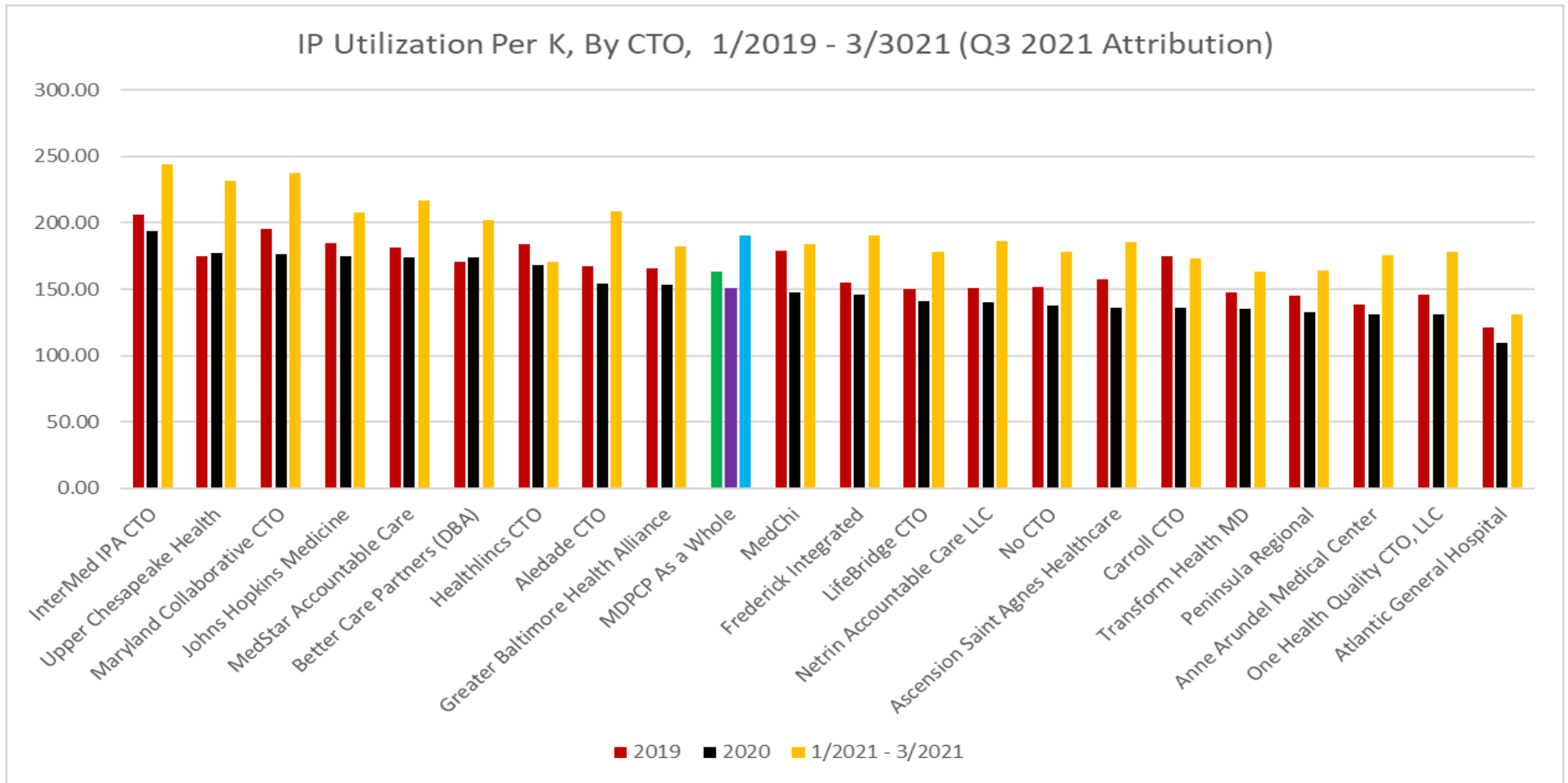


CTO Comparison Tool

The following graphs contain performance data for organizations participating in the Maryland Primary Care Program as Care Transformation Organizations (CTOs). The data is based on performance of each CTO's partner practices on key program metrics including: Inpatient and Emergency Department utilization, PQI-like events, and Per Member Per Month cost for 2020. Practices are encouraged to use this information when selecting a CTO partner for future program years.

