

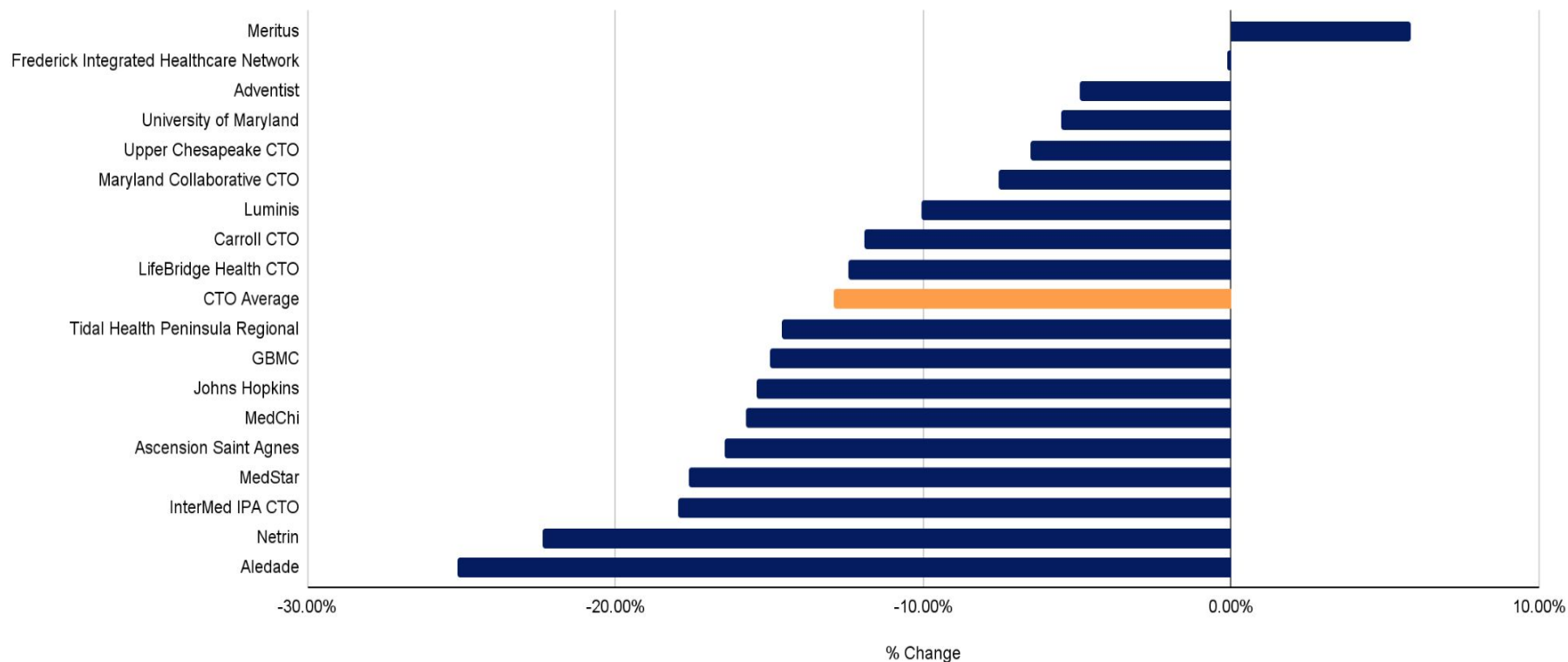
CTO Comparison Tool

The following graphs contain performance data for organizations participating in the Maryland Primary Care Program as Care Transformation Organizations (CTOs). The data is based on performance of each CTO's partner practices on key program metrics including: Inpatient and Emergency Department utilization, PQI-like events, and Per Member Per Month cost for 2019 vs. 2024. Practices are encouraged to use this information when selecting a CTO partner for future program years.

- CTOs are arranged from top to bottom in order of smallest (worst) to largest (best) percent change for the first three metrics. CTOs are arranged from top to bottom in order of smallest (best) to largest (worst) percent change for the total per beneficiary per month (PBPM) metric
- To protect practice and patient privacy, CTOs with fewer than 5 partner practices have been excluded. This includes: Atlantic General Hospital Corporation CTO, CareVio, Healthcare Dynamics International (HCDI), Healthlincs CTO, Holy Cross Health Care Transformation Organization, PHS Doctors CTO, Prime Care Transformation Organization, LLC, and Western Maryland Physician Network, LLC.
- CTOs that have been approved by CMS, but did not have any partner practices in 2025 have been excluded.
- For additional information, please email mdh.pcmode@maryland.gov.

