Health Homes

2013 Provider Manual
I. Introduction

Health Homes for Overall Wellness.................................................................1
Health Homes for Children and Adolescents..................................................1

II. Provider Eligibility and Enrollment

Health Home Provider Application.................................................................2
Staffing Requirements.......................................................................................2
  Health Home Director.................................................................................3
  Health Home Care Managers.................................................................3
  Physician or Nurse Practitioner Consultant..............................................3
  Administrative Support Staff.................................................................4
Health Home Consortiums..............................................................................5
  Accreditation..........................................................................................5

III. Participant Eligibility and Enrollment

Participant Eligibility.....................................................................................6
Dually Eligible Participants..............................................................................6
Enrollment Process..........................................................................................7

IV. Health Home Service Delivery

Service Delivery and Description.....................................................................8
  Group Services.........................................................................................8
  Comprehensive Care Management.........................................................9
  Care Coordination...............................................................................10
  Health Promotion...............................................................................10
  Comprehensive Transitional Care.........................................................11
  Individual and Family Support Services.................................................11
  Referral to Community and Social Support Services............................12
Health Home Discharge..................................................................................12

V. Reporting

  eMedicaid Reporting Requirements..........................................................13
  Biannual Program Assessment....................................................................13

VI. Health Information Technology

  eMedicaid.................................................................................................14
    Participant Intake..................................................................................14
    Ongoing Service Reporting...................................................................14
    Outcomes Reporting.............................................................................14
    Data Review and Reports.....................................................................15
    Comprehensive eMedicaid Instructions...............................................15

  CRISP...........................................................................................................15
  Electronic Health Records and Care Management Tools........................15

VII. Billing and Payment

  Claims Submission and Reimbursement.....................................................16
  Duplicative Billing...................................................................................16
  Time Limits and Sanctions.......................................................................16

VIII. Appendices A-J
Health Homes for Overall Wellness

Health Homes offer enhanced services and supports for participants with serious and persistent mental illness (SPMI), serious emotional disturbance (SED), and opioid substance use disorders. The complexity of managing these conditions often increases the challenges of treating and preventing additional chronic health issues, both behavioral and somatic. Those with behavioral health conditions face unique barriers in addressing their physical health needs, resulting in disproportionately poor health outcomes, low engagement in preventive health efforts, and high rates of avoidable hospital and emergency department (ED) encounters.

Health Homes assist participants of all ages in improving overall wellness through a whole-person approach to addressing their behavioral, somatic, and social needs. Becoming a Health Home allows behavioral health providers to augment their existing services, building upon and adding to their staff and activities to better serve participants. This is accomplished through connecting participants and caregivers to the myriad of supports and services available to them, offering health promotion activities, monitoring both somatic and behavioral health needs, and assisting with transitional care. The Health Home becomes the locus of care, building participants’ self-management capacity while reducing avoidable hospital usage and ultimately improving outcomes.

Health Homes for Children and Adolescents

Like adults with serious mental illness, children and adolescents with serious emotional disturbance face an elevated risk of adverse health consequences. While all Health Homes aim to reduce these negative outcomes, those serving children emphasize coordinated prevention, health promotion, and wellness activities that focus on their health-related choices and behaviors. These efforts involve augmenting the existing services provided to children with SED through not only the somatic and behavioral health care systems, but also through local school systems, the child welfare and juvenile justice authorities when applicable, and other child and family service providers as appropriate.

Health Homes aim to improve outcomes for children with SED by emphasizing the needs of the whole person while supporting their families and caregivers as 1) central decision makers in the process of accessing and utilizing health care; 2) key players in developing self management skills in the young person; and 3) crucial in providing role modeling and encouragement for their children in adopting healthy lifestyles.
Providers interested in becoming Health Homes must first complete a Maryland Medicaid Provider Application if they are not already enrolled with Medicaid. To begin the application process, please visit https://mmcp.dhmh.maryland.gov/SitePages/Provider%20Information.aspx

Providers enrolled with Medicaid must then submit an additional Health Home application, which is included for your reference in Appendices E and F and may be downloaded for use at http://dhmh.maryland.gov/bhd/SitePages/Health%20Home%20Requirement%20Information.aspx. The application may be submitted with supporting materials to dhmh.healthhomes@maryland.gov.

Provider types eligible to become Health Homes include psychiatric rehabilitation programs (PRP), mobile treatment services (MTS) providers, and Opioid Treatment Programs (OTP). These providers may only enroll into Health Home services individuals currently receiving their respective PRP, MTS, or OTP services. Providers serving children must demonstrate a minimum of three years experience serving a child and adolescent population.

**Staffing Requirements**

Health Homes must maintain staff in the ratios specified below, whose time is exclusively dedicated to the planning and delivery of Health Home services.

The staffing ratios specified as “per 125 Health Home enrollees” act as a minimum, requiring providers with less than 125 enrollees to maintain this level regardless of their enrollment. While it is not until reaching the subsequent enrollment level (e.g. 250 or 375 enrollees) that a Health Home must increase to the next required staffing level, providers are encouraged to increase the time of their Health Home staff incrementally as enrollment increases. Health Homes serving an adult and child population may include both participant groups in their overall enrollment numbers used to calculate their required staffing levels.

Health Home staff members must be dedicated to health home duties at a level of .5 FTE minimally; staffing requirements may not be divided among staff at levels below .5 FTE each.

To begin offering health home services, a provider must have in place a health home director and health home care manager at levels of .5 FTE each, minimally. Additional staff required to meet the staffing levels specified above must be hired within 30 days of beginning service provision.

Although Health Home staff must be dedicated exclusively to Health Home activities at the levels specified, qualified staff members within the PRP, MTS or OTP—such as licensed counselors or nurses—may provide Health Home services as well. It is expected that all staff members, not only those dedicated exclusively to the Health Home, will be fully informed of the goals of the Health Home and collaborate to serve participants.
Health Home Director

.5 full time equivalent (FTE) per 125 enrollees

A Health Home requiring a Health Home director and Health Home care manager of .5 FTE each may employ 1 FTE individual to serve in both roles, provided that individual meets the requirements for both positions.

A Health Home requiring more than .5 FTE Health Home directors may choose to designate a lead Health Home director and fulfill the additional FTE requirement with key management staff rather than additional directors. Such roles could include a clinical director, head of quality assurance, or others.

Subsequent key management staff fulfilling the director FTE requirement must meet the requirements of items i and ii below.

The lead Health Home Director must
  i. Possess a Bachelor’s degree from an accredited university and 2 years experience in health administration; or
  ii. Possess a Master’s degree from an accredited university in a related field; or
  iii. Be licensed as a Registered Nurse with the Maryland Board of Nursing; or
  iv. Be licensed as a Physician or be licensed as a Nurse Practitioner.

Role of Health Home Director

The Health Home Director is responsible for training and oversight of Health Home staff, identification of quality improvement opportunities, population-level care management, partnership building with relevant entities (hospitals, providers, orgs), participation in Care Plan planning as appropriate, leading regular staff meetings, and general administrative oversight.

Health Home Care Manager

.5 FTE per 125 enrollees

The initial Health Home Care Manager role must be filled by a registered nurse or nurse practitioner licensed pursuant to COMAR 10.27.01 or COMAR 10.27.07 respectively, while Health Homes requiring more than 1 FTE in this role may utilize a Physician’s Assistant (PA) in this position. Pursuant to COMAR 10.32.03.04, Physicians’ Assistants must be supervised by a physician.

Role of Health Home Care Manager

Care Managers are responsible for coordinating care for participants assigned to them, ensuring implementation of the treatment plan in partnership with the individual and family, conducting health promotion and education, providing referrals, and offering additional supports as needed.

Physician or Nurse Practitioner Consultant

1.5 hours per Health Home enrollee per 12 months

The physician or nurse practitioner must meet the requirements set forth in COMAR 10.32.01 or COMAR 10.27.07, respectively.

Role of Physician or Nurse Practitioner Consultant

The Health Home Physician or Nurse Practitioner will sign off on the initial intake assessment, consult on medical issues as necessary, and participate in periodic Health Home case reviews and quality improvement efforts.
Administrative Support Staff
Health Homes are not required to employ administrative support staff at a specific level, with the understanding that this need will vary depending on EHR capabilities and the use of additional care management tools. However, it is highly recommended that Health Homes realistically assess the level of staff needed to fulfill administrative and reporting requirements of program.

For a complete overview of staff roles and responsibilities, please refer to Appendix I.

<table>
<thead>
<tr>
<th>Health Home Enrollment</th>
<th>Health Home Director (or key management staff)</th>
<th>Health Home Care Manager</th>
<th>MD/MD Consultant</th>
</tr>
</thead>
<tbody>
<tr>
<td>0-249</td>
<td>.5 FTE</td>
<td>.5 FTE</td>
<td>1.5 hours/participant/year</td>
</tr>
<tr>
<td>250-374</td>
<td>1 FTE</td>
<td>1 FTE</td>
<td>1.5 hours/participant/year</td>
</tr>
<tr>
<td>375-499</td>
<td>1.5 FTE</td>
<td>1.5 FTE</td>
<td>1.5 hours/participant/year</td>
</tr>
<tr>
<td>500-624</td>
<td>2 FTE</td>
<td>2 FTE</td>
<td>1.5 hours/participant/year</td>
</tr>
<tr>
<td>625-749</td>
<td>2.5 FTE</td>
<td>2.5 FTE</td>
<td>1.5 hours/participant/year</td>
</tr>
<tr>
<td>750-874</td>
<td>3 FTE</td>
<td>3 FTE</td>
<td>1.5 hours/participant/year</td>
</tr>
<tr>
<td>875-999</td>
<td>3.5 FTE</td>
<td>3.5 FTE</td>
<td>1.5 hours/participant/year</td>
</tr>
</tbody>
</table>
Health Home Consortiums

Health Home providers serving smaller participant panels may partner with others in their region to share Health Home staff. Providers wishing to pursue this option must submit an addendum to their Health Home application, which may be found in Appendix G of this manual.

Accreditation

Health Home providers must obtain accreditation from an accrediting body approved by the Department. This currently includes the Commission on Accreditation of Rehabilitation Facilities’ (CARF) Health Homes Standards, and The Joint Commission’s Behavioral Health Homes Certification.

Upon submitting a Health Home provider application to the Department, the provider must demonstrate that they have obtained, or have begun the process of obtaining, this accreditation by submitting one of the following:

1) Certificate of Accreditation, or
2) Evidence that accreditation process has been initiated:
   a. CARF: Letter of Intent to Survey
   b. The Joint Commission: Copy of submitted application and proof of payment.

Providers must complete the accreditation process within 18 months of becoming Health Homes. If not completed within the allotted time, the State will review the circumstances on a case by case basis and reserves the right to halt payment or reconsider Health Home status.

For additional information regarding the accreditation process:
- CARF: contact Maryland Resource Specialist Kathy Lauerman at klauerman@carf.org or 888-281-6531 ext. 7168.
- The Joint Commission: contact BHC@jointcommission.org
**Participant Eligibility**

Those eligible to participate in Health Homes include:

1. Individuals with SPMI receiving PRP or MTS services
2. Individuals with a SED receiving PRP or MTS services
3. Individuals with an Opioid Substance Use Disorder at risk for an additional chronic condition due to one of the following risk factors:
   - Current alcohol, tobacco, or other non-opioid substance use
   - History of alcohol, tobacco, or other non-opioid substance dependence

Individuals receiving the following services are excluded from participation in Health Homes:
- Services via 1915(i) State Plan Amendment
- Targeted Mental Health Case Management

When an individual is newly engaged with a provider, providers may seek to enroll participants in Health Home and PRP/MTS/OTP services simultaneously. However, final submission of the Health Home intake cannot occur until the individual’s enrollment in PRP/MTS/OTP is appropriately pre-authorized.