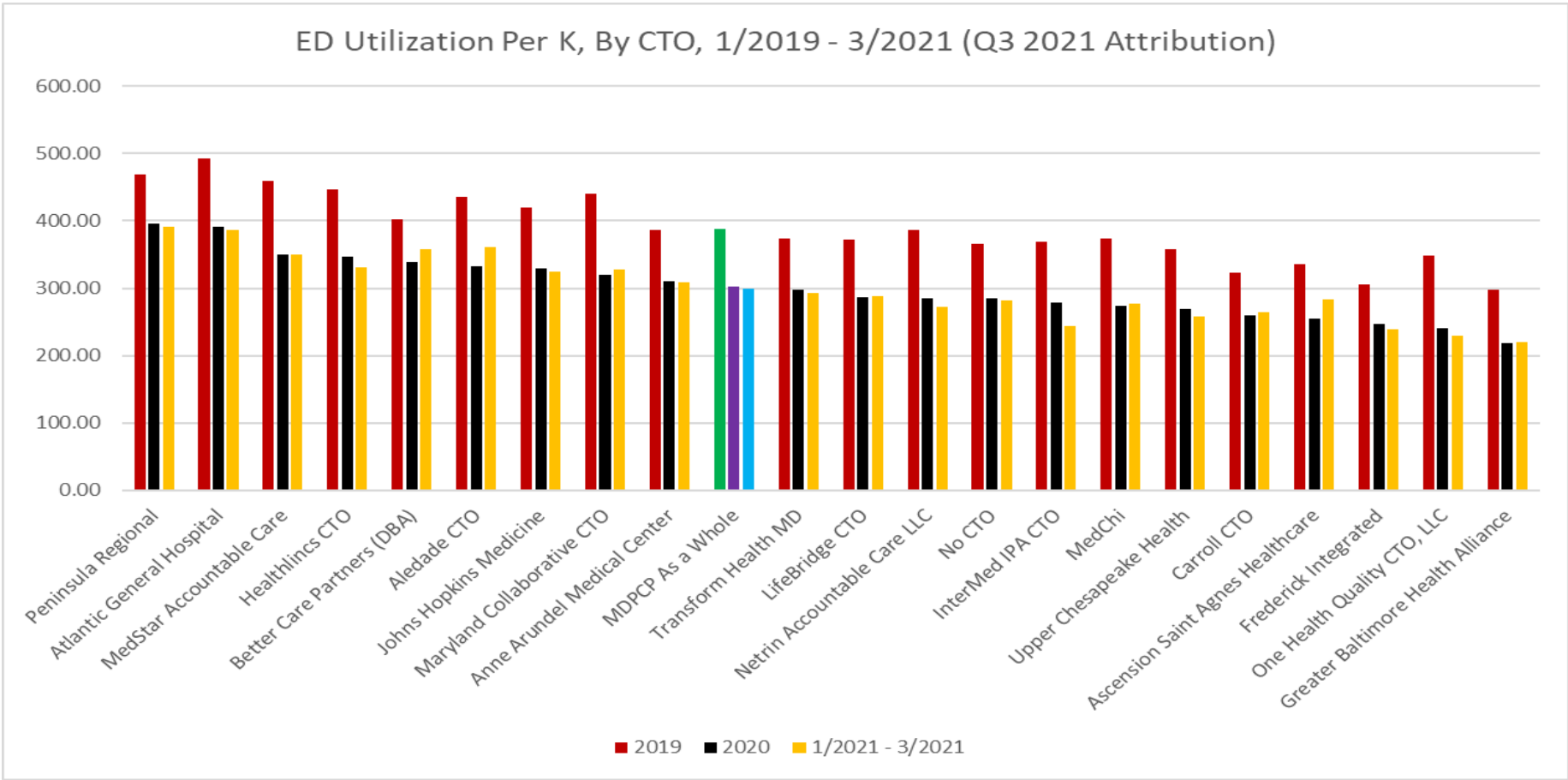
- CTOs are arranged from left to right in order of largest (worst) to smallest (best) performance on each metric.
- To protect practice and patient privacy, CTOs with fewer than 5 partner practices have been excluded. This includes HCD International, Holy Cross, Western Maryland Physician Network, and PHS Doctors CTOs.
- CTOs that have been approved by CMS but did not have any partner practices in 2021 have been excluded. This includes Renaye James Healthcare Advisors, Connections for Health, MCHS, the Coordinating Center, and Bethesda NEWtrition and Wellness Solutions.
- For additional information, please email mdh.pcmode@maryland.gov.