Inpatient Utilization Per K (HCC Risk-adjusted) 2019 vs. 2024

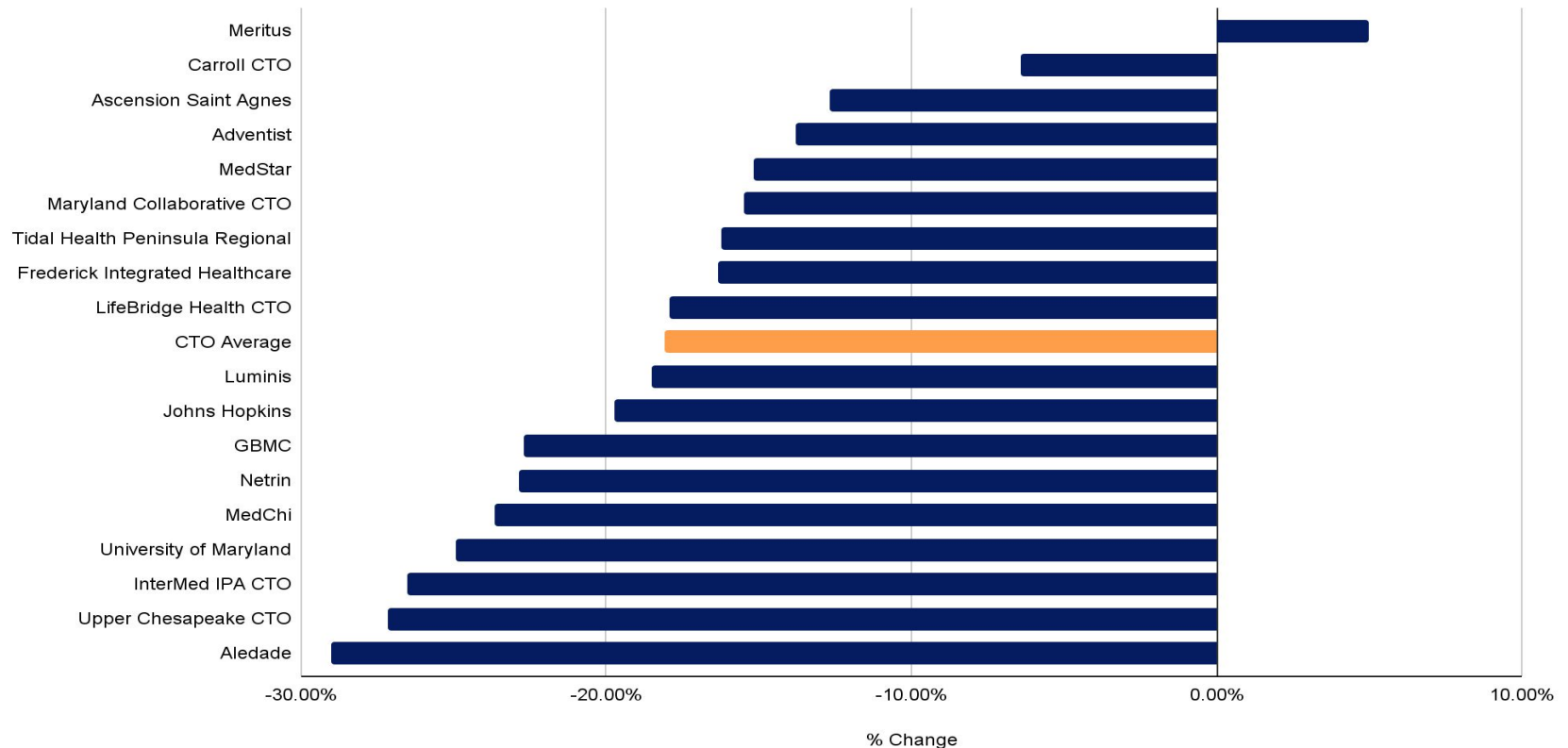
Percent Change in IP Utilization per k (HCC - Risk Adjusted), by CTO, 2019 vs 2024



