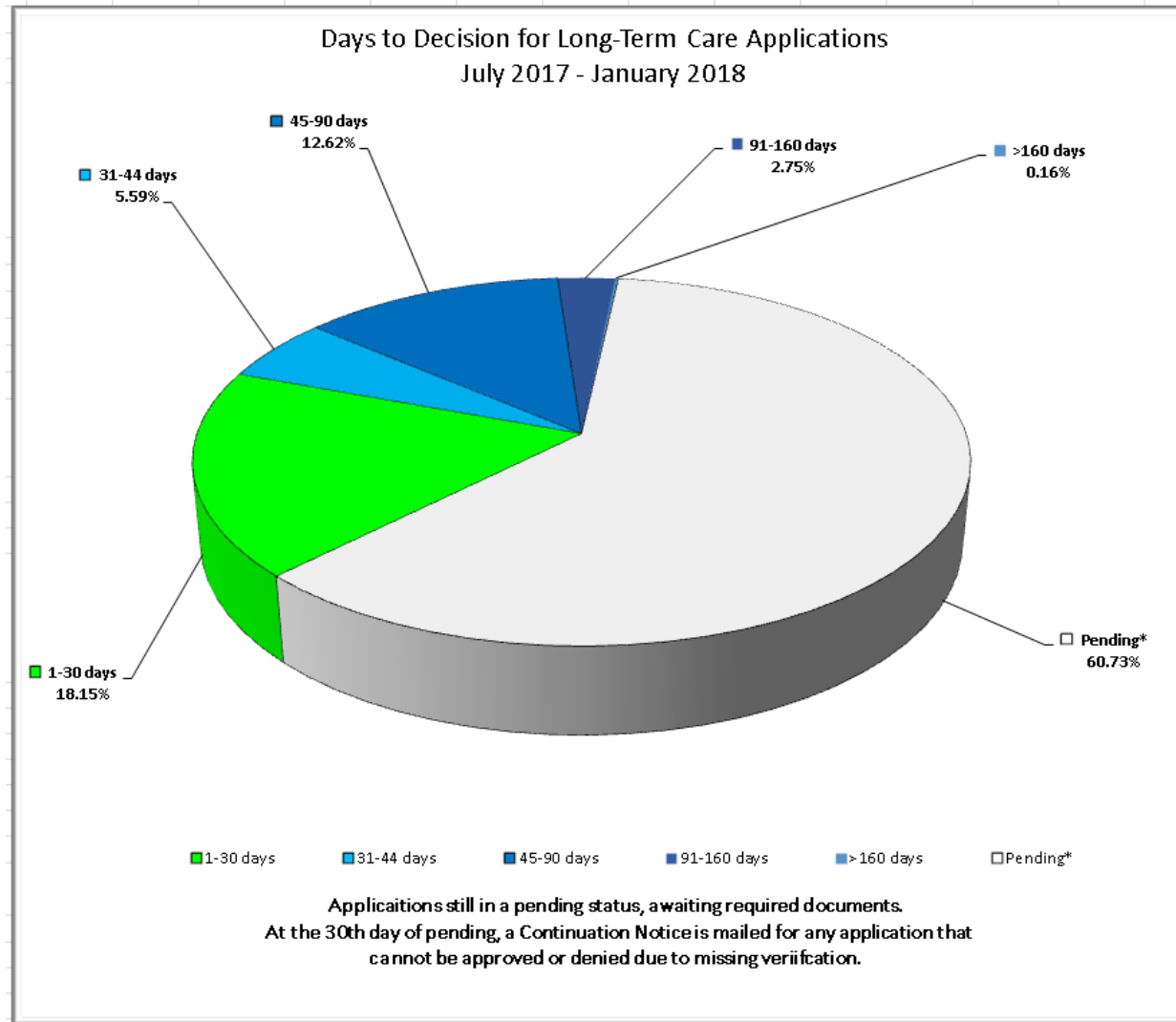


Table 4. Days to Decision for Long-Term Care Applications

3. STEPS BEING TAKEN BY THE STATE TO ACHIEVE COMPLIANCE WITH THE REQUIREMENT IN STATE LAW THAT ELIGIBILITY DETERMINATIONS BE COMPLETED WITHIN 30 DAYS AFTER THE FILING OF AN APPLICATION.

