I. EXECUTIVE SUMMARY

The Department of Health and Mental Hygiene (DHMH, the Department) is committed to maintaining an effective compliance program in accordance with the Compliance Program Guidance published by the U.S. Department of Health and Human Services Office of the Inspector General (HHS-OIG). The DHMH Corporate Compliance Program (CCP) has been designed to help prevent and detect violations of and compliance with applicable federal and state laws. This policy defines the roles and purpose of the DHMH CCP.

The DHMH CCP consists of: 1) the Inspector General of the DHMH who reports to the Secretary of DHMH; 2) the Chief Compliance Officer, who reports to the DHMH Inspector General on the progress of the program and its efforts; and 3) the DHMH Corporate Compliance Committee, which assists and advises the Chief Compliance Officer on healthcare compliance standards and the DHMH Code of Conduct.

The Division of Corporate Compliance within the DHMH Office of the Inspector General is responsible for administering this program.

II. BACKGROUND

The purpose of the DHMH CCP is to promote conformity with federal and state laws, the Standards of Conduct for Executive Branch Employees, and the DHMH Code of Conduct. More specifically, this policy is intended to promote the detection and prevention of fraud, waste and abuse in rendering health care services to the community, providing quality care to patients and maintaining a professional and informed workforce. The HHS-OIG has issued several guidelines to encourage providers to voluntarily develop Corporate Compliance Programs. These guidelines detail recommendations for Medicare, Medicaid and other health care program providers to develop effective internal controls that promote adherence to applicable federal and state laws and program requirements.

In an effort to incorporate these recommendations, the Department has developed a Corporate Compliance Program and established the DHMH Division of Corporate Compliance to oversee and implement this program. The Chief of the Division serves as the Chief Compliance Officer, and carries out the functions of the position, i.e., providing education and training programs for employees, responding to inquiries from any employee regarding appropriate business practices, and investigating any allegations of possible impropriety.
This version of DHMH Policy 01.03.01 dated August 31, 2016, updates the appearance of the policy and streamlines and simplifies the policy as well as the Code of Conduct. In addition, this version reduces the commitment for the Corporate Compliance Committee to meet twice a year rather than quarterly.


III. POLICY STATEMENTS

A. DEFINITIONS.

1. “Chief Compliance Officer” means the individual designated by the Inspector General and reporting both to the IG and Assistant IG to coordinate the Department’s compliance activities while overseeing and monitoring the implementation and effectiveness of the DHMH CCP.

2. “Corporate Compliance Committee” means a committee established by the Inspector General to advise the Chief Compliance Officer on healthcare compliance standards and, the DHMH Code of Conduct, and to assist in the implementation of the Corporate Compliance Program.

3. “Corporate Compliance Program” means, for the purposes of this program, a mechanism put in place by the Department of Health and Mental Hygiene to achieve the goals of reducing fraud and abuse; improving operational quality; and improving the quality and reducing the costs of health care.

4. “Cumulative Sanction Report” means a list, published by the HHS-Office of Inspector General of individuals excluded from providing services to Medicaid or Medicare recipients.

5. “Sanctioned Individuals” means Health Care providers and their officers, employees and agents who are penalized through disciplinary actions recommended by the Office of Inspector General.

6. “State and Federal Government Authorities” mean officials including, but not limited to, representatives from the State Medicaid Agency, Medicaid Fraud Control Unit (MFCU), Medicare Fiscal Intermediary, HHS-OIG, Health Care Financing Administration (HCFA), Department of Justice (DOJ), and U.S. Attorney’s Office.

B. MISSION STATEMENT.

1. The mission of the Department of Health and Mental Hygiene is to work together to promote and improve the health and safety of all Marylanders through disease prevention, access to care, quality management and community engagement. The CCP furthers this mission by:
a. Educating and training personnel on their legal and ethical obligations under Federal and State laws; and,

b. Ensuring that all policies and procedures applicable to the delivery of quality healthcare are effectively communicated to the Department’s workforce by way of regular reviews and updates of those policies and procedures as deemed appropriate by DHMH management.