CTOs arranged from top to bottom in order of smallest to largest percent change in IP utilization per K from 2019 to 2024

Emergency Department Utilization Per K (HCC Risk-adjusted) 2019 vs. 2024

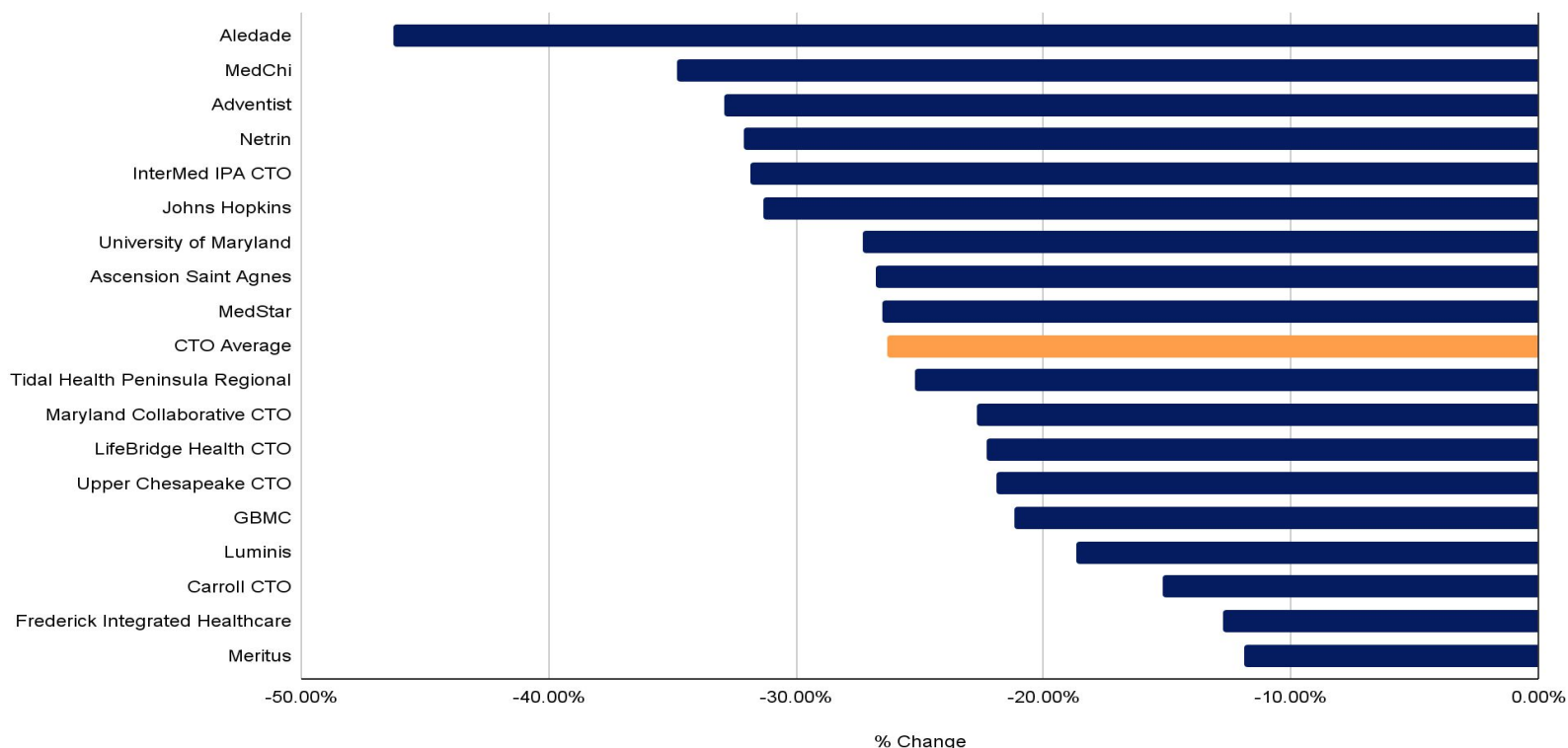
Percent Change in ED Utilization per k (HCC - Risk Adjusted), by CTO, 2019 vs 2024



CTOs arranged from top to bottom in order of smallest to largest percent change in ED utilization per K from 2019 to 2024