- As of May 1, 2017, the Secretary of the Maryland Department of Human Services and the Secretary of the Department of Health directed the formation of a Joint Strategic Team of Long- Term Care and MD THINK Information Technology experts. The team is currently developing a public, interagency, and industry web-based portal to automate and streamline Long-Term Care eligibility determinations. Many sub-workgroups meet at predetermined days to work on various initiatives. The full team convenes on a weekly basis to track the progress of activities geared towards modernization and 30-day processing.
- **Written Guidance and Training for LTC eligibility processing provided to LTC staff:**
 - ✓ Action Transmittal 18-06 Revised, Asset and Property Verification Procedures, was issued on December 1, 2017 to clarify the allowable time frame for requesting assistance in obtaining verifications of financial and real property assets to support Long-Term Care Medical Assistance applications and reconsiderations. Assistance can be requested at any time throughout the consideration period if, through no fault of their own, the applicant, spouse or authorized representative is unable to obtain financial documentation for the current pending application or redetermination.
 - ✓ A 14-day LTC policy training was provided to new staff from November 13, 2017 to December 4, 2017.
 - ✓ A 14-day LTC policy training was provided to new staff from January 8, 2018 to January 26, 2018.
 - ✓ A 14-day LTC policy training was provided to new staff from March 5, 2018 to March 22, 2018.
 - ✓ A Round Table Discussion was held on March 29, 2018. The agenda items were: Overview of AVS, a review of information needed to ensure optimal results from AVS, and a review of policy for providing information.

4. A TIMELINE FOR ACHIEVING COMPLIANCE WITH THE 30-DAY REQUIREMENT.

- ✓ In an effort to increase the ability to approve or deny an application within 30 days, DHS launched an Asset Verification System (AVS) on October 1, 2017. AVS is expected to hasten the processing for the 84% of the applications that required proof of financial and real property assets. Currently, 75% of applications are submitted incomplete and require a continuation notice to be mailed because of missing proof of financial and real property assets. There is quicker availability through AVS and it is expected to significantly reduce the overall percentage of applications that require extensions beyond the 30th day. Public Consulting Group (PCG) is the vendor for AVS.
- ✓ Although AVS is expected to reduce delays due to missing verification of financial and real property assets, DHS and MDH are complying with the provisions as required by HB 752 (Chapter 203 of the Acts of 2017) to obtain financial records when an applicant indicates that they are unable to obtain the requested documents and provides a consent form to allow DHS to try to obtain the documents.

5. INFORMATION ON IMPROVEMENTS MADE TO THE TECHNOLOGY SYSTEMS USED TO DETERMINE ELIGIBILITY.

- ✓ **Core Infrastructure Development (CID)** – This project is currently underway as the first phase of MD THINK. The scope of the proposed solution focuses on 'Eligibility' for several benefit programs including Long-Term Care. Solution delivery is based on agile methodology with the number of concurrent streams (Infrastructure, Application, Security, Data etc.) currently executing in parallel.
- ✓ **myDHR-** Final changes to several forms in order to automate them in the online customer portal, including Form 9709, 9709S and 257. In addition, work was completed on the dashboards for myDHR reporting, including a dashboard that will be helpful for calculations for future editions of this legislative report. An automated Form 1052 pending letter is also now complete.
- ✓ **Asset Verification System** – DHS has contracted with Public Consulting Group (PCG) for an Asset Verification System. AVS is designed to verify assets in all major financial institutions in the continental United States and the U.S. Virgin Islands. In addition to financial assets, AVS can provide verification of real property. The previous challenges of implementing the new AVS system are all resolved and the one listed below has an interim solution.

| Technical Issues reported with the Asset Verification System Implementation and resolutions | | |
|---|---|--|
| Issues | Impact | Status |
| Count of Applications sent to AVS (Reconciliation of New and Renewal cases) | A significant number of case records were omitted from the files sent to AVS, and therefore applications and reconsiderations could not be processed. | <i>In process</i> Conduent will use existing daily CARES queries for applications and renewals to reconcile with the batch file from CARES to AVS in order to identify exception cases. FIA/LTC staff will examine the exceptions. <u>Interim Solution</u> - the AVS vendor expanded the roles in AVS to allow case managers to manually enter and retrieve financial information for individual cases. |

During December, DHS worked closely with its eligibility system vendor (Conduent) to ensure the case information could be submitted successfully to the AVS vendor (PCG). Discussions and plans are currently underway to move from a batch file to a web-based service for transmission.

6. DHS, IN COLLABORATION WITH MDH, SHALL CONDUCT QUARTERLY MEETINGS WITH INTERESTED STAKEHOLDERS TO DISCUSS THE REPORT AND DEVELOP STRATEGIES TO RESOLVE ONGOING ISSUES WITH AND DELAYS IN ELIGIBILITY DETERMINATIONS FOR LONG-TERM CARE SERVICES UNDER THE MARYLAND MEDICAL ASSISTANCE PROGRAM.