2. All employees are expected to conduct the Department’s business in a consistent and professional manner while carrying out the Department’s mission, adhering to the following principles:

a. Perform all activities in compliance with pertinent laws and regulations, including those applying to fraud and abuse, false claims, self-referral prohibitions, anti-trust, employment discrimination, environmental protection, lobbying and political activity, and the Maryland Public Ethics Law;

b. Participate in and promote high standards of business ethics and integrity. DHMH employees must not engage in any activity intended to defraud anyone of money, property or services;

c. Perform all duties accurately and honestly;

d. Maintain appropriate levels of confidentiality as it relates to the public and other DHMH employees by protecting personal information and referring inquiries about individuals to designated officials;

e. Conduct business transactions with suppliers, vendors, contractors and other third parties free from offers or solicitations of gifts and favors, or other improper inducements;

f. Avoid conflicts of interest, in appearance or fact, in the conduct of all activities. In the event that there are conflicts, DHMH employees must take prompt, appropriate action to make full disclosure to the appropriate authorities;

g. Preserve and protect the Department’s assets by making prudent and effective use of resources, property, and accurate financial reporting.

h. Refrain from presenting or causing to be presented, any claim or bill for services not provided, or that the individual knows to be false or fraudulent.

C. DUTIES AND RESPONSIBILITIES OF THE CHIEF COMPLIANCE OFFICER.

The duties and responsibilities of the Chief Compliance Officer shall include, but are not be limited to, the following:
DHMH POLICY 01.03.01 CORPORATE COMPLIANCE PROGRAM
OFFICE OF THE INSPECTOR GENERAL

1. Report to the Inspector General on issues of compliance with the Code of Conduct and CCP procedures;

2. Investigate and report on allegations concerning suspected unethical or improper activities by members of the DHMH workforce or its contractors;

3. Ensure that all affected personnel are kept apprised of proper billing and payment procedures through dissemination of the Code of Conduct, training, and distribution of internal and external updates, guidelines, and other relevant resources;

4. Monitor compliance with federal and other billing requirements when the Department is the provider of services;

5. Monitor the issuance of fraud alerts (advisory opinions, reports, etc.) by the HHS-OIG and as needed, present them to the Committee so that the DHMH Corporate Compliance Policy may be amended in response thereto.

5. Provide guidance and serve as a resource to program and institution directors and local health officers on issues relating to compliance;

6. Maintain a system for the reporting of suspected incidences of fraud, waste, or abuse in the Department, which encourages employees to file complaints without fear of retaliation.

7. Oversee the OIG’s Fraud Hotline.

8. Other duties as assigned by the Inspector General or the Assistant Inspector General.

D. ROLE OF THE CORPORATE COMPLIANCE COMMITTEE.

1. The Chief Compliance Officer will convene a Corporate Compliance Committee to assist in the implementation of the Compliance Program.

   a. The Committee shall meet as needed, but at least twice per year.

   b. The Committee shall be comprised of representatives from throughout the Department, including:

   i. Health Care Financing Administration (Medicaid Programs);
   ii. Behavioral Health Administration (BHA);
   iii. Developmental Disabilities Administration (DDA);
   iv. Public Health Services;
   v. Office of Human Resources (OHR);
   vi. OIG-Division of Internal Audits (IA);
   vii. OIG-Division of Program Integrity (PI);
   viii. Office of Health Care Quality (OHCQ);
   ix. Office of Procurement and Support Services (OPASS); and
   x. Office of Information Technology (OIT).
2. The Chief Compliance Officer and the Committee shall seek legal advice, as needed, from the Office of the Attorney General.

3. The Committee may form subcommittees to address specific issues.

4. After any discovered violation of the Code is addressed, the Chief Compliance Officer, in conjunction with the Committee, shall initiate amendments to the Policy that they believe will prevent any similar violation(s) in the future.

E. THE DHMH CODE OF CONDUCT.

The Division of Corporate Compliance has developed a Code of Conduct (the Code) to provide guidance and assist DHMH personnel to act with integrity and honesty in carrying out their daily operational activities. The Code incorporates standards and strategies to address areas identified as high priority for compliance oversight. From time to time, the Code of Conduct may be amended. The Code of Conduct is an addendum to this Policy.