**Dually Eligible Participants**

Health Home participants must be Medicaid-eligible at time of enrollment and on the subsequent dates of service. Among those with dual Medicaid-Medicare eligibility, only those with full Medicaid coverage are eligible for participation in the Health Home; individuals in the Qualified Medicare Beneficiary (QMB) or Service Limited Medicare Beneficiary (SLMB) groups are not eligible for Health Homes. Prior to enrolling or providing services to an individual, the Health Home should confirm eligibility through the Eligibility Verification System (EVS) either by dialing 1-866-710-1447 or visiting www.emdhealthchoice.org.
**Enrollment Process**

When enrolling an individual in Health Home services, the Department recommends following these steps:

1. Determine participant eligibility
2. Discuss the Health Home option with the potential participant and caregivers, as appropriate
3. Obtain consent (consent form in Appendix D)
4. Conduct/update a biopsychosocial assessment to inform step 5
5. Create/update care plan
6. Complete and submit eMedicaid intake
7. Submit claim for Health Home intake
8. Begin Health Home service provision
**Service Delivery and Description**

Health Home activities are intended to augment existing services offered by the provider, rather than to function independently. For this reason, although Health Home staff must be dedicated exclusively to Health Home activities at the required levels, qualified staff members within the PRP, MTS or OTP—such as licensed counselors or nurses—may provide Health Home services as well. It is expected that all staff members, not only those dedicated exclusively to the Health Home, will be fully informed of the goals of the Health Home and collaborate to serve participants.

While not all Health Home services will be delivered face to face, and there are no pre-determined time requirements, services must include a substantive interaction or effort. For example, distributing an informational pamphlet regarding smoking cessation would not qualify as a health promotion activity, whereas a 15 minute discussion between care manager and participant regarding the risks of smoking, how these relate to the individual’s condition, setting of smoking-specific goals, and updating of the care plan would be an appropriate Health Home activity. Providers are encouraged to use, as appropriate, evidence-based practices in the implementation of Health Home activities, such as Integrated Illness Management and Recovery (IIMR), Assertive Community Treatment, and Family Psychoeducation.

Sample participant scenarios found in Appendix B illustrate the provision of Health Home services in a variety of settings.

**Group Services**

Health Home services may be delivered in a group setting, provided the requirements below are met.

1. Only one group service per month may count towards the monthly minimum requirement of two Health Home services.

2. Group services must be provided with a minimum staff to participant ratio of 1:10.

3. Only services falling within the categories of Individual & Family Services and Health Promotion may be delivered in a group setting.

4. Group Health Home services must be entirely independent of any existing PRP, mobile treatment, or OTP services offered, and must be delivered by the Health Home Director, Health Home Care Manager, or Health Home Physician/Nurse Practitioner Consultant.
Comprehensive Care Management
Health Home staff will collaborate to provide comprehensive care management services with active participant and family participation. The Health Home will be responsible for coordinating primary and behavioral health care and social services to address the whole-person needs of participants at both the individual and population levels. This will include the following:

Initial Assessment
The Health Home will conduct a comprehensive assessment of enrollees’ both physical and mental health and chemical dependency and social service needs, if such an assessment has not been completed within the past six months. This assessment will inform completion of the eMedicaid intake process, and while final sign off from a physician or nurse practitioner is required, it is expected to be a collaborative effort with assistance from additional Health Home and PRP/MTS/OTP staff. The Health Home may choose to assist the participant in scheduling a visit with their PCP, the results of which can inform the initial assessment as well. A full list of data required to complete the intake portion of eMedicaid may be found in Appendix J of this manual.

Development of Care Plan
Using the initial assessment, the Health Home will work with the participant to incorporate Health Home-specific goals into the individual’s care plan, including goals and time frames, community networks and supports, and optimal clinical outcomes.

Delineation of Roles
The Health Home will assign each staff member clear roles and responsibilities. Participant care plans will identify the various providers and specialists within and outside of the Health Home involved in the consumer’s care.

Monitoring and Reassessment
The Health Home will monitor individual health status and progress towards care plan goals. This will include documenting changes, adjusting care plans as needed, and updating indicators in eMedicaid every six months at minimum.

Outcomes and Reporting
The Health Home will use the eMedicaid portal and other available HIT tools to review and report quality metrics, assessment and survey results, and service utilization in order to evaluate client satisfaction, health status, service delivery, and costs.

Population-based Care Management
Providers will monitor population health status and service use to determine adherence to or variance from treatment guidelines. The Health Home will identify and prioritize population-wide needs and trends, then implement appropriate population-wide treatment guidelines and interventions.

Comprehensive Care Management services will be reported in eMedicaid as:
- Care Plan updated
- Care Plan progress reviewed with participant
**Care Coordination**

Care coordination will include implementation of the consumer-centered care plan through appropriate linkages, referrals, coordination, and follow-up to needed services and support. Health Homes serving children will place particular emphasis on coordination with school officials and care providers, primary care providers, and relevant agencies such as Social Services. Care Coordination will also include tracking of EPSDT needs, well-child check schedules, and dental screening, with appropriate follow-up.

At the population level, the Health Home provider will develop policies and procedures to facilitate collaboration between primary care, specialist, and behavioral health providers, as well as agencies and community-based organizations; and for children, school-based providers. Such policies will clearly define the roles and responsibilities of each in order to ensure timely communication, use of evidence-based referrals, follow-up consultations, and regular case review meetings with all members of the Health Home team.

*Care Coordination services will be reported in eMedicaid as:*
- Participant records request from PCP
- Communication with other providers and supports
- Medical scheduling assistance
- Referral to medical specialist
- Immunization tracking
- Screening (cancer, STI, etc.), tracking, and referral

**Health Promotion**

Health Promotion services assist participants and families to participate in the implementation of their care plan and place a strong emphasis on skills development for monitoring and management of chronic and other somatic health conditions. Health Homes working with children will emphasize these preventive health initiatives, while actively involving parents and other caregivers in the process. This will include identifying conditions for which the child may be at risk due to family, physical, or social factors, and working with the participant and caregivers to address these areas.

At the population level, the Health Home team will use data to: identify and prioritize particular areas of need with regard to health promotion; research best-practice interventions; implement the activities in group and individual settings; evaluate the effectiveness of the interventions; and modify each accordingly.

*Health promotion services will be reported in eMedicaid as:*
- Promotion of lifestyle interventions:
  - Substance use prevention
  - Smoking prevention or cessation
  - Nutritional counseling
  - Physical activity counseling, planning
- Health education regarding a chronic condition
- Sexuality information and education and family planning
- Self-management plan development
- Depression screening
- Medication review and education
- Other
Health Home Service Delivery (4)

Comprehensive Transitional Care
Health Homes will provide services designed to streamline plans of care, reduce hospital admissions, ease the transition to long-term services and supports, interrupt patterns of frequent hospital emergency department use, and ensure timely and proper follow-up care. The Health Home will increase consumers’ and family members’ ability to manage care and live safely in the community, shifting the use of reactive care and treatment to proactive health promotion and self-management.

Transitional care services will vary by age of participants, and may include transitions to or from residential care facilities. Services will address the needs of participants and their caregivers as the older adolescents begin the transition to adult services and programs. To accomplish these goals, providers will establish a clear protocol for responding to CRISP alerts or notification from any other inpatient facility to facilitate collaboration in treatment, discharge, and safe transitional care. Care Managers will follow up with consumers within two business days post-discharge via a home visit, phone call, or with an on-site appointment.

*Comprehensive Transitional Care services will be reported in eMedicaid as:*
- Participant care plan developed/reviewed
- Transitional support
- Medication review with participant
- Medication reconciliation
- Home visit
- Participant scheduled for follow-up appointment

Individual and Family Support Services
The Health Home will provide support to individuals, families, and caregivers as appropriate to assist and empower them in attaining their highest level of health and functioning possible in their communities. This may include a wide range of services such as advocating for individuals and families; assisting with medication and treatment adherence; improving health literacy; increasing the ability to self-manage care; facilitating participation in the ongoing revision of care/treatment plan; and providing information as appropriate on advance directives and health care power of attorney.

At the population level, services will include: collecting and analyzing individual and family needs data; developing individual and family support materials and groups regarding the areas listed above; soliciting community organizations to provide group support to the population; and providing training and technical assistance as needed regarding the special needs of and effective interventions for the population.

*Individual and Family Support Services will be reported in eMedicaid as:*
- Medication adherence support
- Providing participant tool kits
- Health literacy
- Scheduling support
- Advocacy for participants and/or caregivers
- Other
Referral to Community and Social Support Services
The Health Home will identify available community-based resources and actively manage appropriate referrals, access to care, and engagement with other community, social, and school-based supports. The Health Home will assist in coordinating these services and following up with consumers post-service engagement.

At the population level, the Health Home team will: develop and monitor cooperative agreements with community and social support agencies that establish collaboration, follow-up, and reporting standards; recruit agencies to enter into those collaborative agreements; and provide training and technical assistance as needed regarding the special needs of and effective interventions for the population.

Health Homes will additionally connect participants with peer support services, support groups, and self-care programs as appropriate, which may occur on-site. Although provision of such programs does not qualify as a Health Home service, the initial referral may.

Referral to Community and Social Support Services will be reported in eMedicaid by reporting referrals made or assistance provided to access any of the following services:
- Medicaid eligibility
- Disability benefits
- Social services
- Narcotics/Alcoholics Anonymous
- Housing
- Legal services
- Peer support
- Life skills
- Educational/vocational training and support
- Other

Health Home Discharge Process
Discharge from the Health Home will primarily result from incidents such as relocation or loss of Medicaid eligibility. In such cases, the Health Home provider will follow discharge protocol appropriate to the circumstances. In such cases where an individual’s PRP, MTS, or OTP services cease due to stabilization or reaching age 18, they may remain in the Health Home for six months, during which time the Health Home provider will support their transition to the appropriate level of care. Discharge planning may include the development of a discharge plan with referrals to the appropriate services and providers which ensure continuity of care. The Health Home provider will report in eMedicaid the discharge of a participant, as well as note the completion of discharge planning.
**eMedicaid Reporting Requirements**

Health Homes must report in eMedicaid all services delivered on a monthly basis in order to confirm that a participant has received the minimum of two services. eMedicaid will generate a monthly report of services delivered, to be reviewed prior to submitting requests for payment. The Department will monitor these eMedicaid reports and claims received to confirm appropriate billing practices.

As indicated under Health Home Service Delivery, providers should reassess participants’ medical conditions and social indicators every six months, and update these in eMedicaid.

**Biannual Program Assessment**

Every six months, on an ongoing basis following enrollment as a Health Home, providers must complete a brief program assessment and submit to the Department. This should be informed in part by Health Homes staff meeting every six months at minimum to discuss Health Home status and goals. Please refer to Appendix H for a copy of this assessment.
The eMedicaid Health Homes tool will be used for purposes of Health Home intake, service reporting, outcomes reporting, and basic care management. Providers must be enrolled with Maryland Medicaid to gain access to eMedicaid. Following enrollment, the provider’s site administrator may authorize access to the Health Home portal and assign staff user IDs to report and review services and outcomes, as well as enroll participants.

Participant Intake
In order to enroll a new participant in Health Home services, a provider must complete the initial intake and assessment process specified in this document.

