



Maryland Community Health Resources Commission Health & Government Operations Committee

The Honorable Edward J. Kasemeyer, Chair

Mark Luckner, Executive Director

January 12, 2023



CHRC Commissioners

Edward J. Kasemeyer, CHRC Chair, Former Senator and Chair of the Maryland Senate Budget & Taxation Committee

J. Wayne Howard, CHRC Vice Chair, Former President and CEO, Choptank Community Health

TraShawn Thornton-Davis, Assistant Service Chief, OB/GYN, DCSM, Mid-Atlantic Permanente Group

Scott T. Gibson, Chief Strategy Officer, Melwood Horticultural Training Center, Inc.

Flor Giusti

David Lehr, Chief Strategy Officer, Meritus Health

Karen-Ann Lichtenstein, Former President and CEO, The Coordinating Center

Roberta Loker

Carol Masden, LCSW-C

Sadiya Muqueeth, Dr.PH, Director of Community Health, National Programs, Trust for Public Lands

Destiny-Simone Ramjohn, PhD, Vice President, Community Health and Social Impact, CareFirst


CHRC Background & Mission

Created by the Maryland General Assembly in 2005;

Current statutory responsibilities:

1. Expand access to health care in underserved communities;
2. Support projects that serve low-income Marylanders, regardless of insurance status;
3. Build capacity of safety-net providers;
4. Council on Advancement of School-Based Health Centers;
5. Implement the Maryland Health Equity Resource Act; and
6. Maryland Consortium on Coordinated Community Supports.

Statewide Impact of CHRC Grants

- 668 grants totaling \$118 million.
 - Projects funded in all **24 jurisdictions**.
 - More than **511,000 Marylanders** have received services, including those with complex health and social service needs.
 - **\$36 million leveraged** in additional resources.
 - 75% of programs sustained at least one year after CHRC grant funding ends.
-  **CHRC funds projects that are innovative, replicable and sustainable.**

CHRC Grantee Examples - Leveraging

Way Station (2013)

- Behavioral Health Home pilot - 84 health homes in MD.
- CHRC grant for \$170,000.
- \$1 million from private sources.



Family Services, Inc., Thriving Germantown (2021)

- Serve highly diverse, underserved community.
- CHRC grant for \$250,000.
- More than \$2 million in private and local funding.



CHRC Grantee Examples – Clinical Outcomes

Associated Catholic Charities Esperanza Center (2017)

- Provided essential health services to more than 5,300 individuals.
- Addressed barriers to care and SDOH.
- Achieved cost savings of more than \$2 million via reduced hospital utilization.



Shepherd's Clinic (2018)

- \$260,000 grant supported a diabetes prevention and health/wellness program in Baltimore City.
- 390 pre-diabetic and diabetic patients.
- 66% lost weight, and 70% had a reduced A1C.



CHRC Grantee Examples – Clinical Outcomes

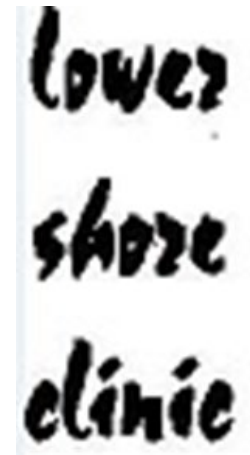
La Clínica del Pueblo (2019)

- \$300,000 grant to open new access point in Hyattsville.
- Leveraged \$1.6 million in additional funding.
- Supported hospital-community partnership to promote health equity and health disparities.



Lower Shore Clinic (2020)

- \$105,000 grant to provide community-based medical home for individuals visiting ED in high volumes.
- Achieved a \$927,560 in cost-savings.
- Reported a 50% decrease in admissions and observations.



CHRC Grantee Examples – Clinical Outcomes

Mary's Center for Maternal & Child Care (2020)

- Served 3,000 at-risk women in Prince George's County.
- Prenatal care in the first trimester increased from 63.6% to 74%.
- Low-birth weight babies was 5% (County rate 9.8%; State rate: 8.5%).



Charles County Health Department (2020)

- Implement new Mobile Integrated Health program.
- Achieved 65% reduction in inpatient admissions.
- Pre-Post analysis (3 months), ED visits among participants dropped 60%.



CHRC Grantee Examples –SDOH

Moveable Feast (2022)

- Hospital/Community-based organization partnership.
- 170 individuals provided 36,746 medically-tailored meals and nutrition counseling.
- 69% of participants experienced reduced A1c levels and over \$900,000 in cost savings.



Community Free Clinic (2023)

- Partnered with Washington County Community Action Council to provide transportation to health care services.
- CHRC grant for \$210,000.
- Over 1,900 rides provided as of June 2022.



CHRC FY 2023 Call for Proposals (current)



STATE OF MARYLAND
Community Health Resources Commission
45 Calvert Street, Room 336 • Annapolis, Maryland 21401
Larry Hogan, Governor – Boyd Rutherford, Lt. Governor
Edward J. Kasemeyer, Chair – Mark Luckner, Executive Director

Promoting Community Health Resources:

*Expanding Health Care Access
and Advancing Health Equity*

FY 2023 Call for Proposals

Strategic Priorities:

1. Address/reduce health disparities.
2. Break down barriers to accessing health and social services in underserved communities, i.e., SDOH.