F. REPORTING BY THE CHIEF COMPLIANCE OFFICER.

In general, the Chief Compliance Officer will make recommendations regarding compliance matters directly to the appropriate DHMH managers. If the Chief Compliance Officer is not satisfied with the action taken in response to the recommendations, he/she shall report such concern to the Inspector General, who may then advise the appropriate Director, Deputy Secretary or the Secretary of DHMH.

G. REPORTING OF VIOLATIONS.

1. The Chief Compliance Officer shall have an “open door” policy to:

   a. Accept from any employee reports of violations or suspected violations of the law or Policy; and

   b. Answer employees’ questions concerning adherence to the law and this policy.


   a. DHMH shall establish and maintain a Corporate Compliance Reporting Hotline (the Hotline) to allow employees direct access to the Chief Compliance Officer, through Hotline attendants, for reporting or questions.

   b. The Hotline telephone number, along with the Corporate Compliance Policy, shall be distributed to all DHMH employees and shall be posted in conspicuous locations throughout all DHMH offices.

   c. The Hotline shall be Limited English Proficient (LEP) compliant consistent with DHMH Policy, whereby individuals calling into the Hotline who are limited in their English proficiency as a result of national origin and/or ancestry, will be provided translation services to the extent that such
services are available either through Departmental staff or an outside vendor as contracted by DHMH, at no fee to the individual.

d. Caller Identification (ID) Numbers:

i. Callers who wish to remain anonymous will be provided with an ID number.

ii. An ID number will identify each individual case.

iii. ID numbers may be used to report additional information and to inquire about the status of an investigation.

iv. All information reported to the Hotline by any DHMH employee shall be kept confidential, to the extent that confidentiality is possible, throughout any resulting investigation.

v. Callers shall be made aware that, despite the Hotline’s efforts to maintain anonymity, a caller’s identity may eventually become known as a result of the investigation.

vi. Except as provided in this policy, no retaliatory action, including employee discipline, shall be taken against an employee or other individual solely on the basis of his or her reporting of information or possible impropriety to the Hotline.

vii. Any DHMH employee who makes an intentionally false statement or otherwise misuses the hotline shall be subject to disciplinary action through the appropriate channels.

H. RESPONSE TO REPORTS OF VIOLATIONS.

The Chief Compliance Officer shall ensure the prompt response to reports of alleged instances of wrongdoing by DHMH employees.

1. Upon the discovery that a material violation of the law or of the Policy may have occurred, the Chief Compliance Officer shall take immediate action to preserve potential evidence, collect additional information on the violation if possible, report the suspected violation to the Inspector General, appropriate law enforcement and regulatory bodies, and consult with the Office of Human Resources regarding appropriate administrative disciplinary action.

2. If an investigation of an alleged violation is undertaken and the integrity of the investigation may be compromised by the on-duty presence of an employee under investigation, the employee may be placed on administrative leave until the investigation is completed.

3. The Chief Compliance Officer and the employee’s supervisors shall take any steps necessary to prevent the destruction of documents or other evidence relevant to the investigation.
4. Following the investigation, disciplinary action will be imposed in accordance with the applicable disciplinary policy.

I. CORPORATE COMPLIANCE EDUCATION PROGRAM.

1. The OIG’s Corporate Compliance Division is responsible for implementing an education program for DHMH employees that shall include training on ethical and legal standards, applicable laws and regulations, coding and billing practices, standards for documentation, and procedures to carry out the Corporate Compliance Policy. The program is intended to provide a good faith effort for the training of all employees with the appropriate level of information and instruction.

2. Each education and/or training program hereunder shall emphasize the importance of compliance with the law and that the DHMH Corporate Compliance Policy may be viewed as a condition of employment with the Department.