Providers will use the eMedicaid portal to report the following information during intake:
- Demographic information and identifiers,
- Conditions qualifying participants for the Health Home
- Additional chronic conditions or risk factors, as applicable
- Baseline health indicators
- Social indicators

Ongoing Service Reporting
Providers must report on a monthly basis Health Home services delivered to each participant, to be completed in full prior to submitting a claim for the monthly rate, and within 30 days of the end of the month in which the services were delivered. Services are categorized into six primary core areas, with an option to report “other” available as appropriate. Staff are encouraged to report services as they are delivered, rather than waiting until the end of a month to do so, in order to allow for timely billing.

Outcomes Reporting
At any time, providers may use eMedicaid to report updated outcomes and indicators related to both health and social factors such as housing or employment. A re-assessment and reporting of a set of indicators is required on a biannual basis.
Data Review and Reports
Providers may review information entered into eMedicaid at any time for the purposes of basic care management, as well as generating a variety of reports at the participant or provider level.

Comprehensive eMedicaid Instructions
The Department will provide training and instructional materials specifically addressing the use of eMedicaid among Health Home providers. An instructional manual is available on the DHMH Health Homes website and will be distributed to providers upon request or receipt of a Health Home provider application.

Chesapeake Regional Information System for Our Patients (CRISP)
Health Home providers must enroll with the Chesapeake Regional Information System for Our Patients (CRISP) to participate in CRISP’s encounter notification system (ENS) and pharmacy monitoring capability. CRISP will notify Health Homes in real time when a participant is encountered at any hospital in Maryland, as well as allowing providers to monitor prescription drugs dispensed to their participants.

To register with CRISP:
  - Email: hie@crisphealth.org

Electronic Health Records and Care Management Tools
While Health Homes are not required to use an electronic health record (EHR) or care management tool, providers are encouraged to do so. Such tools can significantly aid in improving efficiency, participant outcomes, and population level care management. The Department will work with providers using HIT tools to determine whether these may assist in reporting Health Home services and outcomes.
**Claims Submission and Reimbursement**

Health Home providers will submit claims directly to the Department’s fee-for-service system using the CMS 1500 form. Providers may be reimbursed for two types of Health Home services— the initial intake process and the ongoing per member, per month rate for monthly Health Home services. The initial intake process may be billed once per participant, upon completion and submission of the eMedicaid intake.

Before submitting a claim for a participant’s monthly Health Home rate, the Health Home should confirm that the individual:
- Is Medicaid eligible at the time of service delivery and engaged in treatment or rehabilitation with either an OTP or PRP or MTS services;
- Is enrolled as a Health Home member at the billing Health Home provider; and
- Has received a minimum of two Health Home services in the stated month that have been documented in eMedicaid.

Step-by-step instructions regarding billing of Health Home services using the CMS Form 1500 are available on the DHMH Health Homes website, and will be distributed to providers upon request or receipt of a Health Home provider application.

**Duplicative Billing**

Providers may not designate as a Health Home service any activity that has already been billed to or counted towards a service requirement for another Medical Assistance Program or other program. This is particularly relevant in the case of PRP Health Home participants, for whom services such as some health promotion activities could reasonably be categorized as either PRP or Health Home services. In such instances, the provider must decide to which program the service will be attributed and recorded accordingly.

**Time Limits and Sanctions**

Health Home providers are asked to submit claims within 30 days of the end of the month for which they are requesting payment. For example, if 200 Health Home participants have received the two or more minimum services required in the month of October, the Health Home should report these in eMedicaid and submit claims by November 30th. Failure to do so may result in a 10% reduction in payment by the Department.
a. Acronyms
b. Participant Scenarios
c. Resource List
d. Participant Consent Form
e. Health Home Provider Application
f. Health Home Provider Application Instructions
g. Health Home Consortium Addendum
h. Biannual Program Assessment
i. Staff Roles Chart
j. eMedicaid Intake Data Points
<table>
<thead>
<tr>
<th>Acronym</th>
<th>Definition</th>
</tr>
</thead>
<tbody>
<tr>
<td>ASO</td>
<td>Administrative Service Organization</td>
</tr>
<tr>
<td>CARF</td>
<td>Commission on Accreditation of Rehabilitation Facilities</td>
</tr>
<tr>
<td>CMS</td>
<td>Centers for Medicare &amp; Medicaid Services</td>
</tr>
<tr>
<td>COMAR</td>
<td>Code of Maryland Regulations</td>
</tr>
<tr>
<td>CRISP</td>
<td>Chesapeake Regional Information System for our Patients</td>
</tr>
<tr>
<td>DHMH</td>
<td>Department of Health and Mental Hygiene</td>
</tr>
<tr>
<td>EHR</td>
<td>Electronic Health Records</td>
</tr>
<tr>
<td>EIN</td>
<td>Employer ID Number</td>
</tr>
<tr>
<td>ENS</td>
<td>Encounter Notification System</td>
</tr>
<tr>
<td>EPSDT</td>
<td>Early Periodic Screening &amp; Diagnostic Testing</td>
</tr>
<tr>
<td>ER</td>
<td>Emergency Room</td>
</tr>
<tr>
<td>FTE</td>
<td>Full-Time Equivalent</td>
</tr>
<tr>
<td>HIPPA</td>
<td>Health Insurance Portability Assurance and Accountability Act</td>
</tr>
<tr>
<td>HIT</td>
<td>Health Information Technology</td>
</tr>
<tr>
<td>IBR</td>
<td>Incorporation by Reference</td>
</tr>
<tr>
<td>IIMR</td>
<td>Integrated Illness Management and Recovery</td>
</tr>
<tr>
<td>ITP</td>
<td>Individual Treatment Plan</td>
</tr>
<tr>
<td>MA</td>
<td>Medical Assistance</td>
</tr>
<tr>
<td>MTS</td>
<td>Mobile Treatment Services</td>
</tr>
<tr>
<td>NPI</td>
<td>National Provider Identification</td>
</tr>
<tr>
<td>OHQCQ</td>
<td>Office of Health Care Quality</td>
</tr>
<tr>
<td>OMT</td>
<td>Opiate Maintenance Therapy</td>
</tr>
<tr>
<td>OP</td>
<td>Outpatient</td>
</tr>
<tr>
<td>OTP</td>
<td>Opioid Treatment Program</td>
</tr>
<tr>
<td>PA</td>
<td>Physician's Assistant</td>
</tr>
<tr>
<td>PCP</td>
<td>Primary Care Physician</td>
</tr>
<tr>
<td>PRP</td>
<td>Psychiatric Rehabilitation Program</td>
</tr>
<tr>
<td>SED</td>
<td>Serious Emotional Disturbance</td>
</tr>
<tr>
<td>SPMI</td>
<td>Serious Persistent Mental Illness</td>
</tr>
<tr>
<td>STI</td>
<td>Sexually Transmitted Infection</td>
</tr>
</tbody>
</table>
Psychiatric Rehabilitation Program Health Home
SPMI Participant Narrative

Participant Background
“Alex*” is a 45 year old man with a current primary mental health diagnosis of schizophrenia, and a co-occurring alcohol abuse disorder. His mental illness emerged in his 20s, with target symptoms over the years including auditory hallucinations (hearing voices telling him to hurt himself), paranoia (that his now-estranged wife and the CIA are trying to poison him), delusions (that he has government secrets making him a CIA target, that his excessive alcohol consumption isn’t harmful, and that one day he will be a famous spy novelist), denial of mental and physical health conditions, treatment non-compliance, and combative behavior (often triggered by hearing the voices or feeling that he doesn’t need healthcare and that healthcare providers are trying to kill him). He is estranged from his wife and two of his three daughters, with the third minimally and cautiously involved. Alex spent a total of 10 years in state psychiatric hospitals and general hospital psychiatric units. Most recently, he has had several hospital admissions for kidney related issues, after which he does not comply with the treatment. Upon his most recent admission it became evident that Alex was in the early stages of chronic kidney disease due to the decades of alcoholism, and that without appropriate intervention, his condition will deteriorate to the point of needing dialysis.

Referral for Health Home Services
There are two elements to Alex’s initial engagement with a Psychiatric Rehabilitation Program (PRP) Health Home.

1. Referral for PRP services
   The major barriers to Alex’s physical health originate from the symptoms of his behavioral health disorders. Therefore, a PRP program specializing in aggressive outreach to individuals in denial about their mental illness and resistant to care may be best able to impact his physical health while treating his behavioral health conditions. Alex’s daughter called for the ambulance leading up to his most recent admission, and remained involved with his care following admission, expressing to hospital staff that she is overwhelmed by his current condition. A hospital social worker assigned to Alex upon admission refers Alex to a PRP Health Home near his residence, and the PRP sends an intake staff member to meet with Alex and his daughter prior to his discharge.

2. Referral for Health Home Services
   The local PRP serves as a Health Home as well, with protocols in place to begin the Health Home enrollment process as an individual is evaluated for PRP services.
**Client Engagement and Enrollment**

The Health Home Director and the Director of PRP services discuss the referrals, and recognize through the organization’s experience in working with treatment-resistant individuals with serious persistent mental illness (SPMI) that a PRP outreach counselor should partner with the Nurse Care Manager (NCM) in engaging Alex with PRP and Health Home services. The two share responsibilities to complete the following steps, with support from additional staff.

1. **Determine eligibility for PRP and Health Home services**
   a. PRP Health Home staff confirm a diagnosis of SPMI and obtain pre-authorization for PRP services from Maryland’s Administrative Services Organization (ASO).

2. **Employ motivational interviewing to engage Alex in services**
   a. Applying the basic principles of Motivational Interviewing, it is clear in referral that Alex’s desire to work as a spy novelist is a hugely motivating factor in his life. So, the PRP counselor visits Alex with the idea that the PRP can help him pursue his vocational dream, and begins to build some trust and interest. The PRP counselor and Alex decide to pursue part-time “entry-level” job possibilities at the public library, shelving books and other administrative support tasks, and it becomes clear to Alex that his health condition is a barrier to his vocational dream. As such, Alex agrees to see the PRP Care Manager to work towards the goal of improving his health conditions.

3. **Physician or Nurse Practitioner Consultant performs comprehensive health assessment including somatic, behavioral health, and social support needs, in collaboration with Care Manager and PRP staff.**

4. **Update care plan with input from Alex and his daughter**

5. **Discuss the Health Home program and obtain consent**

6. **Complete participant’s intake and enrollment using the eMedicaid Health Home online portal**
   a. This process includes uploading the recently-developed care plan, formally assigning the Care Manager, and reporting Alex’s baseline chronic conditions, measures, and social indicators.
   b. The Health Home may now submit a claim for the intake process and begin providing regular Health Home services.
Provision of PRP Health Home Services

The Care Manager, Physician or Nurse Practitioner Consultant, and the PRP staff provide holistic PRP and Health Home Services that help Alex with his physical health conditions, particularly his chronic kidney disease. Below are examples of some of the services.

1. Comprehensive Care Management
As mentioned above, the Care Manager completes a health assessment and the entire team works with Alex to develop a comprehensive care plan that integrates both PRP and Health Home services. This addresses his physical and behavioral health needs with clear goals and action steps. A primary goal is to address Alex’s rapidly advancing kidney disease, and the following actions are delineated:
   a. Establish regular care with Primary Care Provider (PCP)
   b. Abstinence from alcohol
   c. Medication compliance

2. Care Coordination
Alex has not been seen by his PCP in over a year and cannot recall the provider’s name, so the Health Home’s administrative support staff contacts his MCO to identify the provider and assist Alex in scheduling an appointment with the PCP. The staff member follows up with Alex the day before to remind him of the appointment.