IP Utilization Per K, 1/2019 – 3/2021



CTOs arranged from left to right in order of largest to smallest IP utilization per K for 2020

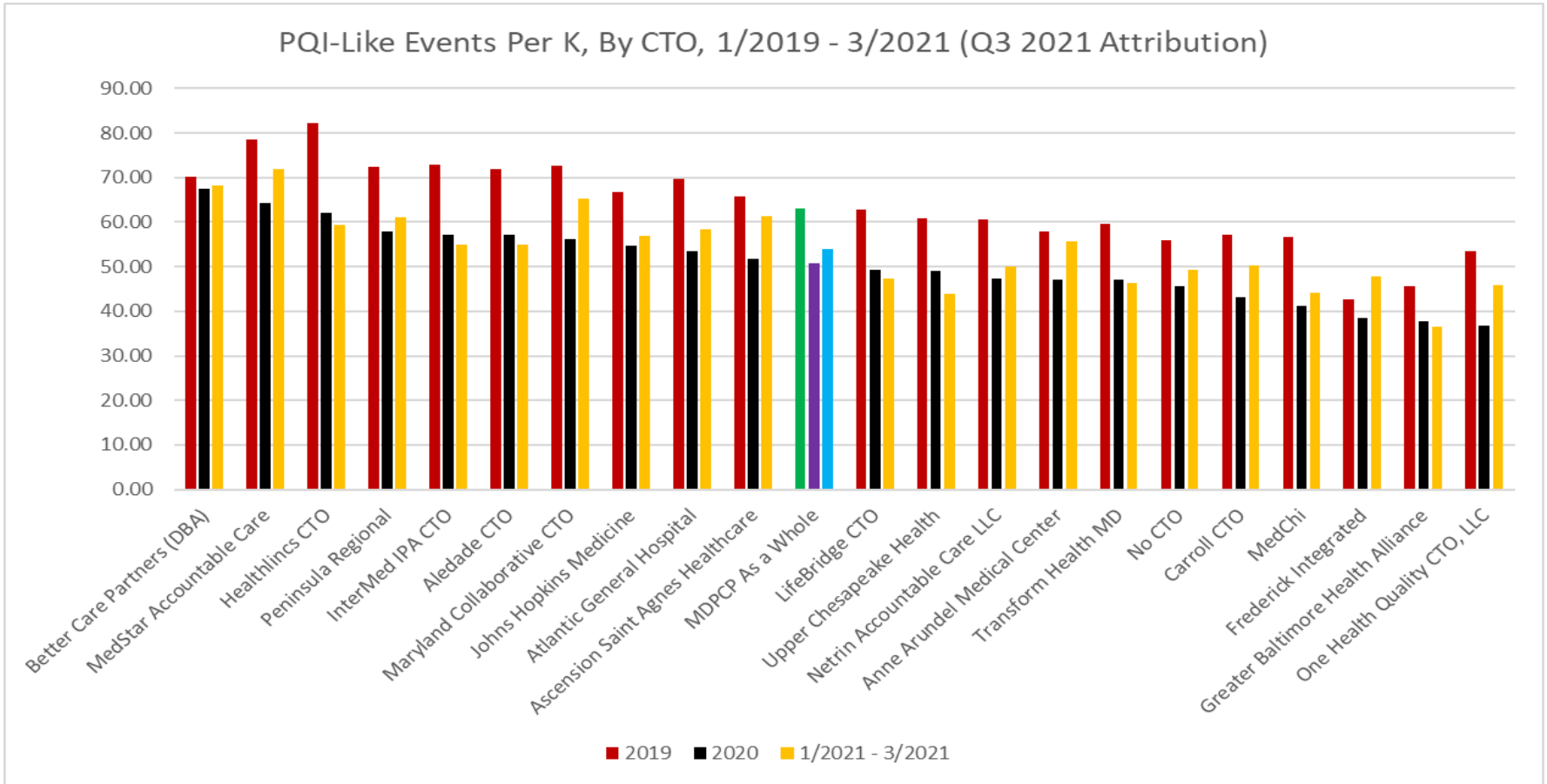
ED Utilization Per K, 1/2019 – 3/2021



CTOs arranged from left to right in order of largest to smallest ED utilization per K for 2020