3. Program Content

   a. The Chief Compliance Officer shall be responsible for determining the level of Corporate Compliance education needed by particular DHMH employees or classes of employees.

   b. The program shall explain pertinent applicable laws, including, but not limited to,

      i. The False Claims Act;

      ii. The Social Security Act;

      iii. The patient anti-dumping statutes;

      iv. The laws pertaining to the provision of medically necessary items and services provided by DHMH units;

      v. The criminal offenses concerning false statements relating to health care matters;

      vi. The criminal offense of health care fraud;

      vii. The Federal Anti-Referral/Anti-Kickback Laws;

      viii. The Health Insurance Portability and Accountability Act (HIPAA); and

      ix. The Health Information Technology for Economic and Clinical Health Act of 2009 (HITECH).

   c. Each CCP educational program presented by DHMH shall allow for a question and answer period at the end of each session.
d. A program evaluation questionnaire will be administered to solicit feedback on the education provided.

J. AUDITING AND MONITORING.

The CCP will periodically audit and monitor the compliance activities of DHMH and its employees.

1. Regular audits shall evaluate adherence to the Corporate Compliance Policy and determine what, if any, compliance issues exist.

2. Such audits shall be designed and implemented to follow the Corporate Compliance Policy and all applicable federal and state laws. Compliance audits shall be conducted in accordance with comprehensive audit procedures established by the Chief Compliance Officer and may include:
   a. Interviews with relevant personnel;
   b. Reviews as to whether the Corporate Compliance Program’s elements have been satisfied;
   c. Reviews of DHMH records with special attention given to procedures relating to documentation, coding, claim submissions, and reimbursement; and,
   d. Reviews of written materials and documentation used by DHMH staff.

3. Formal audit reports shall be prepared and submitted to Department management so that necessary steps can be taken to correct past problems and prevent them from reoccurring.

4. The Audit Report and other analytical reports shall specifically identify areas where corrective actions are needed and should identify in which cases, if any, subsequent audits or studies would be advisable to ensure that the recommended corrective actions have been implemented and are successful.

K. DHMH WILL NOT EMPLOY OR RETAIN SANCTIONED INDIVIDUALS.

DHMH programs shall not knowingly employ or contract with any individual who, or entity that has been convicted of a criminal offense related to health care or is listed by a Federal agency as debarred, excluded, or otherwise ineligible for participation in federally-funded health care programs, to provide items or services reimbursed by a federal health care program.

In addition, until resolution of such criminal charges or proposed debarment or exclusion, any individual who is charged with criminal offenses related to health care or proposed for exclusion or debarment, shall be removed from direct responsibility for, or involvement in, documentation, coding or billing practices. If resolution results in a felony conviction or exclusion of the individual, DHMH shall take appropriate disciplinary action.
L. DOCUMENTATION.

1. The CCP shall document its efforts to comply with applicable statutes, regulations and federal health care program requirements.

2. All records and reports developed in response to the Corporate Compliance Policy are confidential and shall be maintained by the Compliance Officer in a secure location.

3. All Corporate Compliance Program records shall be managed in accordance with the State’s Records Management Program and the Department’s Records Management Policy. Upon satisfaction of the records management criteria, the Chief Compliance Officer, in consultation with the Office of the Attorney General, shall determine when and if the destruction of such documentation is appropriate.

IV. REFERENCES.

- Health Insurance Portability and Accountability Act (HIPAA); Public Law §104-191 [http://aspe.hhs.gov/admnsimp/pl104191.htm]
- Civil Monetary Penalties Law, 42 USC §1320a7 [http://oig.hhs.gov/fraud/enforcement/cmp/index.asp]
- Federal Anti-Referral/Anti-Kickback Laws [http://oig.hhs.gov/fraud/docs/safeharborregulations/safefs.htm]
- Patient Anti-Dumping Statutes [http://oig.hhs.gov/fraud/docs/alertsandbulletins/frdump.pdf]
V. ADDENDUM.