Funding Areas:

1. Addressing chronic disease, emphasis on diabetes.
2. Promoting maternal and child health.
3. Addressing behavioral health.
4. Providing dental care to support Maryland's new Medicaid dental benefit.



FY 2023 Call for Proposals – Next Steps

- **December 2022:** Proposals due.
- **January /February 2023:** Proposal review period.
- **March 2023:** Applicant presentations to CHRC Commissioners; award decisions made immediately following presentations.
- **55 proposals** received from community-based organizations, FQHCs, hospitals, behavioral health providers, dental organizations and local health departments.
- Total requested: **\$33 million.**
- CHRC has **\$7 million** to award across all four funding categories.

Maryland Health Equity Resource Act 2021 (current)

Pathways to Health Equity & Health Equity Resource Communities

Statutory objectives:

1. Reduce health disparities;
2. Improve health outcomes;
3. Improve access to primary care;
4. Promote primary and secondary prevention services;
5. Reduce health care costs and hospital admissions and readmissions.

HERC Advisory Committee – 11 Members

Chair
The Honorable Edward J. Kasemeyer , Chair of CHRC and Chair of the HERC Advisory Committee
Data Subcommittee
Chair: Rebecca A. Altman , RN and MBA, Vice President and Chief Integration Officer, <i>LifeBridge</i> Health
Call for Proposals Subcommittee
Chair: Jacqueline J. Bradley , MSN, MSS, CRNP, Bradley Consulting, LLC
Outreach Subcommittee
Chair: Elizabeth L. Chung , Executive Director, Asian American Center of Frederick

Mark Martin, PhD, MBA, Director, Minority Health and Health Disparities, Maryland Department of Health

Alyssa L. Brown, JD, Director, Innovation, Research, and Development, Office of Health Care Financing, Maryland Department of Health

Michelle Spencer, MS, Associate Chair, Inclusion, Diversity, Anti-Racism, and Equity, Department of Health Policy and Management, Johns Hopkins Bloomberg School of Public Health

Maura Dwyer, DrPH and MPH, Senior Officer, the Health Impact Project, The Pew Charitable Trusts

Jonathan Dayton, MS, NREMT, Community Relations and Population Health Supervisor, Mt. Laurel Medical Center

Mikayla A. Walker, MPH, Management Consultant, ReefPoint Group

The Honorable John A. Hurson, Esq., former Chair, Maryland Community Health Resources Commission

Maryland Health Equity Resource Act

Pathways to Health Equity Program

- Two-year grants issued by CHRC in February 2022.
- Applicants to demonstrate self-sustainability as a HERC.
- Provides foundation and guidance to become a HERC.

Health Equity Resource Communities (HERCs)

- Five-year grants (Fall CY 2023 RFP).
- Emphasizes longer-term interventions that address Social Determinants of Health (SDOH):
 - Housing;
 - Transportation;
 - Employment;
 - Food Security.

Nine Pathways Grantees (under implementation)

Baltimore City

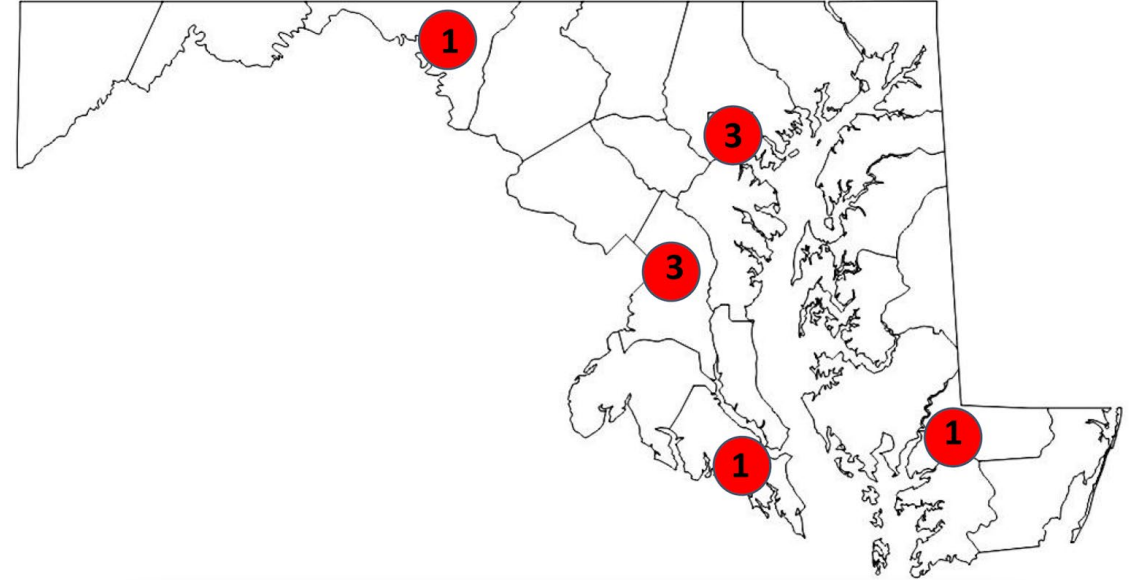
- Baltimore Healthy Start
- Greater Baltimore Medical Center
- University of Maryland School of Nursing