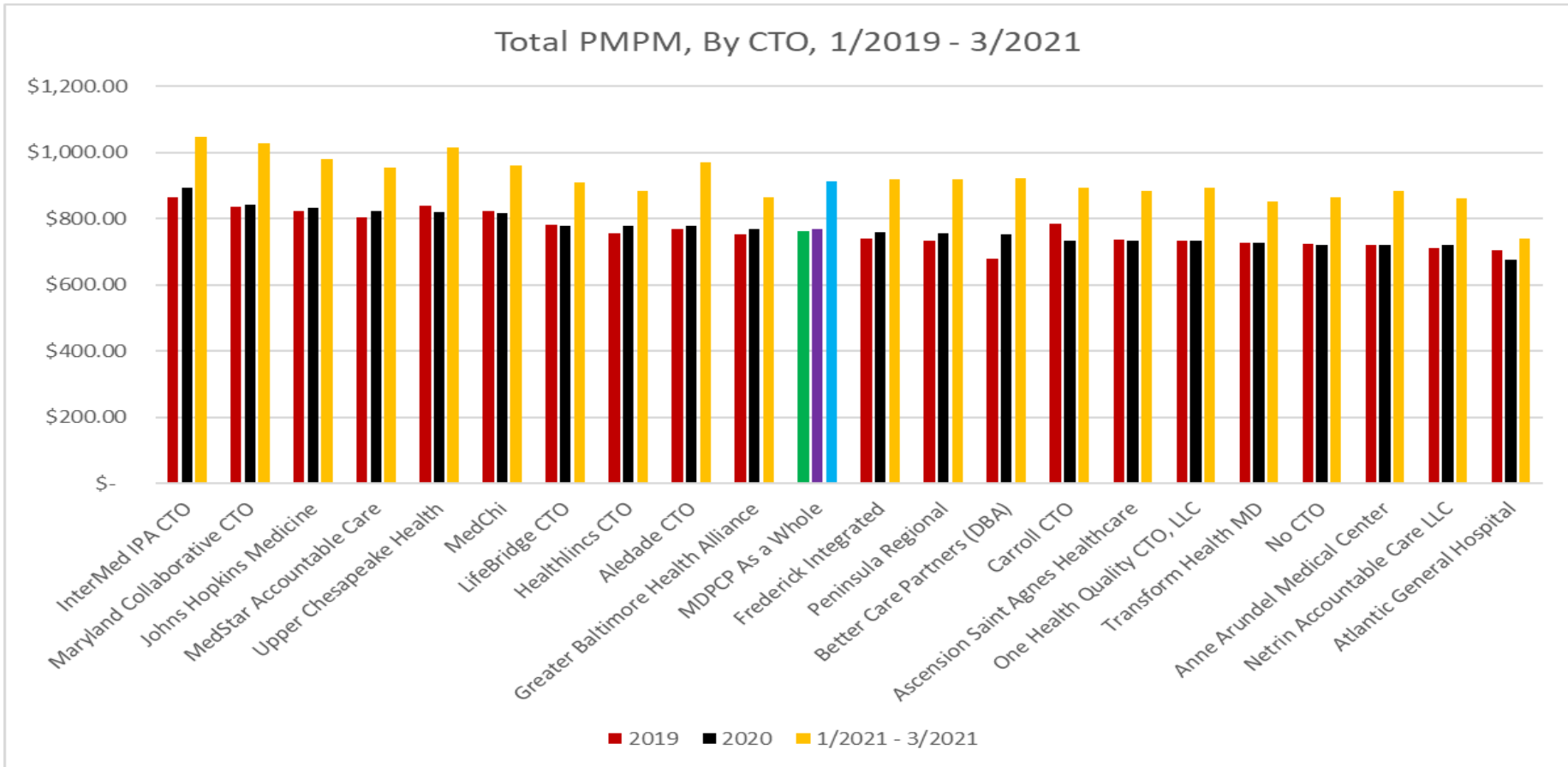


PQI-Like Events Per K, 1/2019 – 3/2021



CTOs arranged from left to right in order of largest to smallest PQI-like events per K for 2020

Total Per Member Per Month, 1/2019 – 3/2021



CTOs arranged from left to right in order of largest to smallest PMPM for 2020