PQI-Like Events* Per K (HCC Risk-adjusted) 2019 vs. 2024

Percent Change in PQI-like Events per k (HCC - Risk Adjusted), by CTO, 2019 vs 2024

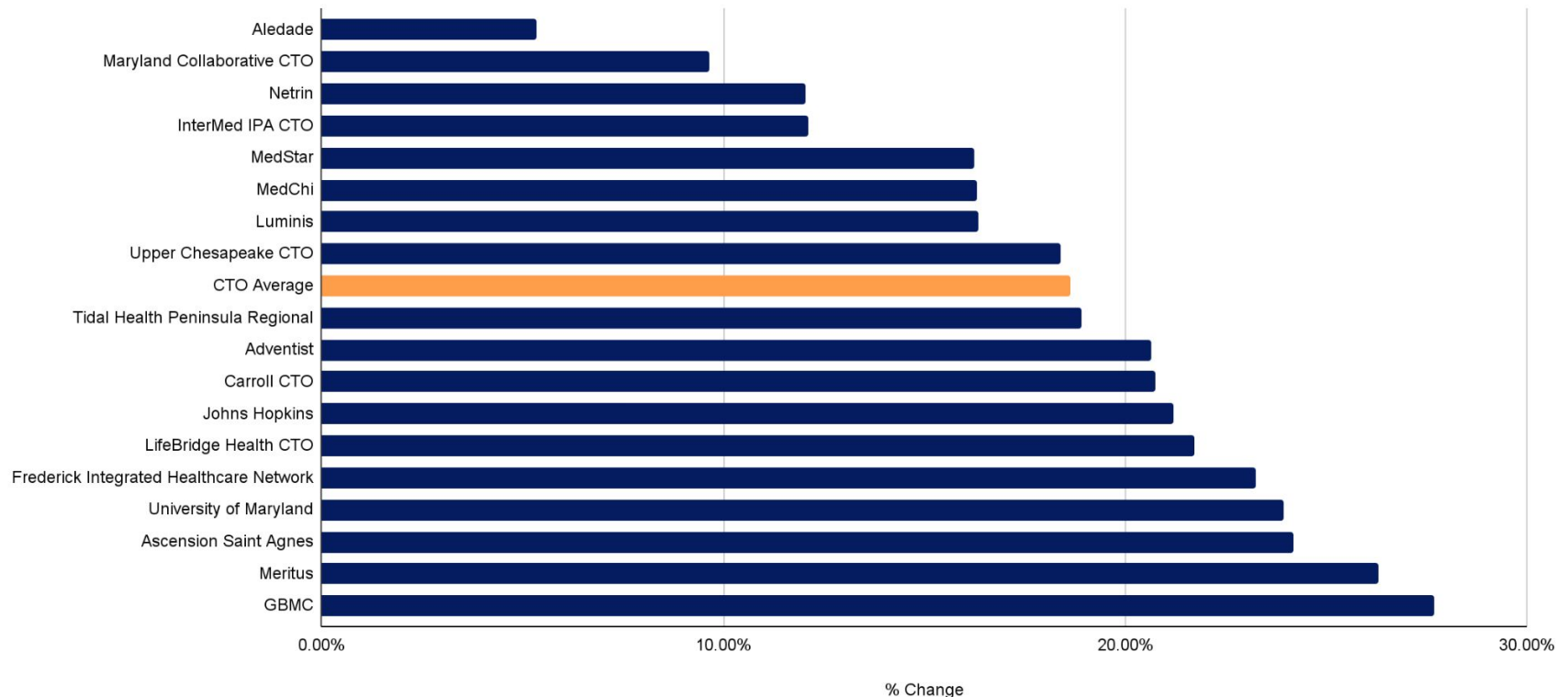


CTOs arranged from top to bottom in order of smallest to largest percent change in PQI-Like Events per K from 2019 to 2024

*Chart displays utilization for IP admissions or ED visits that fall into one of 10 PQI categories using 2020 AHRQ specification

Total Per Beneficiary Per Month (PBPM) (HCC Risk-adjusted) 2019 vs. 2024

Percent Change in PBPM (HCC - Risk Adjusted), by CTO , 2019 vs 2024



CTOs arranged from top to bottom in order of smallest to largest percent change in PBPM from 2019 to 2024