Prince George's County

- Johns Hopkins University School of Medicine
- Prince George's County Health Department
- La Clínica del Pueblo

Rural Maryland

- Tidal Health
- St. Mary's County Health Department
- Horizon Goodwill Industries



Specific Health Disparities addressed by Pathways Grants

- Diabetes
- Heart Disease & Hypertension
- Mental Health
- Substance Use Disorder
- Maternal and Child Health
- Sickle Cell Disease

Select Key Interventions of Pathways Grants

- Deployment of Community Health Workers (7 of 9 grantees).
- Address non-medical barriers to care including:
 - Lack of health insurance;
 - Limited access to transportation; and
 - Health literacy.
- Community-based “hub” to provide one-stop, one location access to healthcare and social services.
- Behavioral Health Crisis management, including primary care and counseling services, law enforcement diversions, referrals, youth outreach and job training.
- Expansion of language interpretation services and culturally and linguistically competent evidence-based programs.
- Increased access and screening for chronic disease prevention and co-morbidities.

Maryland Consortium on Coordinated Community Supports (2022 – current)

- Establish statewide framework.
- Expand access to coordinated comprehensive behavioral health and wraparound services for Maryland students (pre-K – 12).
- 24 members (i.e., cabinet secretaries, gubernatorial appointees, behavioral health and education professionals and one member of each the House and Senate).
- Former Del. David D. Rudolph appointed chair in July 2022.
- CHRC serves as fiscal agent.
- National Center for School Mental Health provides technical assistance.

Consortium Membership – 24 total

David D. Rudolph, Chair

Robin Rickard, Exec Dir, Opioid Operational Command Center

Emily Bauer, Two-Generation Pgm Ofcr, Dept of Human Services

Mohammed Choudhury, Superintendent, MD State Dept of Education

Edward Kasemeyer, Chair, CHRC

Cory Fink, Dep Sec for Community Ops, Dept of Juvenile Services

Mary Gable, Asst Superintendent, Div of Student Support, Academic Enrichment, & Educational Policy, MD State Dept of Education

Christina Bartz, Dir of Community Based Programs, Choptank Community Health Sys

Dr. Derek Simmons, Superintendent, Caroline County Public Schools

Tammy Fraley, Allegany Co. Board of Education

Russell Leone, President, Teacher's Association of Anne Arundel Co.

Gail Martin, former Baltimore Co. Public Schools Team Leader, School Social Work

D'Andrea Jacobs, School Psychologist, Baltimore Co. Public Schools

Dr. John Campo, MD, Dir of Mental Health, Johns Hopkins Children's Center, JHU Hospital

Sadiya Muqueeth, DrPH, Dir of Community Health, National Programs, Trust for Public Lands, and member, CHRC

Linda Rittelmann, Senior Manager, Medicaid Behavioral Health ASO, Maryland Dept of Health

Larry Epp, Ed.D., Dir of Outcomes and Innovation, Families and Communities Service Line, Sheppard Pratt

Gloria Brown Burnett, Dir, Prince George's Co. Dept of Soc Svcs

Michael A. Trader, II, Asst Dir of Behavioral Health, Worcester Cty Health Dept

Dr. Kandice Taylor, School Safety Manager, Baltimore Co. Public Schools

Senator Katie Fry Hester

Delegate Eric Ebersole

The Consortium currently has two vacancies.



Consortium Subcommittees

1. **Framework, Design, & RFP** – Superintendent Mohammed Choudhury and Dr. Sadiya Muqueeth
2. **Data Collection/Analysis & Program Evaluation** – Dr. Larry Epp
3. **Outreach and Community Engagement** – Tammy Fraley and Robin Rickard
4. **Best Practices** – Dr. John Campo and Dr. Derek Simmons

Consortium - Next Steps

November 2022 – public comment period addressing key questions.

December 2022 – Consortium submitted first legislative report to the Governor, Presiding Officers and Accountability & Implementation Board.

Spring/Summer 2023 – CHRC issues first Coordinated Community Supports Partnerships RFP, awards grants.

- The next meeting of full Consortium (Feb 21).
- Subcommittees will continue to meet and develop recommendations for the overall program design and RFP.

Contact Information & Website Links

Mark Luckner, CHRC Executive Director

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CHRC Website:

<https://health.maryland.gov/mchrc/Pages/home.aspx>

HERC Website:

<https://health.maryland.gov/mchrc/Pages/herc.aspx>

Consortium Website:

<https://health.maryland.gov/mchrc/Pages/Maryland-Consortium-on-Consolidated-Community-Supports.aspx>