- DHMH Code of Conduct
  [http://dhmh.maryland.gov/Pages/op02.aspx](http://dhmh.maryland.gov/Pages/op02.aspx)

APPROVED:

[Signature]

Van T. Mitchell, Secretary, DHMH

August 31, 2016
Effective Date
I. INTRODUCTION

The Department of Health and Mental Hygiene (DHMH) is committed to maintaining the highest level of professional and ethical standards in delivering quality health care services to the citizens of Maryland. These standards can only be achieved and sustained through the actions and conduct of all DHMH personnel. DHMH employees have an obligation to familiarize themselves with, and adhere to, all applicable federal and state laws and regulations that apply to the delivery and reimbursement of services provided by DHMH for Medicare and Medicaid.

As part of this effort, DHMH has joined with other State and federal agencies in developing initiatives to prevent potential fraud, abuse and waste in programs funded by Medicare and Medicaid. One specific initiative adopted by the U. S. Department of Health and Human Services is the creation of voluntary corporate compliance programs. DHMH has established the DHMH Corporate Compliance Program and this Code of Conduct to provide guidance to employees on their responsibilities and to help them determine appropriate conduct in performing their duties. The Chief Compliance Officer will oversee and monitor the implementation of the DHMH Corporate Compliance Program. To assist the Chief Compliance Officer, the Corporate Compliance Committee has been created, with representatives from the Attorney General's Office, and various DHMH administrations responsible for providing health care services to citizens, including reimbursements and billing.

While all DHMH employees are obligated to follow this Code, management will provide the information, training and resources needed by staff to comply with applicable federal and state laws, including ethics laws, regulations, and policies. All employees must help create a culture within DHMH that promotes the highest standards of ethics and compliance, and which encourages everyone in DHMH to address concerns consistent with this Code, if and when they arise. Where any question or uncertainty regarding such requirements exists, each affected employee is required to seek guidance from his or her supervisor or the DHMH Chief Compliance Officer.

Each DHMH employee is obligated to conduct himself/herself in a manner to ensure their compliance with the DHMH Code of Conduct.

II. CODE OF CONDUCT OBLIGATIONS

EMPLOYEE OBLIGATIONS
Code of Conduct Addendum

While carrying out the Department’s mission, all employees are expected to conduct the Department’s business in a consistent and professional manner, adhering to the following principles:

1. Perform all activities in compliance with pertinent laws and regulations, including those applying to fraud and abuse, false claims, self-referral prohibitions, anti-trust, employment discrimination, environmental protection, lobbying and political activity, and the Maryland Public Ethics Law;

2. Participate in and promote high standards of business ethics and integrity. DHMH employees must not engage in any activity intended to defraud anyone of money, property or services;

3. Perform all duties accurately and honestly;

4. Maintain appropriate levels of confidentiality as it relates to the public and other DHMH employees by protecting personal information and referring inquiries to designated officials;

5. Conduct business transactions with suppliers, vendors, contractors and other third parties free from offers or solicitations of gifts and favors, or other improper inducements;

6. Avoid conflicts of interest, in appearance or fact, in the conduct of all activities. In the event that there are conflicts, DHMH employees must take prompt, appropriate action to make full disclosure to the appropriate authorities;

7. Preserve and protect the Department’s assets by making prudent and effective use of resources, property, and accurate financial reporting.

8. Refrain from presenting or causing to be presented, any claim or billing for services not provided, or that the individual knows to be false or fraudulent.
Code of Conduct Acknowledgement Statement

I hereby acknowledge that I have received and agree to read the DHMH Corporate Compliance Code of Conduct. I fully understand that, as an employee, I have an obligation to fully adhere to the obligations and principles of the Code. I consent to comply with this Code and to recognize the consequences that may occur should I breach this Code.

I confirm that I have not been excluded by the federal government from participation in any governmental health care program, nor, to the best of my knowledge, have I been proposed for exclusion. I agree to notify the DHMH Chief Compliance Officer or my immediate supervisor upon my receiving written or verbal notification that I am proposed for exclusion from any governmental health care program.

EMPLOYEE SIGNATURE

DATE

PRINTED NAME (LAST, FIRST, MIDDLE)

ORGANIZATION UNIT (ADMINISTRATOR/DIVISION, FACULTY, LOCAL HEALTH DEPT)