For several years, DHS and MDH have convened quarterly meetings of the Long-Term Care Advisory Workgroup. The latest meeting was held on February 12, 2018. The meetings have a formal agenda, including items that Workgroup members submit in advance, and membership in the workgroup includes key DHS and MDH staff as well as representatives from elder care law firms, Legal Aid Bureau, long-term care facilities and industry groups that represent the interests of long-term care facilities. In order to ensure full representation from the three Maryland industries, Leadingage Maryland was invited to join the Workgroup along with Health Facilities Association of Maryland (HFAM) and LifeSpan.

The MD THINK Team is planning a regional training schedule beginning on May 15, 2018 and ending on June 15, 2018. This training will be accommodating to all LTC workers. There will be multiple dates schedule over multiple weeks in each of the training regions, which will allow for extra seat availability for management or other interested stakeholders. This is expected to take place this summer.

DHS and MDH will continue to meet on a monthly basis to develop strategies for resolving ongoing issues in regard to delays in eligibility determinations for long-term care services under the Maryland Medical Assistance Program. In order to improve communication and prevent delays in eligibility processing, DHS, MDH and the full membership of the Long-Term Care Advisory Workgroup have an equal responsibility to share meeting discussions with their respective staff, membership and interested parties that each may represent on an ongoing basis.

CONCLUSION

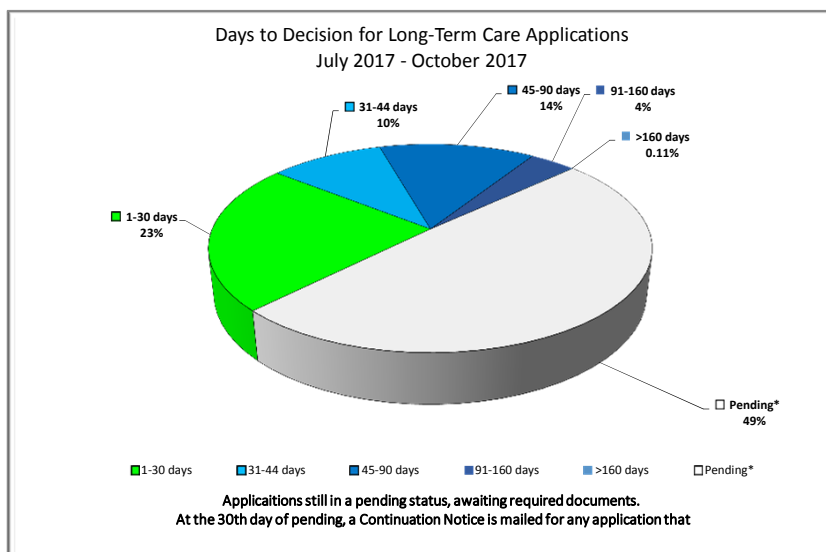
Maryland is committed to collaborating with long-term care providers and advocates in developing strategies to hasten the processing of LTC applications and redeterminations. We will continuously evaluate and explore opportunities to streamline processes and improve compliance with application processing.

January Report

| | | July 2017 - October 2017 | | | | | | |
|--|-------------------------|---|--------------|---------------|---------------|----------------|--------------|---------------|
| | | Applications decided per timeframe | 1-30 days | 31-44 days | 45-90 days | 91-160 days | >160 days | Pending g* |
| | | Jul-17 | 165 | 102 | 111 | 81 | 0 | |
| | | Aug-17 | 184 | 81 | 121 | 27 | 3 | |
| | | Sep-17 | 132 | 59 | 113 | 1 | 0 | |
| Decisoned plus pending 7/17- 10/17 | Decisoned 7/17-10/17 | Oct-17 | 163 | 34 | 32 | 0 | 0 | |
| 2782 | 1409 | Total | 644 | 276 | 377 | 109 | 3 | 1373 |

| Total application received each month | Totals | % of cases decided divided by total for the period | 100% | 23.15% | 9.92% | 13.55% | 3.92% | 0.11% | 49.35% |
|---------------------------------------|-------------|--|------|--------|-------|--------|-------|-------|--------|
| Jul-17 | 620 | | | | | | | | |
| Aug-17 | 750 | | | | | | | | |
| Sep-17 | 696 | | | | | | | | |
| Oct-17 | 716 | | | | | | | | |
| Total for the period | 2782 | | | | | | | | |