The Care Manager meets with Alex at least once per month to monitor his health. Unfortunately, over time, Alex’s disease worsens despite the Health Home’s best efforts, and he needs to receive dialysis, so the Care Manager coordinates arrangements with an outpatient dialysis center. However, Alex at times refuses to attend dialysis, and occasionally has angry outbursts upon arrival. The Care Manager conducts an in-service training to the dialysis center staff regarding how to accommodate Alex’s mental illness and associated behaviors.

3. Health Promotion
The Care Manager works with Alex on two health promotion goals arising from his Care Plan:
   i) reduce alcohol use; and
   ii) comply with treatment recommendations around kidney disease.

For the first goal, the Care Manager, as well as the PRP staff, work with Alex to emphasize the importance of stopping alcohol use, but it is done in the context of the SAMSHA-endorsed evidence-based practice of Integrated Dual Disorders Treatment, which is a multi-disciplinary team intervention for people with co-occurring mental illness and substance use disorders. In particular, the Care Manager uses a harm reduction vs. abstinence approach when working with Alex about his continued alcohol use. Through motivational interviewing, the Care Manager does not tell Alex that he needs to stop all together, but instead, helps Alex to see that he wants to drink less because it reduces barriers in his life.

With regard to the treatment compliance, the Care Manager, as well as the PRP staff, implement the evidence-based practice of Integrated Illness Management and Recovery (IIMR), an intervention that helps SPMI individuals
develop the motivation and skills to manage chronic diseases, adopt healthy lifestyles, and comply with primary care treatment recommendations. For example, the Care Manager helps Alex to borrow an iPod from his daughter so he can listen to his favorite music when he goes for dialysis, as a way to encourage him to go, and to calm him when he is there.

The Care Manager regularly utilizes CRISP’s prescription drug monitoring tool to track Alex’s medication compliance. When it becomes evident that he is not filling his prescriptions as regularly as necessary, the Care Manager discusses with Alex the importance of the medication in improving his health and reaching his personal goals.

4. Comprehensive Transitional Care
The Care Manager receives an alert through CRISP any time Alex is encountered at a hospital, triggering transitional care protocol, including working with the hospital’s discharge coordinator to develop an appropriate care plan. In one instance, the hospital discharge plan stipulates follow-up to the local dialysis center that had already refused to continue serving Alex. The Care Manager identifies this issue, communicates the misunderstanding to the hospital, and secures a different dialysis provider.

On a second occasion, the Care Manager receives notification through CRISP that Alex visited the emergency department (ED) that day from his board-and-care room. In response, the Care Manager goes to the ED to provide support and to divert an unnecessary hospitalization. Alex was complaining of stomach pains because he thought he had been poisoned, when in fact, he was nervous about an upsetting prognosis he had been given that morning.

5. Individual and Family Support Services
The Care Manager communicates regularly with Alex’s daughter on a number of issues, including soliciting her support in checking in with Alex in his boarding room, and around possibly being the designated guardian for her father. The Health Home’s CM discusses with Alex and his daughter the process this would require and refers them to the local agency who can further familiarize them with this option. The Care Manager also communicates regularly with Alex and facilitates his access to services he desires, such as supported employment.

6. Referral to Community and Social Support Services
The Care Manager, with support from the rehabilitation team, contacts the pastor of a church Alex once belonged to in hopes that a natural support system might be able to enrich and supplement the support provided by the PRP and his daughter.

*Name has been changed to protect client confidentiality.
Opioid Treatment Program Health Home
Substance Use Disorder Participant Narrative

Participant Background
“Katherine*” is a 50-year-old female with a 30-year history of intravenous heroin and crack cocaine use who started methadone maintenance treatment for opioid addiction in July 2008. Katherine has a ninth grade education, and despite significant trouble with reading throughout school, she was never tested or evaluated for a learning disability. At 15 years old, she became pregnant and put the child up for adoption. This was a very difficult decision for Katherine and she fell into a deep depression. The baby’s father then introduced her to heroin and cocaine, and she used these along with tobacco over the next 30 years. During this time, she had another child, and is now a grandmother and has a positive relationship with her family. She currently lives in the second floor apartment of the elderly woman for whom she cares.

Katherine initially sought treatment for her addiction upon receiving a diagnosis of Hepatitis C during an emergency department visit at age 46. Katherine stopped using heroin completely after reaching a therapeutic dose of methadone, which for her has been 115 mg once daily since January 2009. She has continued to struggle with her cocaine and tobacco use.

Referral for Health Home Services
Katherine is already engaged in methadone treatment with an approved OTP Health Home provider, who can directly identify her as eligible for Health Home services and begin the enrollment process.

Client Engagement and Enrollment
The Health Home Director and a Health Home Care Manager discuss Katherine’s case and feel that she could significantly benefit from Health Home services in partnership with her ongoing OTP services. With support from additional staff, the Director and Care Manager complete the following steps to enroll Katherine in the Health Home:

1. Determine eligibility for Health Home services
   a. Katherine qualifies for the Health Home program due to her diagnosis of an opioid substance use disorder, combined with her risk for developing additional chronic conditions due to her tobacco use and history of cocaine use.
2. Discuss the Health Home program and obtain consent

3. Perform comprehensive health assessment including somatic and behavioral health needs
   a. Coordinate an appointment with the PCP for a full health assessment.
   b. Augment assessment through collaboration with OTP staff.

4. Update care plan with input from Katherine and her daughter, identifying supports, goals, and challenges

5. Complete participant intake and enrollment using the eMedicaid Health Home online portal
   a. This process includes uploading the recently-updated care plan, formally assigning the Care Manager, and reporting Katherine’s baseline chronic conditions, baseline data, and social indicators as assessed during the earlier stages.
   b. The provider may now submit a claim for reimbursement for the intake process, and begin provision of regular Health Home services.

Provision of OTP Health Home Services
The Care Manager, Physician Consultant, and additional OTP staff provide comprehensive OTP and Health Home Services that help Katherine with her physical and behavioral health conditions. Below are examples of some of these services.

1. Comprehensive Care Management
   As mentioned above, the Care Manager ensures a comprehensive health assessment is completed by the PCP, and augments with a standardized mental health screening and input from OTP staff involved in Katherine’s care to inform the update of her care plan, which integrates both OTP and Health Home services and goals. This addresses her physical and behavioral health needs with clear goals and action steps. The care plan emphasizes the following issues:
   a. Re-engagement with PCP
   b. Hepatitis C management
   c. Tobacco cessation
   d. Cocaine use reduction

2. Care Coordination
   Katherine has not been seen regularly by her PCP in a number of years, so the Care Manager and administrative support staff assist her with scheduling the initial full health assessment, as well as consistent follow-up. These appointments include monitoring of Katherine’s Hepatitis C to ensure that the condition is well-managed. Through regular contact and communication, the Health Home makes progress towards establishing an ongoing, trusting relationship between the PCP, Katherine, and the Health Home itself.
3. Health Promotion

The Health Home’s health promotion activities emphasize the goals outlined in Katherine’s care plan. Upon enrollment, Katherine and her Care Manager have an extensive discussion regarding her Hepatitis C, addressing steps that she can take to minimize the risk of complications and manage her condition. They also discuss her continuing tobacco and cocaine use and how these behaviors could have a significant negative effect on her health. The Care Manager refers Katherine to her counselor within the OTP for further intensive health education regarding tobacco and cocaine cessation.

4. Comprehensive Transitional Care

The Care Manager receives a real-time alert through the Chesapeake Regional Information System for Our Patients (CRISP) any time Katherine is encountered at a hospital, triggering transitional care protocol. This includes working with the hospital’s discharge coordinator to develop an appropriate care plan, and assisting Katherine in scheduling the appropriate follow-up appointments. The Health Home receives an alert that Katherine has been hospitalized for a large pulmonary embolus, and reviews the treating provider’s discharge plan. Upon discharge, Katherine is dependent on continuous home oxygen and has been prescribed Coumadin. She is staying with her daughter and grandchildren after her discharge from the hospital.

The day of Katherine’s discharge, the Care Manager performs a home visit and speaks with Katherine and her daughter about her condition. They decide that she should move in permanently with her daughter to be closer to her support system and allow her daughter to assist with Katherine’s care. The Health Home staff meets to discuss and update Katherine’s care plan with her input, re-emphasizing the need for tobacco and cocaine cessation. The hospitalization has had considerable effect on Katherine’s self-motivation regarding the importance of these measures, and over the following months she is able to successfully eliminate all tobacco and cocaine usage with significant support from her counselor and a peer support group. Additionally, the Health Home team assists Katherine in following up with the Coumadin clinic.

5. Individual and Family Support Services

In one instance, Katherine arrives at the Health Home frantic because someone has called her from the durable medical equipment company stating that they were coming to pick up the oxygen within three days as it is no longer covered by her insurance. She tried contacting her Managed Care Organization (MCO) but had a difficult time managing the automated telephone system and is now extremely anxious that she will lose her oxygen. The administrative support staff member assists in connecting her with the MCO, and together they identify and resolve the miscommunication.

As Katherine works towards reducing and eventually halting her tobacco and cocaine use, she struggles with anxiety and finds herself putting on weight as she overeats in response. The counselor with whom she has been working addresses the issue with her and together they decide that she could benefit from additional counseling with a peer support group within the OTP. It is this group that proves extremely helpful in addressing Katherine’s anxiety and substance use cessation efforts. To address the recent weight gain, Katherine and her Care Manager note a new goal on her care plan—to reach and maintain a healthy weight—and discuss her action steps towards this objective.
6. Referral to Community and Social Support Services
During a visit with her Care Manager, Katherine expresses an interest in continuing her education and improving her reading skills so that she can better manage daily tasks and read with her grandchildren. The Care Manager identifies several potential adult education programs and Katherine selects one closest to her residence. The administrative support staff then assists her with scheduling an appointment with the organization to review their options and enroll in the program.

*Name has been changed to protect client confidentiality.*
<table>
<thead>
<tr>
<th>Name</th>
<th>Region</th>
<th>Phone/Fax</th>
<th>Email</th>
<th>Website</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administrative Services Organization</td>
<td>Maryland</td>
<td>F: 410-887-3786 P: 410-328-3328</td>
<td>[email]</td>
<td>[website]</td>
</tr>
<tr>
<td>Value Options</td>
<td>Baltimore County</td>
<td>F: 410-222-7881 P: 410-222-7858</td>
<td>[email]</td>
<td>[website]</td>
</tr>
</tbody>
</table>

**Community Groups**

<table>
<thead>
<tr>
<th>Name</th>
<th>Region</th>
<th>Phone/Fax</th>
<th>Email</th>
<th>Website</th>
</tr>
</thead>
<tbody>
<tr>
<td>On Our Own of Maryland</td>
<td>Baltimore City</td>
<td>F: 410-647-0262 P: 410-647-0262</td>
<td>[email]</td>
<td>[website]</td>
</tr>
<tr>
<td>Healthy Teeth Healthy Kids</td>
<td>Baltimore County</td>
<td>F: 410-682-6019 P: 410-682-6019</td>
<td>[email]</td>
<td>[website]</td>
</tr>
<tr>
<td>Maryland Association of Core Service Agencies</td>
<td>Allegany County</td>
<td>F: 410-359-2070 P: 301-777-5621</td>
<td>[email]</td>
<td>[website]</td>
</tr>
<tr>
<td>Allegany County Mental Health Systems</td>
<td>Allegany County</td>
<td>F: 410-837-2672 P: 410-837-2647</td>
<td>[email]</td>
<td>[website]</td>
</tr>
<tr>
<td>Anne Arundel County Mental Health Agency</td>
<td>Anne Arundel County</td>
<td>F: 410-222-7858 P: 410-222-7881</td>
<td>[email]</td>
<td>[website]</td>
</tr>
<tr>
<td>On Our Own of Maryland</td>
<td>Anne Arundel County</td>
<td>F: 410-222-7858 P: 410-222-7881</td>
<td>[email]</td>
<td>[website]</td>
</tr>
<tr>
<td>Baltimore Mental Health Systems</td>
<td>Baltimore City</td>
<td>F: 410-222-7858 P: 410-222-7881</td>
<td>[email]</td>
<td>[website]</td>
</tr>
<tr>
<td>Allegany County Mental Health Systems</td>
<td>Allegany County</td>
<td>F: 410-359-2070 P: 301-777-5621</td>
<td>[email]</td>
<td>[website]</td>
</tr>
</tbody>
</table>

**Resources**

**Appendix C**
Maryland Health Homes Manual Provider Manual
<table>
<thead>
<tr>
<th>County</th>
<th>Service Agency</th>
<th>County Health Authority</th>
<th>Office on Mental Health Services Agency</th>
<th>Mental Health Management Agency of</th>
<th>Montgomery County Core Service Agency and Behavioral Health Service Agency/Planning and Management andGHSM/</th>
<th>Health Homes</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Calvert County</td>
<td>Core Services Agency</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Carroll County</td>
<td>Core Service Agency</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cecil County</td>
<td>Core Service Agency</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Charles County</td>
<td>Department of Health Core Service Agency</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Garrett County</td>
<td>Core Services Agency</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Harford County</td>
<td>Office on Mental Health Services Agency</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Howard County</td>
<td>Mental Health Authority</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Montgomery County</td>
<td>Core Service Agency</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
### Resources

<table>
<thead>
<tr>
<th>Department</th>
<th>Website</th>
<th>Contact Information</th>
<th>County</th>
</tr>
</thead>
<tbody>
<tr>
<td>St. Mary's County</td>
<td><a href="http://www.co.saint-marys.md.us/">http://www.co.saint-marys.md.us/</a></td>
<td>P: 301-475-4000</td>
<td>St. Mary's County</td>
</tr>
<tr>
<td>Wicomico County</td>
<td><a href="http://www.worcesterhealth.org/planning-sidebar/core-service-agency-csa">http://www.worcesterhealth.org/planning-sidebar/core-service-agency-csa</a></td>
<td>P: 410-632-0065</td>
<td>Wicomico County</td>
</tr>
</tbody>
</table>

### Fact Sheets

<table>
<thead>
<tr>
<th>Topic</th>
<th>Website</th>
</tr>
</thead>
<tbody>
<tr>
<td>Oral Health Information</td>
<td><a href="http://phpa.dhmh.maryland.gov/oralhealth/SitePages/">http://phpa.dhmh.maryland.gov/oralhealth/SitePages/</a></td>
</tr>
<tr>
<td>Youth Tobacco Cessation &amp; Prevention</td>
<td><a href="http://www.cdc.gov/tobacco/quit_smoking/cessation/youth_tobacco_cessation/">http://www.cdc.gov/tobacco/quit_smoking/cessation/youth_tobacco_cessation/</a></td>
</tr>
<tr>
<td>Resource</td>
<td>URL/Contact Information</td>
</tr>
<tr>
<td>----------</td>
<td>-------------------------</td>
</tr>
<tr>
<td>Opioid Treatment Information</td>
<td><a href="mailto:otp-extranet@opioid.samhsa.gov">otp-extranet@opioid.samhsa.gov</a></td>
</tr>
<tr>
<td>SmokeFreeTeenUSA</td>
<td><a href="http://teen.smokefree.gov/default.aspx">http://teen.smokefree.gov/default.aspx</a></td>
</tr>
<tr>
<td>County</td>
<td>Department of Health &amp; Human Services (numbers)</td>
</tr>
<tr>
<td>------------------------</td>
<td>-----------------------------------------------</td>
</tr>
<tr>
<td>Cecil County</td>
<td>County Department of Health &amp; Human Services</td>
</tr>
<tr>
<td>Charles County</td>
<td>County Department of Health &amp; Human Services</td>
</tr>
<tr>
<td>Harford County</td>
<td>County Department of Health &amp; Human Services</td>
</tr>
<tr>
<td>Howard County</td>
<td>County Department of Health &amp; Human Services</td>
</tr>
<tr>
<td>Kent County</td>
<td>County Department of Health &amp; Human Services</td>
</tr>
<tr>
<td>Prince George's County</td>
<td>County Department of Health &amp; Human Services</td>
</tr>
<tr>
<td>Frederick County</td>
<td>County Department of Health &amp; Human Services</td>
</tr>
<tr>
<td>Howard County</td>
<td>County Department of Health &amp; Human Services</td>
</tr>
<tr>
<td>Kent County</td>
<td>County Department of Health &amp; Human Services</td>
</tr>
<tr>
<td>Prince George's County</td>
<td>County Department of Health &amp; Human Services</td>
</tr>
<tr>
<td>Frederick County</td>
<td>County Department of Health &amp; Human Services</td>
</tr>
<tr>
<td>Howard County</td>
<td>County Department of Health &amp; Human Services</td>
</tr>
<tr>
<td>Kent County</td>
<td>County Department of Health &amp; Human Services</td>
</tr>
<tr>
<td>Prince George's County</td>
<td>County Department of Health &amp; Human Services</td>
</tr>
<tr>
<td>Frederick County</td>
<td>County Department of Health &amp; Human Services</td>
</tr>
<tr>
<td>Howard County</td>
<td>County Department of Health &amp; Human Services</td>
</tr>
<tr>
<td>Kent County</td>
<td>County Department of Health &amp; Human Services</td>
</tr>
<tr>
<td>Prince George's County</td>
<td>County Department of Health &amp; Human Services</td>
</tr>
</tbody>
</table>

**Resources**

Appendix C

Maryland Health Homes Provider Manual

Appendix C-5
# Resource Finders

<table>
<thead>
<tr>
<th>Resource Finder</th>
<th>Maryland Health Home Services</th>
<th>Maryland Health Home Services</th>
</tr>
</thead>
<tbody>
<tr>
<td>Maryland.gov</td>
<td>P: 443-901-1550</td>
<td>Maryland Health Home Services</td>
</tr>
<tr>
<td>Maryland.gov</td>
<td>P: 800-332-6347</td>
<td>Maryland Health Home Services</td>
</tr>
</tbody>
</table>

# Public Agencies

<table>
<thead>
<tr>
<th>Agency</th>
<th>Location</th>
<th>Contact Information</th>
<th>Website</th>
</tr>
</thead>
<tbody>
<tr>
<td>Queen Anne's County Health Department</td>
<td>Queen Anne's County</td>
<td>P: 410-758-0720</td>
<td><a href="mailto:qawebmas-ter@dhmh.state.md.us">qawebmas-ter@dhmh.state.md.us</a></td>
</tr>
<tr>
<td>St. Mary's County Health Department</td>
<td>St. Mary's County</td>
<td>P: 301-475-4330</td>
<td><a href="http://www.smchd.org/">http://www.smchd.org/</a></td>
</tr>
<tr>
<td>Talbot County Health Department</td>
<td>Talbot County</td>
<td>P: 410-819-5600</td>
<td><a href="mailto:webmaster@talbothealth.org">webmaster@talbothealth.org</a></td>
</tr>
<tr>
<td>Wicomico County Health Department</td>
<td>Wicomico County</td>
<td>P: 410-749-1244</td>
<td><a href="http://www.wicomicohealth.org/index.aspx?pageId=1">http://www.wicomicohealth.org/index.aspx?pageId=1</a></td>
</tr>
<tr>
<td>Worcester County Health Department</td>
<td>Worcester County</td>
<td>P: 410-632-1100</td>
<td><a href="http://worcesterhealth.info/">http://worcesterhealth.info/</a></td>
</tr>
<tr>
<td>Washington County Health Department</td>
<td>Washington County</td>
<td>P: 240-313-3200</td>
<td><a href="mailto:wash.health@maryland.gov">wash.health@maryland.gov</a></td>
</tr>
</tbody>
</table>

# Buprenorphine Physician & Treatment Program Locator - SAMHSA

<table>
<thead>
<tr>
<th>Buprenorphine Physician &amp; Treatment Program Locator</th>
<th>SAMHSA</th>
<th>Maryland Health Home Services</th>
</tr>
</thead>
<tbody>
<tr>
<td><a href="http://buprenorphine.samhsa.gov/pis/pisbwns%E8%8F%85octor=MD">http://buprenorphine.samhsa.gov/pis/pisbwns菅octor=MD</a> provider=Search Process Query=SearchMain1=</td>
<td>Maryland Health Home Services</td>
<td>Maryland Health Home Services</td>
</tr>
</tbody>
</table>

# Mental Health Association of Maryland

<table>
<thead>
<tr>
<th>Mental Health Association of Maryland</th>
<th>Maryland</th>
<th>Contact Information</th>
</tr>
</thead>
<tbody>
<tr>
<td>Maryland</td>
<td>Maryland</td>
<td>P: 443-901-1550</td>
</tr>
</tbody>
</table>

# Resources

<table>
<thead>
<tr>
<th>Resource</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>P:	800-332-6347</td>
<td>Maryland Health Home Services</td>
</tr>
<tr>
<td>P:	410-758-0720</td>
<td>Maryland Health Home Services</td>
</tr>
<tr>
<td>P:	301-475-4330</td>
<td>Maryland Health Home Services</td>
</tr>
<tr>
<td>P:	410-819-5600</td>
<td>Maryland Health Home Services</td>
</tr>
<tr>
<td>P:	410-749-1244</td>
<td>Maryland Health Home Services</td>
</tr>
<tr>
<td>P:	410-632-1100</td>
<td>Maryland Health Home Services</td>
</tr>
<tr>
<td>P:	240-313-3200</td>
<td>Maryland Health Home Services</td>
</tr>
<tr>
<td>P:	800-332-6347</td>
<td>Maryland Health Home Services</td>
</tr>
<tr>
<td>P:	443-901-1550</td>
<td>Maryland Health Home Services</td>
</tr>
</tbody>
</table>

# Health Departments

<table>
<thead>
<tr>
<th>Health Department</th>
<th>Contact Information</th>
</tr>
</thead>
<tbody>
<tr>
<td>Queen Anne's County Health Department</td>
<td>P: 410-758-0720</td>
</tr>
<tr>
<td>St. Mary's County Health Department</td>
<td>P: 301-475-4330</td>
</tr>
<tr>
<td>Talbot County Health Department</td>
<td>P: 410-819-5600</td>
</tr>
<tr>
<td>Wicomico County Health Department</td>
<td>P: 410-749-1244</td>
</tr>
<tr>
<td>Worcester County Health Department</td>
<td>P: 410-632-1100</td>
</tr>
<tr>
<td>Washington County Health Department</td>
<td>P: 240-313-3200</td>
</tr>
</tbody>
</table>

# Health Finders

<table>
<thead>
<tr>
<th>Health Finder</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>MD.gov</td>
<td>Find a Provider</td>
</tr>
</tbody>
</table>

# Provider Directories

<table>
<thead>
<tr>
<th>Provider Directory</th>
<th>Contact Information</th>
</tr>
</thead>
<tbody>
<tr>
<td>Washington County Health Department</td>
<td>P: 240-313-3200</td>
</tr>
<tr>
<td>Talbot County Health Department</td>
<td>P: 410-819-5600</td>
</tr>
<tr>
<td>Somerset County Health Department</td>
<td>P: 443-973-5600</td>
</tr>
<tr>
<td>Queen Anne's County Health Department</td>
<td>P: 410-758-0720</td>
</tr>
</tbody>
</table>