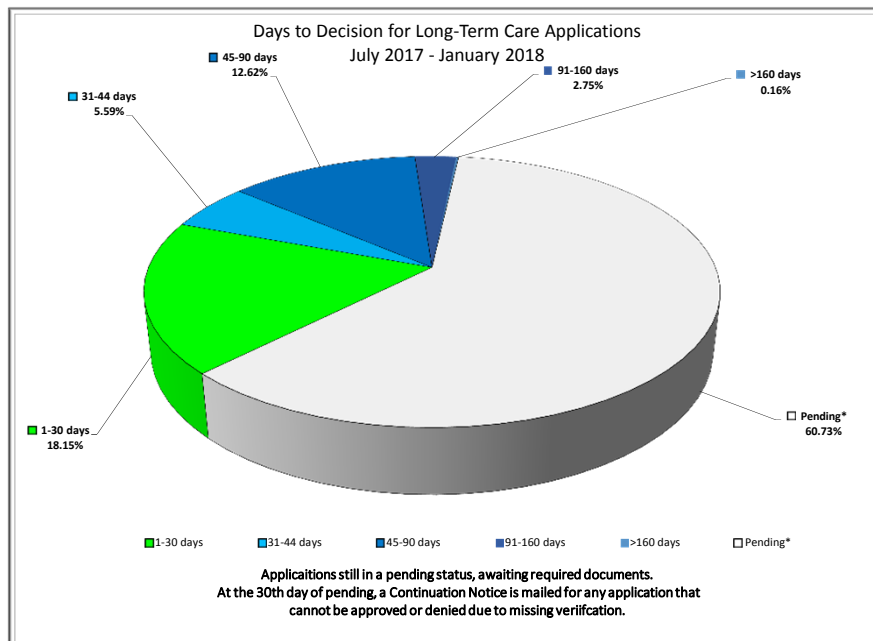
| Data carried over for PIE Chart | | | | | | |
|---------------------------------|-----------|------------|------------|-------------|-----------|-----------|
| | 1-30 days | 31-44 days | 45-90 days | 91-160 days | >160 days | Pending * |
| 100% | 23% | 10% | 14% | 4% | 0.11% | 49% |



April Report

| July 2017 - January 2018 | | | | | | | |
|---|----------------------|--------------|------------|-------------|------------|------------|-------------|
| Applications decided per timeframe | | | | | | | Pending* |
| | 1-30 days | 31-44 days | 45-90 days | 91-160 days | >160 days | | |
| Jul-17 | 165 | 102 | 111 | 81 | 0 | | |
| Aug-17 | 184 | 81 | 121 | 27 | 3 | | |
| Sep-17 | 132 | 59 | 113 | 1 | 0 | | |
| Oct-17 | 163 | 34 | 32 | 0 | 0 | | |
| Nov-17 | 103 | 0 | 141 | 22 | 0 | | |
| Dec-17 | 74 | 0 | 90 | 5 | 2 | | |
| Decided plus pending 7/17-1/18 | Decided 7/17-1/18 | | | | | | |
| 4937 | 1939 | Jan-18 | 75 | 0 | 15 | 0 | 3 |
| | | Total | 896 | 276 | 623 | 136 | 8 |
| | | | | | | | 2998 |

| Total application received each month | | % of cases decided divided by total for the period | | | | | | | |
|--|-----------|--|------------|-------------|-----------|----------|--------|--------|--|
| Jul-17 | 620 | 100% | 18.15% | 5.59% | 12.62% | 2.75% | 0.16% | 60.73% | |
| Aug-17 | 750 | | | | | | | | |
| Sep-17 | 696 | | | | | | | | |
| Oct-17 | 716 | | | | | | | | |
| Nov-17 | 636 | | | | | | | | |
| Dec-17 | 721 | | | | | | | | |
| Jan-18 | 798 | | | | | | | | |
| Total for the period | 4937 | | | | | | | | |
| Data carried over for PIE Chart | | | | | | | | | |
| | 1-30 days | 31-44 days | 45-90 days | 91-160 days | >160 days | Pending* | | | |
| | 100% | 18.15% | 5.59% | 12.62% | 2.75% | 0.16% | 60.73% | | |



Response to Comments on HB1181 Report

All comments were addressed.

1. Added training and Roundtable even though roundtable occurred after the report was submitted.
2. Updated table #3 with denial rate and average days for decision for June 2017 to September 2017 since they are beyond the six month consideration period.
3. Information on Action Transmittal on annuity collection was removed.
4. Stats were corrected in table #2 and table #3, to capture all the data on decisioned cases. The totals and the analysis remain the same.
5. Fonts in the table now match the document.
6. Removed the response to the October 2017 workgroup meeting
7. MD Think training schedule for LTC will remain because DHS included some updated information.
8. Pie Chart discrepancy- The formula for April report was updated and the current Pie Chart reflects the correct data. This is consistent with the January submission (See attached).