# Public Agencies

<table>
<thead>
<tr>
<th>Public Agency</th>
<th>Contact Information</th>
</tr>
</thead>
<tbody>
<tr>
<td>MD.gov</td>
<td>Find a Provider</td>
</tr>
<tr>
<td>St. Mary's County Health Department</td>
<td>P: 301-475-4330</td>
</tr>
<tr>
<td>Talbot County Health Department</td>
<td>P: 410-819-5600</td>
</tr>
<tr>
<td>Washington County Health Department</td>
<td>P: 240-313-3200</td>
</tr>
<tr>
<td>Queen Anne's County Health Department</td>
<td>P: 410-758-0720</td>
</tr>
<tr>
<td>Somerset County Health Department</td>
<td>P: 443-973-5600</td>
</tr>
</tbody>
</table>

# Resources

<table>
<thead>
<tr>
<th>Resource</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>MD.gov</td>
<td>Find a Provider</td>
</tr>
<tr>
<td>St. Mary's County Health Department</td>
<td>P: 301-475-4330</td>
</tr>
<tr>
<td>Talbot County Health Department</td>
<td>P: 410-819-5600</td>
</tr>
<tr>
<td>Washington County Health Department</td>
<td>P: 240-313-3200</td>
</tr>
<tr>
<td>Queen Anne's County Health Department</td>
<td>P: 410-758-0720</td>
</tr>
</tbody>
</table>

# Public Agencies

<table>
<thead>
<tr>
<th>Public Agency</th>
<th>Contact Information</th>
</tr>
</thead>
<tbody>
<tr>
<td>MD.gov</td>
<td>Find a Provider</td>
</tr>
<tr>
<td>St. Mary's County Health Department</td>
<td>P: 301-475-4330</td>
</tr>
<tr>
<td>Talbot County Health Department</td>
<td>P: 410-819-5600</td>
</tr>
<tr>
<td>Washington County Health Department</td>
<td>P: 240-313-3200</td>
</tr>
<tr>
<td>Queen Anne's County Health Department</td>
<td>P: 410-758-0720</td>
</tr>
</tbody>
</table>

# Resources

<table>
<thead>
<tr>
<th>Resource</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>MD.gov</td>
<td>Find a Provider</td>
</tr>
<tr>
<td>St. Mary's County Health Department</td>
<td>P: 301-475-4330</td>
</tr>
<tr>
<td>Talbot County Health Department</td>
<td>P: 410-819-5600</td>
</tr>
<tr>
<td>Washington County Health Department</td>
<td>P: 240-313-3200</td>
</tr>
<tr>
<td>Queen Anne's County Health Department</td>
<td>P: 410-758-0720</td>
</tr>
</tbody>
</table>

# Public Agencies

<table>
<thead>
<tr>
<th>Public Agency</th>
<th>Contact Information</th>
</tr>
</thead>
<tbody>
<tr>
<td>MD.gov</td>
<td>Find a Provider</td>
</tr>
<tr>
<td>St. Mary's County Health Department</td>
<td>P: 301-475-4330</td>
</tr>
<tr>
<td>Talbot County Health Department</td>
<td>P: 410-819-5600</td>
</tr>
<tr>
<td>Washington County Health Department</td>
<td>P: 240-313-3200</td>
</tr>
<tr>
<td>Queen Anne's County Health Department</td>
<td>P: 410-758-0720</td>
</tr>
</tbody>
</table>
### Resources

<table>
<thead>
<tr>
<th>Video</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td><a href="http://www.youtube.com/watch?v=HmYSC8zzMR4&amp;feature=youtu.be">What You Need To Know About Chlamydia</a></td>
<td>Video about chlamydia</td>
</tr>
<tr>
<td><a href="http://networkofcare.org/splash.aspx?state=maryland">Treatment of Opioid Use Disorder</a></td>
<td>Information on opioid use disorder treatment</td>
</tr>
<tr>
<td><a href="http://www.mdcsl.org/advantagecallback.asp?template=map_search">Maryland Community Services Locator (MDCSL)</a></td>
<td>Community services locator</td>
</tr>
<tr>
<td><a href="https://www.treatmentmatch.org/patients.cfm">National Alliance for the Advocates of Buprenorphine Treatment</a></td>
<td>Information on buprenorphine treatment</td>
</tr>
<tr>
<td><a href="http://adaa.dhmh.maryland.gov/SitePages/County%20Coordinators%20and%20HG%208-505%20Evaluators.aspx">County Coordinators and HG 8-505 Evaluators</a></td>
<td>Information on county coordinators and HG 8-505 evaluators</td>
</tr>
<tr>
<td><a href="http://www.mdcoalition.org/resources/organizations">Maryland Coalition for Families for Children’s Mental Health</a></td>
<td>Information on mental health for children</td>
</tr>
<tr>
<td><a href="https://www.treatmentmatch.org/patients.cfm">Alliance for the Advocates of Buprenorphine Treatment</a></td>
<td>Information on buprenorphine treatment</td>
</tr>
<tr>
<td><a href="https://www.treatmentmatch.org/patients.cfm">National Alliance for the Advocates of Buprenorphine Treatment</a></td>
<td>Information on buprenorphine treatment</td>
</tr>
<tr>
<td><a href="http://www.mdcsl.org/advantagecallback.asp?template=map_search">Maryland Health Home</a></td>
<td>Information on health homes</td>
</tr>
</tbody>
</table>

### Alcohol and Drug Abuse Administration (ADAA) Resources

<table>
<thead>
<tr>
<th>Resource</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>[ADAA Resource Directory](<a href="http://adaa.dhmh.maryland.gov/SitePages/ADAA-Re">http://adaa.dhmh.maryland.gov/SitePages/ADAA-Re</a> sourceDirectory.aspx)</td>
<td>Information on alcohol and drug abuse resources</td>
</tr>
<tr>
<td><a href="http://networkofcare.org/splash.aspx?state=maryland">Network of Care</a></td>
<td>Information on mental health services</td>
</tr>
<tr>
<td><a href="http://www.mdcoalition.org/resources/organizations">Maryland Coalition for Families for Children’s Mental Health</a></td>
<td>Information on mental health for children</td>
</tr>
<tr>
<td><a href="https://www.treatmentmatch.org/patients.cfm">Alliance for the Advocates of Buprenorphine Treatment</a></td>
<td>Information on buprenorphine treatment</td>
</tr>
<tr>
<td><a href="http://www.mdcsl.org/advantagecallback.asp?template=map_search">Maryland Health Home</a></td>
<td>Information on health homes</td>
</tr>
</tbody>
</table>
Health Home Participant Information Sharing Consent Form

By signing this form, you agree to be in the ___________________________ Health Home.
To be in a Health Home, health care providers and other people involved in your care need to be able to talk to each other about your care and share your health information with each other to give you better care. While being in a Health Home will help make sure you get the care you need, you will still be able to get health care and health insurance even if you do not sign this form or do not want to be in the ___________________________ Health Home.

This form lets the Health Home partners listed at the end of this form to get your health information in order to improve your care. The partners may get your health information including your health records and some prescription drug information. The partners listed on this form may get, see, read, copy, and share ALL of your health information that they need to give you care, manage your care, or study your care to make health care better for participants. The health information they may get, see, read, copy and share may be from before and after the date you sign this form.

Your health records may have information about illnesses or injuries you had or may have had before; test results, like X-rays or blood tests; and the medicines you are now taking or have taken before. Your health records may also have information on:

1. Alcohol or drug use programs which you are in now or were in before as a patient;
2. Family planning services like birth control and abortion;
3. Inherited diseases;
4. HIV/AIDS;
5. Sexually-transmitted diseases and treatment; and
6. Mental health conditions

The partners may give your health information to your other health care providers or other people involved in your care. Your health information is private and cannot be given to other people without your express consent under Maryland and U.S. laws and rules. Some special laws cover care for HIV/AIDS, mental health records, and drug and alcohol use. The partners that can get and see your health information must obey all these laws. They cannot share your information unless you agree or the law says they can give the information to other people. This is true if your health information is on a computer system or on paper.

Please read all the information on this form before you sign it.
I AGREE to be in the ________________________________ Health Home and agree that all of the Health Home partners listed at the end of this form may receive my health information through paper or electronic means if they need the information to give or manage my care, check if I am in a health plan and what it covers, to confirm whether I am in a Health Home program, or to study information to improve the care of all patients. I understand this Consent Form takes the place of other Consent Forms I may have previously signed to share my health information, except for my Maryland Medicaid form. I can change my mind and take back my consent at any time by signing a Withdrawal of Consent Form and giving it to one of the Health Home partners.

DETAILS ABOUT PATIENT INFORMATION AND THE CONSENT PROCESS

1. How will partners use my information?
If you agree, partners will use your health information to:

• Give you health care and manage your care;
• Check if you have health insurance, belong to a Health Home, and what it pays for; and
• Study and improve health care for all participants.

The choice you make does NOT let health insurers see your information so they can decide to give you health insurance or pay your bills. You can make that choice in a separate form that health insurers must use.

2. Where does my health information come from?
Your health information comes from places and people that gave you health care or health insurance in the past. These may include hospitals, doctors, drugstores, laboratories, health plan companies, the Medicaid program, and other groups that share health information. You can get a list of all the places and people by calling ____________________________ or talking to your care manager.

3. What laws and rules cover how my health information can be shared?
These laws and regulations are Health-General Article, Title 4, Subtitle 3, Annotated Code of Maryland; and the federal Health Insurance Portability and Accountability Act (HIPAA) of 1996, 45 CFR Parts 160 and 164 and the federal confidentiality regulations 42 CFR Part 2.

4. If I agree, who can get and see my information?
The only people who can see your health information are those who you agree can get and see it, like doctors and other people who work for a Health Home partner and who are involved in your health care; health
care providers who are working for a Health Home partner who is giving you care; and people who work for a Health Home partner who is giving you care to help them check your health insurance or to study and make health care better for all patients.

When you get care from a person who is not your usual doctor or provider, like a new drugstore, new hospital, or other provider, some information, like what your health plan pays for or the name of your Health Home provider may be given to them or seen by them.

5. What if a person uses my information and I didn’t agree to let them use it?
If you think a person used your information, and you did not agree to give the person your information, call the Medicaid Helpline at 1-800-541-2831.

6. How long does my consent last?
Your consent will last until the day you take back your consent, or if you leave the Health Home program, or if the Health Home stops operating.

7. What if I change my mind later and want to take back my consent?
You can take back your consent at any time by signing a Withdrawal of Consent Form and giving it to one of the Health Home partners. If you agree to share your information, all Health Home partners listed at the end of this form will be able to get your health information. If you do not wish the Health Home partners listed on this form to get your health information, you need to take away your consent from the Health Home program. You can get this form by calling _______________. Your care manager will help you fill out this form if you want. Note: Even if you decide later to take back your consent, providers who already have your information do not have to give your information back to you or take it out of their records.

8. How do I get a copy of this form?
You can have a copy of this form after you sign it.

Participant Name________________________________________
Participant Signature____________________________________  Date____________________________

Please submit names of Participating Partners on the following page and attach additional pages if necessary.
<table>
<thead>
<tr>
<th>Name of Participating Partner</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Maryland Medicaid Health Home Provider Application

1. Applicant Information:

NPI: ___________________________ Medicaid Provider Number: ___________________________

Organization Name: ___________________________

Primary Organization Address: ___________________________

City: ___________________________ State: ___________________________ Zip Code: ___________________________

County: ___________________________ Telephone Number: ___________________________ Fax Number: ___________________________

County Code: ___________________________ Website: ___________________________

Provider Type (check all that apply): □ Adult PRP  □ Child PRP  □ MT  □ OTP

For child PRP providers, list number of years of experience providing PRP services to children: ___________________________

Federal Employer Identification Number (EIN): ___________________________

Name of EIN Owner: ___________________________ Fiscal Year End Date: ___________________________

OHCQ Registration Number or Letter of Exemption: ___________________________ Date Issued: ___________________________ Expiration Date: ___________________________

Pay-To-Address: ___________________________

City: ___________________________ State: ___________________________ Zip Code: ___________________________

Organization Contact Person: ___________________________

Title: ___________________________ Telephone Number: ___________________________

Fax Number: ___________________________ Email Address: ___________________________

Providers with multiple sites, please list all sites that will offer Health Home services, if none, skip to Section 2. Please attach an additional sheet if necessary.

Practice Address #2:

City: ___________________________ State: ___________________________ Zip Code: ___________________________ County Code: ___________________________

Telephone Number: ___________________________ Fax Number: ___________________________

NPI: ___________________________

Practice Address #3:

City: ___________________________ State: ___________________________ Zip Code: ___________________________ County Code: ___________________________

Telephone Number: ___________________________ Fax Number: ___________________________

NPI: ___________________________
2. **Health Home Accreditation**

Please check the appropriate box regarding the status of your organization’s Health Home accreditation.

- [ ] Provider currently has the Commission on Accreditation of Rehabilitation Facilities’ (CARF) Health Home accreditation for all sites offering Health Home services. Please attach a copy of the CARF certificate documenting all programs and sites accredited.

  Date Issued: ___________________________  Expiration Date: ___________________________

- [ ] Provider does not yet have CARF Health Home accreditation: If this option is selected, must attach CARF Letter of Intent to survey for the Health Home.

  Date Issued: ___________________________  Expiration Date: ___________________________

- [ ] Provider is currently accredited by The Joint Commission and will apply for the Behavioral Health Home certification through the Joint Commission once available.

  Date Issued: ___________________________  Expiration Date: ___________________________

3. **Consortium:**

Will this application include a consortium agreement with another agency?

- [ ] Yes  
- [ ] No  

If yes, sections 4b through 5 must be submitted jointly.

4. **Health Home Staffing:**

A. What is your organization’s current number of Medicaid enrollees engaged in PRP, MT, or OTP services?

B. Based on this Medicaid enrollment number, please provide the required staffing levels your organization will maintain for the following Health Home positions. Review the attached application instructions for an explanation of how to determine staff levels required for a given enrollment number.

1) Health Home Director: ___________________________

2) Health Home Care Manager: ___________________________

3) Physician or Nurse Practitioner Consultant: ___________________________

4) Administrative support staff: ___________________________

C. Provide the job descriptions that will be used to recruit the Health Home staff, including the qualifications and responsibilities of each position:

1) Health Home Director: ___________________________

2) Health Home Care Manager: ___________________________

3) Physician or Nurse Practitioner Consultant: ___________________________

4) Administrative support staff: ___________________________
5. **Health Home Provider Standards:**

Describe the systems and protocols your Health Home will use to meet each of the core service requirements and functional components. The detailed description should include the staff performing the tasks, process, procedure, and outcome evaluation.

1) Provide quality-driven, cost-effective, culturally appropriate, and person- and family-centered Health Home services:


2) Coordinate and provide access to high-quality health care services informed by evidence-based clinical practice guidelines:


3) Coordinate and provide access to preventive and health promotion services, including prevention of mental illness and substance use disorders:


4) Coordinate and provide access to mental health and substance abuse services:


5) Coordinate and provide access to comprehensive care management:


6) Coordinate and provide access to care coordination:


7) Coordinate and provide access to transitional care across settings (transitional care includes appropriate follow-up from inpatient to other settings, such as participation in discharge planning and facilitating transfer from a pediatric to an adult system of care):


8) Coordinate and provide access to chronic disease management, including self-management support to individuals and their families:


9) Coordinate and provide access to individual and family supports, including referral to community, social support, and recovery services


10) Coordinate and provide access to long-term care supports and services:

11) Develop a person-centered care plan for each enrollee that coordinates and integrates all of his or her clinical and non-clinical health-care related needs and services:

12) Demonstrate a capacity to use HIT to link services, facilitate communication among team members and between the health team and individual and family caregivers, and provide feedback to practices, as feasible and appropriate:

13) Establish a continuous quality improvement program, and collect and report on data that permits an evaluation of increased coordination of care and chronic disease management on individual-level clinical outcomes, experience of care outcomes, and quality of care outcomes at the population level:

6. HIT, Reporting, and Evaluation:

A. Please answer the following questions regarding your organization’s health information technology (HIT) capabilities:

1) Please describe your HIT capacity, if any, including but not limited to EHR and electronic care management tools.

2) Your organization is required to enroll with the Chesapeake Regional Information System for our People (CRISP) Encounter Notification System to receive alerts of patient admissions, discharges, or transfers in a hospital or emergency department setting?

Provide your organization’s CRISP Identification number:

If pending, attach documentation that you have begun the enrollment process.

7. Attestations:

Health Home applicants must attest to the following:

1) Health Home services will include coordination of care and services post critical events (such as emergency department use, hospital inpatient admission, and hospital inpatient discharge).

☐ Yes ☐ No

2) Health Home services will include language access/translation capability.

☐ Yes ☐ No

3) Health Homes will offer 24 hour, 7 days a week on call and crisis intervention services by telephone.

☐ Yes ☐ No

4) Health Home services will include crisis intervention.

☐ Yes ☐ No
5) Health Home services will include links to acute and outpatient medical, mental health, and substance abuse services.
   □ Yes   □ No

6) Health Home services will include links to community-based social support services (including housing services).
   □ Yes   □ No

7) Health Home services will include beneficiary consent for program enrollment and for sharing of patient information and treatment.
   □ Yes   □ No

8) The Health Home will not bill the State until staffing requirements are met and service provision begins.
   □ Yes   □ No

9) The Health Home will notify the State of any changes in Health Home staff.
   □ Yes   □ No

10) The Health Home agrees to participate in CMS required evaluation activities.
    □ Yes   □ No

11) The Health Home will engage in periodic reporting as required by the State including submitting monthly online eMedicaid reports documenting Health Home service delivery and enrollees' health and social outcomes
    □ Yes   □ No

8. Rights of the State:

A. The State reserves all rights generally afforded to the State in contracting with Medicaid providers, pursuant to Title XIX and Title XXI of the Social Security Act, Health-General, Title 15, Annotated Code of Maryland and state regulations promulgated there under.

B. The State reserves the following rights specifically regarding the Health Home program:
   1) The State reserves the right to assign beneficiaries to a specific Health Home.
   2) The State reserves the right to cancel a Health Home provider’s approved status based on failure of the provider to provide Health Home services in accordance with Maryland Health Home regulations (COMAR 10.09.33) provide quality Health Home services to its clients, or on other significant findings determined by the State.
   3) The State reserves the right to cancel the Health Home program at any time for lack of funding, and/or if, after evaluation of the program, desired results in quality, efficiency, and decreased costs are not shown, or any other reason determined by the State.

9. Signature:

By signing below, the signatory confirms that he or she has read and understands all information included in this application, and affirms that all information entered is true and accurate. The signatory should be an authorized representative of the applicant organization.

Authorized Signature ______________________  Title ______________________  Date ___________
Instructions for Completing the Maryland Medicaid

Health Home Provider Application

MARYLAND MEDICAID PROVIDER ENROLLMENT
Providers interested in becoming Health Homes must first complete a Maryland Medicaid Provider application and agreement if they are not already enrolled in Medicaid. If already a Medicaid provider, skip this section and refer to the Health Home Application Section #1 below.

Provider Application may be found at:
http://dhmh.maryland.gov/bhd/Documents/Provider_Application.pdf

Provider Agreement may be found at:
http://dhmh.maryland.gov/bhd/Documents/Provider_Agreement.pdf

Mail completed application and agreement to:
Michael Cimmino
Maryland Department of Health and Mental Hygiene
Office of Health Services
201 West Preston Street, Room 128D
Baltimore, Maryland 21201

SECTION #1
HEALTH HOME APPLICANT INFORMATION

Enter the National Provider Identification (NPI) and the Medicaid Provider number of the group.

Enter the organization name, address, telephone and fax number of the primary practice.

Enter the appropriate two-digit code for county of your business or practice location. A listing of the county codes is provided for your reference at the end of these instructions.

Enter the website address (if applicable).

Check the appropriate box for provider type. If a child PRP provider, list the number of years providing PRP services to children.

Enter the Federal Employer ID Number (EIN) and the name of the EIN Owner.

Enter the Office of Health Care Quality (OHCQ) Registration Number, issue date and expiration date. Note that if the date on your certification has expired you must contact the Substance Abuse Certification Unit at 410-402-8054. Hospital-based providers may be exempt from this requirement.

If you have a current Letter of Exemption from the Alcohol and Drug Abuse Administration, enter the issue date and expiration date.
Enter the Pay-To-Address, for your Medicaid related correspondence and remittance advices mailed. If you leave this blank, your checks will be mailed to the primary practice location entered earlier in the application.

Enter contact name, title, telephone and fax number, and include a valid email address.

Enter other locations where you serve this population.

SECTION #2
Health Home Accreditation

Check the appropriate box regarding accreditation.

If you currently have CARF Health Home Accreditation, enter the CARF Certificate issue and expiration dates.

If you do not currently have CARF Health Home Accreditation but are in the process, attach a CARF letter of Intent to Survey for the Health Home.

If you are currently accredited by The Joint Commission and will pursue The Joint Commission Behavioral Health Home certification when it becomes available, enter the Certificate issue and expiration dates.

SECTION #3
Consortium

Check the appropriate box. If providing Health Home services as a consortium for the purpose of staff sharing, both agencies should submit an individual application. However, sections 4b through 5 will be submitted jointly.

SECTION #4
Health Home Staffing

4A. Enter your organization’s current number of Medicaid enrollees receiving PRP, MT and OTP services; this should include all sites that are planning to become Health Homes.

4B. Based on the Medicaid enrollment number entered in 4A and Health Home COMAR regulations (10.09.33), enter the staffing levels required for each position. Consortium providers will complete this information based on the combined number of Medicaid enrollees and the shared staff. Health Home positional requirements are as follows:

Health Home Care Manager-At minimum, the Health Home shall maintain Health Home Care Manager staff at a ratio of .5 FTE per 125 participants. Among providers with more than 1 FTE care manager, the initial 1FTE care manager role must be filled by a nurse, while subsequent staff in this role may be physicians’ assistants.

Health Home Director-At minimum, the Health Home shall maintain a Health Home Director at a ratio of .5 FTE per 125 Health Home participants. Health Homes with less than 125 participants may employ 1 FTE individual to serve as both the Health Home Care Manager and Health Home Director, provided that individual meets the requirements for
both positions. Health Homes with 375 or more participants, requiring more than 1 FTE
Health Home Director, may choose to designate a Lead Health Home Director and
subsequent Deputy Directors or other key management staff.

Physician or Nurse Practitioner-At minimum, the Health Home shall maintain Physician or
Nurse Practitioner services at a ratio of one and one half (1.5) hours per Health Home
participant per 12-month period.

Staffing levels for organizations with multiple sites can be based on the overall population and
shared between sites. An explanation of how staff will be shared should be submitted with the
application.

4C. Job descriptions should be submitted with the application for each position.

SECTION #5
Health Home Provider Standards

The systems and protocols should include detailed descriptions of the procedure for meeting the
standard or requirement. For example, it should describe:

- The goal, component or requirement,
- The staff that will perform it,
- How will the need be identified,
- Procedure for completing,
- How will outcome be assessed,
- What is process for evaluation, and
- The method for documentation.

In care management, or transitional care, the following is an example of what should be
completed in utilizing the CRISP notifications:

- Who will receive the notification emails
- What are parameters for responding (i.e. 24-48 hours for emergency room visits)
- Who is responsible for outreach
- What type of outreach
- What strategies will be used when client does not respond to outreach attempts,
- Who will monitor outcomes and follow up as needed.

If attaching additional documents, please clearly reference the section and associated standard.

SECTION #6
HIT, Reporting, and Evaluation

Check the appropriate box for each question. Provide CRISP and Value Options identification
numbers, if applicable.
SECTION #7
Attestations

Check the appropriate box for each attestation question.

An authorized staff person should sign the attestations, including their title. Print a copy of the page; sign, scan and return with application. Electronic signatures are accepted.

SECTION #8
Rights of the State

Check the box to indicate you have read and understand the Rights of the State.

COUNTY CODES

<p>| | | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>01</td>
<td>Allegany</td>
<td>07</td>
<td>Cecil</td>
<td>13</td>
</tr>
<tr>
<td>02</td>
<td>Anne Arundel</td>
<td>08</td>
<td>Charles</td>
<td>14</td>
</tr>
<tr>
<td>03</td>
<td>Baltimore County</td>
<td>09</td>
<td>Dorchester</td>
<td>15</td>
</tr>
<tr>
<td>04</td>
<td>Calvert</td>
<td>10</td>
<td>Frederick</td>
<td>16</td>
</tr>
<tr>
<td>05</td>
<td>Caroline</td>
<td>11</td>
<td>Garrett</td>
<td>17</td>
</tr>
<tr>
<td>06</td>
<td>Carroll</td>
<td>12</td>
<td>Harford</td>
<td>18</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>20</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>21</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>22</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>23</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>30</td>
</tr>
</tbody>
</table>

Submit completed application and all required documents to dhmh.healthhomes@maryland.gov.
The Health Home consortium addendum allows providers to share Health Home staff and thus costs. The consortium is not limited to providers with less than 125 enrollees.

The consortium is limited to agreements between two (2) providers. In areas affected by shortages in health care professionals, three (3) agencies may enter into an agreement, subject to Departmental approval.

The consortium is contingent upon geographic proximity; agencies that wish to form a consortium must be physically located within 50 miles of each. Exceptions to the geographic proximity requirement are subject to Departmental approval.

Participants will be served at the location from which they currently receive PRP, OMT, or MTS services. Each provider is responsible for individual billing and eMedicaid documentation.

Staff sharing is limited to the following clinical positions: Registered Nurse, Nurse Practitioner and Physician. Professionals in consortiums that serve adults and children must be trained to serve both populations; documentation of such training must be provided and is subject to Department approval.

Shared staff should be given dual access for utilization of eMedicaid.

Shared Staff should participate in team meetings with both agencies.

The consortium must agree to have policies and procedures that are consistent across agencies and available to all staff. Additionally, a community resource manual should be developed for each agency.

The consortium agreement must include the following components:

1. The goals and objectives;
2. An effective date and period covered by the agreement;
3. Definitions included in the agreement. It is permissible to state “As per COMAR 10.09.33” if no additional definitions are utilized;
4. The target populations to be served, especially significant if multiple populations are being served. For example, if a PRP that serves children links with an OMT, then the rationale for such a consortium must be included;
5. A list of professional credentials needed to successfully serve adults and children;
6. A description of the procedures for information-sharing between agencies and access to records; including a confidentiality agreement;
7. A description of how a breach of confidentiality will be addressed. The description must include a statement that mentions that DHMH, Health Home staff ____________, 410-767-____ will be notified immediately;
8. A description of management of shared staff, including:
   • Who will be responsible for verifying credentials, hiring and evaluating?
   • Who will be responsible for clinical supervision?
   • Who will oversee nonclinical matters, such as work hours and absences?
   • How will payment for their services be handled?
   • Where and when will work space be provided?
   • Who will order and pay for supplies?

9. A description of documentation of time exclusively dedicated to the planning and delivery of Health Home services;

10. A brief description of employee orientation for shared staff.

11. A description of emergency response availability and/or referral processes;

12. A description of the procedures for resolving operational problems and/or disagreements with minimal disruption to service provision;

13. A sample termination agreement that specifies a 60 day notice for foreseeable circumstances. The agreement must also include procedures to notifying DHMH and Health Home staff of immediate, unforeseen, or urgent resignation or termination; and

14. A description of the financial agreement, including how shared staff services will be reimbursed.
Health Home Program Assessment

Health Home providers must complete this assessment on a biannual basis, every 6 months upon gaining approval as a health Home. The form should be completed in full and submitted to the Department at dhmh.healthhomes@maryland.gov.

1. Date:

2. Total Health Home enrollment:

3. Staffing:
   
   • Health Home Director(s)
     
     | Name | FTE |
     |------|-----|
     |      |     |
     |      |     |
     |      |     |
     |      |     |
     |      |     |

   • Health Home Care Manager(s)
     
     | Name | FTE |
     |------|-----|
     |      |     |
     |      |     |
     |      |     |
     |      |     |
     |      |     |

   Physician or Nurse Practitioner Consultant(s)

     | Name | Staffing Level |
     |------|----------------|
     |      |                |
     |      |                |
     |      |                |

4. Summary of quality improvement initiatives over the previous six months:
<table>
<thead>
<tr>
<th>Role</th>
<th>Staffing Ratio</th>
<th>Responsibilities</th>
</tr>
</thead>
<tbody>
<tr>
<td>Health Home Director</td>
<td>.5 FTE/125 Enrollees</td>
<td>a. Provides leadership to the implementation and coordination of Health Home activities</td>
</tr>
<tr>
<td></td>
<td></td>
<td>b. Leads practice transformation based on Health Home principles</td>
</tr>
<tr>
<td></td>
<td></td>
<td>c. Develops and maintains working relationships with primary and specialty care providers including inpatient facilities</td>
</tr>
<tr>
<td></td>
<td></td>
<td>d. Monitors Health Home performance at the population and participant level, and leads improvement efforts</td>
</tr>
<tr>
<td></td>
<td></td>
<td>e. Designs and develops prevention and wellness initiatives</td>
</tr>
<tr>
<td>Health Home Care Manager</td>
<td>.5 FTE/125 Enrollees</td>
<td>a. Develops wellness &amp; prevention initiatives</td>
</tr>
<tr>
<td></td>
<td></td>
<td>b. Facilitates health education groups</td>
</tr>
<tr>
<td></td>
<td></td>
<td>c. Participates in the initial care plan development for all assigned Health Home enrollees</td>
</tr>
<tr>
<td></td>
<td></td>
<td>d. Assists in developing care plan health care goals for individuals with co-occurring chronic diseases</td>
</tr>
<tr>
<td></td>
<td></td>
<td>e. Consults with staff about identified health conditions</td>
</tr>
<tr>
<td></td>
<td></td>
<td>f. Assists in contacting medical providers &amp; hospitals for admission/discharge</td>
</tr>
<tr>
<td></td>
<td></td>
<td>g. Provides training on medical diseases, treatments, &amp; medications</td>
</tr>
<tr>
<td></td>
<td></td>
<td>h. Tracks required assessments and screenings</td>
</tr>
<tr>
<td></td>
<td></td>
<td>i. Assists in implementing technology programs &amp; initiatives</td>
</tr>
<tr>
<td></td>
<td></td>
<td>j. Monitors HIT tools &amp; reports for medication adherence and hospital encounters</td>
</tr>
<tr>
<td></td>
<td></td>
<td>k. Monitors &amp; reports services, performance measures &amp; outcomes</td>
</tr>
<tr>
<td>Physician OR Nurse Practitioner Consultant</td>
<td>1.5 hrs/enrollee/yr</td>
<td>a. Reviews and signs off on initial intake assessments</td>
</tr>
<tr>
<td></td>
<td></td>
<td>b. Participates in treatment planning, case reviews</td>
</tr>
<tr>
<td></td>
<td></td>
<td>c. Consults with other practitioners within the Health Home</td>
</tr>
<tr>
<td></td>
<td></td>
<td>d. Consults regarding specific participant health issues</td>
</tr>
<tr>
<td></td>
<td></td>
<td>e. Assists coordination with external providers</td>
</tr>
<tr>
<td></td>
<td></td>
<td>f. Provides training to staff as appropriate</td>
</tr>
<tr>
<td>Admin. Support Staff</td>
<td>Dependent on needs and capacity of provider</td>
<td>a. Tracks referrals</td>
</tr>
<tr>
<td></td>
<td></td>
<td>b. Training and technical assistance</td>
</tr>
<tr>
<td></td>
<td></td>
<td>c. Data management and reporting</td>
</tr>
<tr>
<td></td>
<td></td>
<td>d. Schedules Health Home staff and enrollees</td>
</tr>
<tr>
<td></td>
<td></td>
<td>e. Assists with chart audits for compliance</td>
</tr>
<tr>
<td></td>
<td></td>
<td>f. Reminds enrollees regarding keeping appointments, filling prescriptions, etc</td>
</tr>
<tr>
<td></td>
<td></td>
<td>g. Requests and sends medical records for care coordination</td>
</tr>
</tbody>
</table>
eMedicaid Intake Data

As part of the initial intake process necessary to enroll an individual in Health Home services, Health Home providers will use eMedicaid to report the data elements below. This intake should be informed by an initial biopsychosocial assessment if one has not been performed in the past 6 months, as well as communications with the participant, family members, and staff, as appropriate. Some demographic data is optional, and only baseline data related to conditions with which the individual is diagnosed must be reported. Dropdown options are available for many fields.

### Demographics
- Gender Identity
- Ethnicity
- Race
- Sexual Orientation
- Marital Status
- Consent attestation
- PCP Name
- Primary mental health condition (PRP only)
- Additional mental health conditions (PRP only)
- Age at initial SED diagnosis (PRP children only)
- Attestation of opioid substance use disorder treated with methadone or buprenorphine (OTP only)
- Qualifying risk factors: current tobacco, alcohol, or non-opioid substance use; history of tobacco, alcohol, or non-opioid substance dependence (OTP only)

### Intake
- Care Manager Assigned
- Primary Therapist/Counselor
- Medical Assistance #
- Last Name
- First Name
- Date of Birth

### Chronic Conditions and Associated Baseline Data
- Height
- Weight
- Blood Pressure
- Mental Health Condition(s)
- Substance Use Disorder(s)

Indicate applicable conditions & baselines:
- Asthma- level of severity
- COPD- oxygen dependent (Yes/No)
- Diabetes- HbA1c, glucose tolerance test, LDL-C
- Heart Disease- LDL-c, Blood Pressure
- Hypertension- Blood Pressure
- Overweight and Obesity- physical activity level, blood pressure
- Infectious Disease- HIV/AIDS, Hep-C

### Social Indicators (under 18)
- Education
  - School attendance
  - IEP (yes/no)
- Legal Custody
- Residential Status
- Recent Legal Incidents

### Social Indicators (18+)
- Employment Status
- Educational Attainment
- Residential Status
- Recent Legal Incidents
- Custody Status